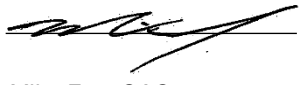


Date: November 19, 2025
File No: 1720-20-2026-2030
To: Mayor & Council
From: M. Fox, CAO
Subject: **2026-2030 Financial Plan Bylaw No. 5138 | 2nd Reading**

Prepared by: <i>A. MCGIFFORD</i> Director of Finance	Supervisor: <i>M. FOX</i> M. Fox, CHIEF ADMINISTRATIVE OFFICER	CAO Concurrence:  Mike Fox, CAO
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RECOMMENDATION

THAT "City of Port Alberni 2026 - 2030 Financial Plan Bylaw No. 5138" be read a second time, as amended.

PURPOSE

To provide consolidated amendments at 2nd Reading and an opportunity to review and seek information related to the '2026-2030 Financial Plan'.

BACKGROUND

The *Community Charter* requires that a municipality must have a Financial Plan that is adopted annually. The *Community Charter* goes further to state that the planning period for a Financial Plan is 5 years, that period being the year in which the plan is specified to come into force and the following 4 years. In addition to the Financial Plan needing to set out objectives and policies of the municipality, the process must also include a process of public consultation/engagement prior to its adoption.

ALTERNATIVES/OPTIONS

- 1) That "City of Port Alberni 2026 - 2030 Financial Plan Bylaw No. 5138" be read a second time, as amended.
- 2) Council may delay 2nd Reading.

ANALYSIS

The '2026-2030 Financial Plan' provides funding required for the current levels of service, direction set by Council and continued implementation of the 2023-2027 *Corporate Strategic Plan* priorities. Updated annually, the City's five-year Financial Plan includes budgeted revenues and expenditures to deliver day-to-day services to the community, implement strategic initiatives, invest in infrastructure, and enable long-term funding strategies for future infrastructure requirements. In large part, this Financial Plan was approved previously within the '2025-2029 Financial Plan' with changes based on utilization and cost increases for the current levels of service.

The final review of Level of Service from each department came forward at the November 17th Committee of the Whole, no further direction from the Committee was received at the meeting. If Council requires additional information, it can be provided at the next meeting prior to consideration of 3rd reading.

Over the next few months, the Committee and Council will be brought forward information to support decision making and will also allow for additional information requests where required prior to final adoption, which is required to be completed by May 14, 2026.

OUTSTANDING ITEMS

There are a few items that remain outstanding and will have some impact on the Financial Plan in the coming year. These include:

Clutesi Haven Marina (CHM)

The City is currently undergoing its due diligence for the transition from the Port Alberni Port Authority (PAPA), as tenant to a City of Port Alberni operated facility at CHM. There will be implications and recommendations being brought forward by Administration to support the assumption of management of the site.

Economic Development – Grant

The City received a grant to support Economic Development activities. As the plan develops further information will be brought forward to address the opportunities and the structure and function of the department to better support the economic needs of the City. These will likely require amendments to the Financial Plan, with grant funding and revenues to support any resource needs.

Tax roll Changes

On January 1st the City will receive the updated Tax Roll from BC Assessment (Completed Roll). With this information, the potential tax shares will be reviewed to set the tax rates in 2026. Administration previously brought forward information regarding the tax share shift over the last twenty years as the Major Industrial base has shrunk.

Activity Based Costing /Level of Service

Administration has been reviewing the allocation of all expenditures to better represent the true cost of service delivery. Some examples include the following staff cost shifts:

- 1) Corporate Services has seen a reduction of planned expenditures related to a shift in allocation to reflect staff resources based on actual utilization. Human Resources was allocated 50% of one Corporate Clerk and the Causal staff coverage was consolidated under one role to support the Cashier/Reception position for Finance at the front counter of City Hall in 2025. All changes in allocations of staff resources with no increase in the overall staffing compliment.
- 2)
- 3) Museum resource allocations – to better reflect the service delivery

Account	027510/15	027710	027532	027531	027531	026237	
Staff	Museum	McLean Mill	Special Events	APR	IHC	CIP	Total
Manager	40%	15%	20%	5%	5%	15%	100%
Curator	75%	25%					100%
Full time Museum Staff	85%		15%				100%
Part time Museum staff	95%		5%				100%
Casual	100%						100%

- 4) Further line-by-line details that reflect changes in 2026 have been prepared and shared (attachments to the report) to support the other changes that have been made across all cost centers.

IMPLICATIONS

The final impact of the annual financial plan is not scheduled to be confirmed until adopted by Council in February. The province requires adoption of the 'Financial Plan' and associated bylaws before May 15th of each year. The current Financial Plan increase is 6.91%.

COMMUNICATIONS

Date	Meeting	Purpose
September 15, 2025	CoW	Director of Finance to provide the kick off and summarize the City's proposed Five-Year Financial Plan process and invite comments from Committee. All capital changes for 2026 are to be brought to this meeting for Committee consideration.
October 20, 2025	CoW	Department presentations and input from the Committee on the proposed Five-Year Financial Plan process and invite comments from Committee. All Departments must provide operation "Level of Service" change at this time.
October 27, 2025	RCM	Council to consider First Reading "City of Port Alberni 2026 – 2030 Financial Plan Bylaw No. 5138"
November 17, 2025	CoW	Department presentations and input from the Committee on the proposed Five-Year Financial Plan process and invite comments from Committee
November 24, 2025	RCM	Council to consider Second Reading "City of Port Alberni 2026 – 2030 Financial Plan Bylaw No. 5138"
November 26, 2025	Open House	November City Open House – a chance to discuss with Administration
December 2, 2025	Open House	Public Engagement Session - Financial Plan with Council
January 19, 2026	CoW	Department presentations and input from the Committee on the proposed Five-Year Financial Plan process and invite comments from Committee
January 26, 2026	RCM	Council to consider Third Reading "City of Port Alberni 2026 – 2030 Financial Plan Bylaw No. 5138"
February 9, 2026	RCM	Council to consider Adoption "City of Port Alberni 2026 – 2030 Financial Plan Bylaw No. 5138"

** Council may amend and add additional meetings if required*

BYLAWS/PLANS/POLICIES

- "City of Port Alberni 2026-2030 Financial Plan Bylaw No. 5138"

SUMMARY

The Financial Plan process takes considerable effort and time to prepare and consolidate for Council's review and final approval. Over the next few months there will be numerous opportunities for input from the public and for Council to provide any recommendations or additional information in the planning process prior to final adoption, which is required to be completed by May 14, 2026.

ATTACHMENTS

- *"City of Port Alberni 2026-2030 Financial Plan Bylaw No. 5138"*
- *Summary of changes for 2026 – Revenue*
- *Summary of Change for 2026 - Expenditures*

**CITY OF PORT ALBERNI
BYLAW NO. 5138**

A BYLAW TO ESTABLISH A FIVE-YEAR FINANCIAL PLAN

WHEREAS Section 165 of the *Community Charter* stipulates that a municipality must have a financial plan that is adopted on an annual basis;

NOW THEREFORE, the Municipal Council of the City of Port Alberni in open meeting assembled hereby enacts as follows:

1. Schedules 'A' & 'B' attached hereto and forming part of this Bylaw is hereby adopted and is the Financial Plan of the City of Port Alberni for the five-year period from January 1, 2026 to December 31, 2030.
2. This Bylaw may be cited for all purposes as "*City of Port Alberni 2026 – 2030 Financial Plan Bylaw No. 5138*" and shall become effective upon adoption.

READ A FIRST TIME this 27th day of October, 2025.

READ A SECOND TIME this day of , 2025.

READ A THIRD TIME this day of , 2026.

FINALLY ADOPTED this day of , 2026.

Mayor

Corporate Officer



CITY OF PORT ALBERNI CONSOLIDATED FINANCIAL PLAN 2026 - 2030

	2026	2027	2028	2029	2030
Revenue					
Taxes					
Property Taxes	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Other Taxes	743,530	758,600	773,979	789,671	805,685
Grants in Lieu of Taxes	658,875	676,235	694,068	712,388	731,207
Fees and Charges					
Sales of Service	5,462,215	5,560,264	5,730,394	5,925,173	6,114,764
Sales of Service/Utilities	8,442,196	8,988,917	9,170,644	9,395,952	9,756,736
Service to other Government	76,000	77,000	79,000	83,000	85,000
User Fees	529,169	531,107	533,422	535,763	538,132
Rentals	262,572	268,152	273,854	280,377	280,377
Interest/Penalties/Miscellaneous	903,194	914,120	925,294	941,694	948,418
Grants/Other Governments	950,000	953,000	957,000	960,000	963,000
Other Contributions	89,900	89,900	89,900	89,900	89,900
	<u>56,428,799</u>	<u>59,137,267</u>	<u>60,428,824</u>	<u>62,492,160</u>	<u>64,806,605</u>
Expenses					
Debt Interest	837,227	837,227	837,227	837,227	837,227
Capital Expenses	19,638,459	6,124,482	5,503,762	4,417,582	5,945,887
Other Municipal Purposes					
General Municipal	5,813,293	5,991,434	6,226,501	6,449,479	6,652,322
Police Services	11,342,170	11,766,511	12,111,189	12,522,499	12,917,194
Fire Services	5,345,229	5,559,899	5,821,275	6,063,676	6,319,001
Other Protective Services	510,269	556,783	543,934	567,162	585,592
Transportation Services	6,951,888	7,186,977	7,420,325	7,725,574	7,936,561
Environmental Health and Development	3,769,506	3,853,426	4,040,340	4,164,657	4,286,136
Parks and Recreation	8,286,298	8,552,386	8,825,609	9,156,584	9,607,523
Cultural	2,151,216	2,157,275	2,235,704	2,319,770	2,392,666
Water	2,580,255	2,660,794	2,743,787	2,855,563	2,855,563
Sewer	2,171,596	2,238,927	2,308,252	2,405,496	2,477,672
Contingency	300,000	300,000	300,000	300,000	300,000
	<u>69,697,406</u>	<u>57,786,121</u>	<u>58,917,905</u>	<u>59,785,268</u>	<u>60,313,345</u>
Revenue Over (Under) Expenses Before Other	<u>(13,268,608)</u>	<u>1,351,146</u>	<u>1,510,919</u>	<u>2,706,892</u>	<u>4,493,261</u>
Other					
Debt Proceeds	-	-	-	-	-
Debt Principal	(525,753)	(525,753)	(525,753)	(525,753)	(525,753)
Transfer from (to) Reserves	13,794,361	(825,393)	(985,166)	(2,181,139)	(3,967,508)
	<u>13,268,608</u>	<u>(1,351,146)</u>	<u>(1,510,919)</u>	<u>(2,706,892)</u>	<u>(4,493,261)</u>
Balanced Budget	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

SCHEDULE B TO BYLAW NO. 5138

REVENUE POLICY DISCLOSURE

Objectives and Policies

The City of Port Alberni's 2023 – 2027 *Corporate Strategic Plan (Strategic Plan)* provides municipal objectives and policy direction. The "City of Port Alberni 2026 – 2030 *Financial Plan Bylaw No. 5138*" (*Financial Plan*) will continue with initiatives arising from these stated priorities related directly to revenue generation, property taxation, and permissive tax exemptions until alternate direction has been made for an updated *Corporate Strategic Plan*.

The *Financial Plan* seeks continued levels of service that are currently provided for the community, and where required, additional resources to support that level of service have been added.

Proportion of Revenue from Funding Sources

Property Taxes – The majority of the City of Port Alberni's revenue arises from property taxation; in 2024, approximately 68% in the *Financial Plan*.

The *Financial Plan* proposes an 6.91% increase in property taxes collected for 2024, with increases in subsequent years decreasing from 2.19% to 5.24%. Property tax increases over the previous five years were lower than those projected for the next five years. The projected annual tax increases will allow for successful implementation of corporate strategic priorities set out by Council in the *Strategic Plan*, as well commitments to capital projects, collective bargaining agreements, and projects that require debt service.

2026-2030 Annual Tax Rates

2026	2027	2028	2029	2030
6.91%	5.24%	2.19%	3.83%	4.01%

Parcel Taxes – No new parcel tax levies are proposed in the *Financial Plan*.

Fees and Charges – In 2026, approximately 25% of the City of Port Alberni's revenues will be derived from fees and charges. Services funded through fees and charges include water and sewer utilities, solid waste collection and disposal, building inspection, cemetery operations and a portion of the parks, recreation, heritage and cultural services. City Council has directed that, where possible, it is preferable to charge a user fee for services that are identifiable to specific users instead of levying a general tax to all property owners.

Other Sources – Other revenue sources are rentals of City-owned property, interest/penalties, payments in lieu of taxes and grants from senior governments. In 2026, approximately 2% of the City of Port Alberni's revenues will be derived from these other sources.

Revenue from some rentals and interest are increasing based on appraisals (market rates), CPI and prescribed interest rates account for 2%. Grants from senior governments vary significantly from year to year depending on successful application for conditional funding an account for 1% of total revenue planned in 2026.

Distribution of Property Taxes among Property Classes

Council will provide the policy direction which will be incorporated in the *Financial Plan*. The previous year tax shares were allocated as follows:

Class 1 – Residential - Tax increases will reflect the 6.91% for this class (share to be confirmed by Council). Between 2005 and 2025 the share of property taxation paid by Class 1 increased from 40.00% to 60.07%. The Average Residential Single-Family Household will be updated in the January of 2026.

Class 4 – Major Industry - In 2006, Council directed that significant tax reductions be provided for Class 4 taxpayers over a five-year period in response to continued market weakness in the coastal forest industry and higher than average municipal tax rates for Major Industry in Port Alberni. These reductions were implemented in 2006. The City subsequently further committed that through 2013 to 2017 there would be no increase in taxes for Major Industry as part of the agreement to purchase Catalyst's sewage lagoon infrastructure. The above noted reductions and freezes resulted in the Major Industry share of taxation decreasing from 41.80% in 2005 to 18.65% in 2025.

Class 5 – Light Industry - Growth has occurred in the Class 5 property classification since 2019. Historically the rate of Class 4 and 5 were the same. These classes were delinked in 2021. The tax share of Class 5 was 3.18% in 2025.

Class 6 – Business - In committing to successful implementation of Council's *Strategic Plan* business rates will be reviewed to allocate the increase of 6.91%. Business property tax rates had a taxation share of 17.75% in 2025.

Other Classes - Approximately 0.35% of total taxation arises from the other property classes in Port Alberni. Council will consider the share of taxation paid by other classes for 2026 to allocate the tax increase of 6.91%.

Permissive Tax Exemptions

Permissive tax exemptions are provided by the City of Port Alberni as permitted under the *Community Charter* and in compliance with Council policy. Permissive tax exemptions must also fall within the budget constraints identified by Council to be considered for approval. Council approved the "*Permissive Tax Exemption Bylaw No. 5090, 2023*" in effect for the years 2024 to 2027.

Generally, permissive tax exemptions are a means for Council to support organizations within the community which further Council's objectives of enhancing quality of life (economic, social, and cultural) and delivering services economically. Specifically, the policy allows for annual application by eligible organizations for permissive tax exemptions on the lands or buildings they occupy, and who provide for:

- athletic or recreational programs or facilities for youth;
- services and facilities for persons requiring additional supports; mental wellness and addictions;
- programming for youth and seniors;
- protection and maintenance of important community heritage;
- arts, cultural or educational programs or facilities;
- emergency or rescue services;
- services for the public in a formal partnership with the City or;

- preservation of an environmentally or ecologically sensitive area designated within the Official Community Plan;

Eligible organizations may be considered for tax exemptions exceeding one year (to a maximum of 10 years) where it is demonstrated that the services/benefits they offer to the community are of duration equal to or greater than the period of tax exemption.

In 2026, 54 organizations are approved, with a total annual property tax exemption value estimate of approximately \$446,839.

Strategic Community Investment (SCI) and Traffic Fine Revenue Sharing (TFRS) Funds

The Strategic Community Investment Fund Plan is an unconditional grant from the Province to municipalities to assist in provision of basic services. The Traffic Fine Revenue Sharing Fund returns net revenues from traffic violations to municipalities responsible for policing costs.

The City is expecting to receive approximately \$496,000 in 2025. Performance targets are not expected to change from 2024 to 2025. SCI and TFRS funds are allocated to general revenue to support local government service delivery.

Community Gaming Funding

On October 23, 2007 the City of Port Alberni and the Province of BC signed the Host Financial Assistance Agreement providing for the transfer to the City (Host) of ten (10%) percent of net gaming revenue from the casino located within the City's boundaries. The budget assumes that the City of Port Alberni will continue to receive a share of gaming revenue through the five years of this Financial Plan. It should be noted that there is no long-term agreement in place with the Province.

Community gaming funds must be applied to Eligible Costs only. Eligible Costs are defined by the Province as "the costs and expenses incurred by the Host for any purpose that is of public benefit to the Host and within the lawful authority of the Host."

2025 Funding Allocation	Funds (\$) Allocated
McLean Mill National Historic Site Operations	\$172,770
Offset Economic Development	244,030
Community Investment Plan/Grants in Aid	33,200
Total commitments	\$450,000



CITY OF PORT ALBERNI

FINANCIAL PLAN

2026-2030

November 24, 2025

for 2nd Reading



**CITY OF PORT ALBERNI
CONSOLIDATED FINANCIAL PLAN 2026 - 2030**

	2026	2027	2028	2029	2030
Revenue					
Taxes					
Property Taxes	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Other Taxes	743,530	758,600	773,979	789,671	805,685
Grants in Lieu of Taxes	658,875	676,235	694,068	712,388	731,207
Fees and Charges					
Sales of Service	5,462,215	5,560,264	5,730,394	5,925,173	6,114,764
Sales of Service/Utilities	8,442,196	8,988,917	9,170,644	9,395,952	9,756,736
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User Fees	529,169	531,107	533,422	535,763	538,132
Rentals	262,572	268,152	273,854	280,377	280,377
Interest/Penalties/Miscellaneous	903,194	914,120	925,294	941,694	948,418
Grants/Other Governments	950,000	953,000	957,000	960,000	963,000
Other Contributions	89,900	89,900	89,900	89,900	89,900
	56,428,799	59,137,267	60,428,824	62,492,160	64,806,605
Expenses					
Debt Interest	837,227	837,227	837,227	837,227	837,227
Capital Expenses	19,638,459	6,124,482	5,503,762	4,417,582	5,945,887
Other Municipal Purposes					
General Municipal	5,813,293	5,991,434	6,226,501	6,449,479	6,652,322
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Revenue Over (Under) Expenses Before Other	(13,268,608)	1,351,146	1,510,919	2,706,892	4,493,261
Other					
Debt Proceeds	-	-	-	-	-
Debt Principal	(525,753)	(525,753)	(525,753)	(525,753)	(525,753)
Transfer from (to) Reserves	13,794,361	(825,393)	(985,166)	(2,181,139)	(3,967,508)
	13,268,608	(1,351,146)	(1,510,919)	(2,706,892)	(4,493,261)
Balanced Budget	-	-	-	-	-



CITY OF PORT ALBERNI
GENERAL FUND - REVENUE
2026-2030 Financial Plan

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
REAL PROPERTY TAXES												
11111 General Purposes - Taxes	35,622,153	38,099,477	2,477,324	6.95%	40,108,301	5.27%	40,989,599	2.20%	42,566,572	3.85%	44,281,715	4.03%
11112 Debt Purposes - Taxes	211,671	211,671		0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%	211,671	0.00%
<i>TAX LEVY</i>	35,833,824	38,311,148	2,477,324	6.91%	40,319,972	5.24%	41,201,270	2.19%	42,778,243	3.83%	44,493,386	4.01%
11211 Special Area Levy	19,282	20,053	771	4.00%	20,654	3.00%	21,274	3.00%	21,912	3.00%	22,570	3.00%
<i>SPECIAL ASSESSMENTS</i>	19,282	20,053	771	4.00%	20,654	3.00%	21,274	3.00%	21,912	3.00%	22,570	3.00%
11910 Utility Tax 1%	841,420	723,477	(117,943)	-14.02%	737,946	2.00%	752,705	2.00%	767,759	2.00%	783,115	2.00%
TAXES	36,694,526	39,054,678	2,360,152	6.43%	41,078,572	5.18%	41,975,249	2.18%	43,567,914	3.79%	45,299,071	3.97%
FEDERAL GOVERNMENT												
12110 Federal Building Grant	561	675	114	20.32%	695	2.96%	716	3.02%	738	3.07%	760	2.98%
12205 Port Alberni Port Authority	-	240,000	240,000		244,800	2.00%	249,696	2.00%	254,690	2.00%	259,784	2.00%
12210 CBC Grant	6,000	7,000	1,000	16.67%	7,210	3.00%	7,426	3.00%	7,649	3.00%	7,879	3.01%
PROVINCIAL GOVERNMENT												
12310 Provincial Government Grant	54,000	66,000	12,000	22.22%	67,980	3.00%	70,019	3.00%	72,120	3.00%	74,284	3.00%
12410 BC Hydro	106,000	140,000	34,000	32.08%	144,200	3.00%	148,526	3.00%	152,982	3.00%	157,571	3.00%
12411 BC Public Housing Grant in lieu of taxes	65,000	205,000	140,000	215.38%	211,150	3.00%	217,485	3.00%	224,009	3.00%	230,729	3.00%
OTHER ENTITIES												
12910 University of Victoria	200	200	-	0.00%	200	0.00%	200	0.00%	200	0.00%	200	0.00%
<i>GRANTS IN LIEU OF TAXES</i>	231,761	658,875	427,114	184.29%	676,235	2.63%	694,068	2.64%	712,388	2.64%	731,207	2.64%
SERVICES PROVIDED TO GOVERNMENT												
13121 PRISONER EXPENSE RECOVERY	75,000	76,000	1,000	1.33%	77,000	1.32%	79,000	2.60%	83,000	5.06%	85,000	2.41%
SALES OF SERVICES												
14120 ADMINISTRATION SERVICE CHARGE	30,000	34,000	34,000	13.33%	34,000	0.00%	34,000	0.00%	34,000	0.00%	34,000	0.00%
14221 Law Enforcement Service Charge	200,000	162,000	(38,000)	-19.00%	165,240	2.00%	168,545	2.00%	171,916	2.00%	175,354	2.00%
14241 Fire Department Service Charge	226,888	350,354	123,466	54.42%	360,864	3.00%	371,690	3.00%	382,841	3.00%	394,326	3.00%
<i>PROTECTIVE SERVICES</i>	426,888	512,354	85,466	20.02%	526,104	2.68%	540,235	2.69%	554,757	2.69%	569,680	2.69%
14310 Public Works Service Charge	77,800	100,000	22,200	28.53%	102,000	2.00%	104,040	2.00%	106,121	2.00%	108,243	2.00%
14400 Public Transit Revenue	350,947	360,097	9,150	2.61%	369,493	2.61%	379,143	2.61%	393,710	3.84%	400,726	1.78%
<i>TRANSPORTATION SERVICES</i>	428,747	460,097	31,350	7.31%	471,493	2.48%	483,183	2.48%	499,831	3.45%	508,969	1.83%
14433 Commercial Solid Waste Collection	15,450	10,500	(4,950)	-32.04%	11,025	5.00%	11,576	5.00%	12,155	5.00%	12,763	5.00%
14434 Residential Solid Waste Collection	1,561,388	1,625,447	64,059	4.10%	1,706,719	5.00%	1,792,055	5.00%	1,881,658	5.00%	1,975,741	5.00%
14434 Recycle BC Collection Incentive	309,166	326,943	17,777	5.75%	330,212	1.00%	333,515	1.00%	336,850	1.00%	340,218	1.00%
<i>CURBSIDE WASTE COLLECTION</i>	1,886,004	1,962,890	76,886	4.08%	2,047,957	4.33%	2,137,146	4.36%	2,230,663	4.38%	2,328,722	4.40%
14516 PUBLIC HEALTH-CEMETERIES	76,350	77,877	1,527	2.00%	79,435	2.00%	81,023	2.00%	82,644	2.00%	84,297	2.00%
14550 PLANNING ADMINISTRATION	45,000	45,000	-	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%	45,000	0.00%
14560 ECONOMIC DEVELOPMENT	10,000	10,000	-	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%	10,000	0.00%
14600 Marine Commercial Building	115,310	117,616	2,306	2.00%	119,968	2.00%	122,368	2.00%	124,815	2.00%	128,559	3.00%
14601 Port Building	51,500	26,500	(25,000)	-48.54%	27,030	2.00%	27,571	2.00%	28,122	2.00%	28,684	2.00%
14602 Market Square	25,750	23,000	(2,750)	-10.68%	23,460	2.00%	23,929	2.00%	24,408	2.00%	24,896	2.00%
14690 A. H. Q. Miscellaneous Revenue	700	500	(200)	-28.57%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
<i>ALBERNI HARBOUR QUAY</i>	193,260	167,616	(25,644)	-13.27%	170,958	1.99%	174,368	1.99%	177,845	1.99%	182,639	2.70%
RECREATION SERVICES												
RECREATION FACILITIES												
14710 Gyro Youth Centre	8,000	11,000	3,000	37.50%	11,275	2.50%	11,557	2.50%	11,846	2.50%	12,142	2.50%
14712 Echo '67 Centre	221,982	260,530	38,548	17.37%	267,051	2.50%	273,735	2.50%	280,619	2.51%	287,643	2.50%
14714 Glenwood Centre	41,449	49,700	8,251	19.91%	50,943	2.50%	52,216	2.50%	53,521	2.50%	54,860	2.50%
14716 Echo Aquatic Centre	17,090	18,573	1,483	8.68%	19,120	2.95%	19,683	2.94%	20,615	4.74%	22,507	9.18%
14718 AV Multiplex	725,320	788,973	63,653	8.78%	809,589	2.61%	831,211	2.67%	859,111	3.36%	882,083	2.67%
14720 Stadium & Athletic Fields	20,085	21,183	1,098	5.47%	21,308	0.59%	21,947	3.00%	23,045	5.00%	23,284	1.04%



GENERAL FUND - REVENUE 2026-2030 Financial Plan		Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
RECREATION PROGRAMS													
SPORT PROGRAMS													
14730	Glenwood Centre	2,300	2,300	-	0.00%	2,300	0.00%	2,300	0.00%	2,300	0.00%	2,300	0.00%
14732	Echo Aquatic Centre	207,545	230,500	22,955	11.06%	236,263	2.50%	242,169	2.50%	248,223	2.50%	254,429	2.50%
14734	AV Multiplex	71,198	87,000	15,802	22.19%	89,175	2.50%	91,404	2.50%	93,689	2.50%	96,032	2.50%
LEISURE PROGRAMS													
14738	Children & Youth Programs	270,060	297,500	27,440	10.16%	304,938	2.50%	312,561	2.50%	320,375	2.50%	328,384	2.50%
14742	Adult Programs	132,673	135,327	2,654	2.00%	138,033	2.00%	140,794	2.00%	143,610	2.00%	147,200	2.50%
14750	Special Events	1,000	1,000	-	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,030	3.00%
COMMUNITY SERVICES													
14760	Community Services Misc. Revenue	11,270	11,548	278	2.47%	11,835	2.49%	12,130	2.49%	12,736	5.00%	13,054	2.50%
14770	Contributions & Grants	102,447	102,447	-	0.00%	102,447	0.00%	102,447	0.00%	107,569	5.00%	113,047	5.09%
RECREATION SERVICES		1,832,419	2,017,581	185,162	10.10%	2,065,277	2.36%	2,115,154	2.42%	2,178,259	2.98%	2,237,995	2.74%
CULTURAL SERVICES													
MUSEUM SERVICES													
14810	Museum-Sales & Service	49,400	56,400	7,000	14.17%	41,640	-26.17%	41,885	0.59%	43,604	4.10%	44,785	2.71%
14820	Museum-Federal Grants	23,400	23,400	-	0.00%	3,400	-85.47%	3,400	0.00%	3,570	5.00%	3,677	3.00%
14830	Museum-Provincial Grants	125,000	95,000	(30,000)	-24.00%	65,000	-31.58%	65,000	0.00%	65,000	0.00%	65,000	0.00%
CULTURAL SERVICES		197,800	174,800	(23,000)	-11.63%	110,040	-37.05%	110,285	0.22%	112,174	1.71%	113,462	1.15%
SALES OF SERVICES		5,126,468	5,462,215	335,747	6.55%	5,560,264	1.80%	5,730,394	3.06%	5,925,173	3.40%	6,114,764	3.20%
OTHER REVENUE OWN SOURCES													
15110	Business License Fees	191,900	193,819	1,919	1.00%	195,757	1.00%	197,715	1.00%	199,692	1.00%	201,689	1.00%
15160	Dog License Fees	13,771	17,850	4,079	29.62%	17,850	0.00%	18,207	2.00%	18,571	2.00%	18,943	2.00%
15170	Building & Plumbing Permit Fees	412,000	300,000	(112,000)	-27.18%	300,000	0.00%	300,000	0.00%	300,000	0.00%	300,000	0.00%
15181	Other Const/Demolition Permit Fees	500	500	-	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
15190	Vacant Bldg. Registration Permit Fees	1,000	-	(1,000)	-100.00%	-	-	-	-	-	-	-	-
LICENCES & PERMITS		619,171	512,169	(107,002)	-17.28%	514,107	0.38%	516,422	0.45%	518,763	0.45%	521,132	0.46%
15210	FINES & PARKING TICKETS	17,000	17,000	-	0.00%	17,000	0.00%	17,000	0.00%	17,000	0.00%	17,000	0.00%
15320	RENTALS	257,110	262,572	5,462	2.12%	268,152	2.13%	273,854	2.13%	280,377	2.38%	280,377	0.00%
15510	Interest On Investments	400,000	300,000	(100,000)	-25.00%	300,000	0.00%	300,000	0.00%	300,000	0.00%	300,000	0.00%
15590	Other Interest	306,000	206,000	(100,000)	-32.68%	206,000	0.00%	206,000	0.00%	206,000	0.00%	206,000	0.00%
RETURN ON INVESTMENTS		706,000	506,000	(200,000)	-28.33%	506,000	0.00%	506,000	0.00%	506,000	0.00%	506,000	0.00%
15611	Current Tax Penalties	216,300	222,789	6,489	3.00%	229,473	3.00%	236,357	3.00%	248,175	5.00%	250,751	1.04%
15621	Arrears & Delinquent Tax Interest	55,208	95,000	39,792	72.08%	96,900	2.00%	98,838	2.00%	100,815	2.00%	102,831	2.00%
15625	Residential Garbage Penalties	20,000	20,000	-	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%	20,000	0.00%
PENALTIES & INTEREST		291,508	337,789	46,281	15.88%	346,373	2.54%	355,195	2.55%	368,990	3.88%	373,582	1.24%
15930	Miscellaneous Revenue	242,205	11,405	(230,800)	-95.29%	11,747	3.00%	12,099	3.00%	12,704	5.00%	12,836	1.04%
15940	Miscellaneous Revenue-IT Services	35,350	48,000	12,650	35.79%	50,000	4.17%	52,000	4.00%	54,000	3.85%	56,000	3.70%
MISCELLANEOUS REVENUE		277,555	59,405	(218,150)	-78.60%	61,747	3.94%	64,099	3.81%	66,704	4.06%	68,836	3.20%
OTHER REVENUE OWN SOURCES		2,168,344	1,694,935	(473,409)	-21.83%	1,713,379	1.09%	1,732,570	1.12%	1,757,834	1.46%	1,766,927	0.52%
UNCONDITIONAL TRANSFERS OTHER GOV'T													
PROVINCIAL GOVERNMENT													
16212	Small Community Protection Grant	220,000	185,000	(35,000)	-15.91%	185,000	0.00%	185,000	0.00%	185,000	0.00%	185,000	0.00%
16214	Revenue Sharing - Traffic Fines	345,000	315,000	(30,000)	-8.70%	318,000	0.95%	322,000	1.26%	325,000	0.93%	328,000	0.92%
16215	Community Gaming Revenue	450,000	450,000	-	0.00%	450,000	0.00%	450,000	0.00%	450,000	0.00%	450,000	0.00%
UNCOND TFRS OTHER GOV'T		1,015,000	950,000	(65,000)	-6.40%	953,000	0.32%	957,000	0.42%	960,000	0.31%	963,000	0.31%
CONDITIONAL TRANSFERS OTHER													
18121	Grants/Contributions Other	70,000	-	(70,000)	-100.00%	-	-	-	-	-	-	-	0.00%
CONDITIONAL TRANSFERS - OTHER		70,000	-	(70,000)	-100.00%	-	-	-	-	-	-	-	-



CITY OF PORT ALBERNI
GENERAL FUND - REVENUE
2026-2030 Financial Plan

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
OTHER TRANSFERS & COLLECTIONS												
19110 Cemetery Trust Fund	2,000	2,000	-	0.00%	2,000	0.00%	2,000	0.00%	2,100	5.00%	2,163	3.00%
19114 Operating Funds From Prior Years	450,000	400,000	(50,000)	-11.11%	400,000	0.00%	400,000	0.00%	400,000	0.00%	400,000	0.00%
19115 Transfer from RCMP Surplus Reserve	-	-	-		-		-		-		-	
TRANSFERS FROM OWN RESERVES	452,000	402,000	(50,000)	-11.06%	402,000	0.00%	402,000	0.00%	402,100	0.02%	402,163	0.02%
COLLECTIONS FOR OTHER GOV'T												
19811 Non-Residential School Tax	1,931,250	1,989,188	57,938	3.00%	2,048,863	3.00%	2,110,329	3.00%	2,215,845	5.00%	2,238,848	1.04%
19812 Residential School Tax	5,356,000	5,516,680	160,680	3.00%	5,682,180	3.00%	5,852,646	3.00%	6,145,278	5.00%	6,209,072	1.04%
COLLECTIONS FOR OTHER GOV'T	7,287,250	7,505,868	218,618	3.00%	7,731,043	3.00%	7,962,975	3.00%	8,361,123	5.00%	8,447,920	1.04%
REGIONAL GOVERNMENT												
19820 Alberni-Clayoquot Regional Hosp Dist.	685,000	685,000	-	0.00%	685,000	0.00%	685,000	0.00%	719,250	5.00%	720,000	0.10%
19821 Alberni-Clayoquot Regional District	2,094,578	2,157,415	62,837	3.00%	2,222,138	3.00%	2,288,802	3.00%	2,403,242	5.00%	2,428,190	1.04%
REGIONAL GOVERNMENT	2,779,578	2,842,415	62,837	2.26%	2,907,138	2.28%	2,973,802	2.29%	3,122,492	5.00%	3,148,190	0.82%
JOINT BOARDS AND COMMISSIONS												
19830 Municipal Finance Authority	1,236	1,273	37	2.99%	1,307	2.67%	1,351	3.37%	1,419	5.03%	1,433	0.99%
19831 BC Assessment	226,600	233,398	6,798	3.00%	240,400	3.00%	247,612	3.00%	259,993	5.00%	262,692	1.04%
JOINT BOARDS AND COMMISSIONS	227,836	234,671	6,835	3.00%	241,707	3.00%	248,963	3.00%	261,412	5.00%	264,125	1.04%
OTHER TRANSFERS, COLLECTIONS	10,294,664	10,582,954	288,290	2.80%	10,879,888	2.81%	11,185,740	2.81%	11,745,027	5.00%	11,860,235	0.98%
GENERAL FUND REVENUE	56,127,763	58,881,657	2,753,894	4.91%	61,340,338	4.18%	62,756,021	2.31%	65,153,436	3.82%	67,222,367	3.18%



CITY OF PORT ALBERNI
GENERAL FUND - EXPENSE
2026-2030 Financial Plan

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
GENERAL GOVERNMENT SERVICE												
LEGISLATIVE												
21110 Mayor	78,902	83,789	4,887	6.19%	86,176	2.85%	88,634	2.85%	91,166	2.86%	93,774	2.86%
21130 Council	212,449	234,051	21,602	10.17%	241,690	3.26%	248,601	2.86%	255,720	2.86%	263,052	2.87%
21190 Receptions and Other Services	47,827	59,255	11,428	23.89%	53,893	-9.05%	52,589	-2.42%	55,188	4.94%	56,333	2.07%
LEGISLATIVE	339,178	377,095	37,917	11.18%	381,759	1.24%	389,824	2.11%	402,074	3.14%	413,159	2.76%
GENERAL ADMINISTRATION												
ADMINISTRATIVE												
21211 Chief Administrative Officer & Admin	367,268	400,502	33,234	9.05%	421,771	5.31%	426,383	1.09%	438,449	2.83%	450,548	2.76%
21212 Corporate Services	725,025	673,971	(51,054)	-7.04%	709,766	5.31%	732,129	3.15%	756,397	3.31%	779,845	3.10%
21215 Legal Services	25,000	50,000	25,000	100.00%	51,500	3.00%	53,045	3.00%	54,636	3.00%	56,275	3.00%
FINANCIAL MANAGEMENT												
21221 Financial Management Administration	1,207,464	1,228,015	20,551	1.70%	1,270,914	3.49%	1,306,933	2.83%	1,350,406	3.33%	1,390,984	3.00%
21225 External Audit	35,000	36,050	1,050	3.00%	37,132	3.00%	38,245	3.00%	39,393	3.00%	40,575	3.00%
21229 Other Financial Management	61,541	63,387	1,846	3.00%	65,289	3.00%	67,248	3.00%	69,294	3.04%	72,086	4.03%
COMMON SERVICES												
21222 Administration Vehicle	19,268	13,719	(5,549)	-28.80%	14,143	3.09%	14,580	3.09%	15,277	4.78%	15,498	1.45%
21252 City Hall	161,237	156,851	(4,386)	-2.72%	162,874	3.84%	168,055	3.18%	175,223	4.27%	179,918	2.68%
21253 Other City Buildings	2,270	3,273	1,003	44.19%	3,377	3.18%	3,485	3.20%	3,646	4.62%	3,756	3.02%
21254 Planning & Engineering Building	80,745	107,537	26,792	33.18%	109,030	1.39%	110,565	1.41%	115,387	4.36%	118,693	2.87%
21259 Other Common Services	619,071	647,786	28,715	4.64%	662,272	2.24%	677,177	2.25%	711,036	5.00%	720,063	1.27%
21260 Carbon Offsets	53,045	54,636	1,591	3.00%	56,275	3.00%	57,964	3.00%	59,703	3.00%	61,494	3.00%
INFORMATION SERVICES												
21261 Information Services	1,032,787	1,093,802	61,015	5.91%	1,139,591	4.19%	1,187,023	4.16%	1,237,563	4.26%	1,288,391	4.11%
21265 GIS/Mapping Services	-	277,352	277,352	-	344,600	24.25%	354,777	2.95%	370,963	4.56%	382,399	3.08%
OTHER ADMINISTRATIVE SERVICES												
21282 Appraisals	27,500	-	(27,500)	-100.00%	-	-	-	-	31,000	-	-	-
21283 Personnel (Human Resources)	489,493	562,902	73,409	15.00%	545,395	-3.11%	608,259	11.53%	563,525	-7.35%	598,165	6.15%
21285 Employee Wellness (EFAP)	19,368	20,425	1,057	5.46%	21,038	3.00%	21,669	3.00%	22,470	3.70%	23,144	3.00%
RECOVERIES												
21290 Administration Services Recovered	(545,900)	(500,000)	45,900	-8.41%	(500,000)	0.00%	(500,000)	0.00%	(500,000)	0.00%	(500,000)	0.00%
GENERAL ADMINISTRATION	4,380,182	4,890,208	510,026	11.64%	5,114,967	4.60%	5,327,537	4.16%	5,514,368	3.51%	5,681,834	3.04%
OTHER GENERAL GOV'T SERVICES												
21911 Election Expense	-	65,365	65,365	-	-	-	-	-	-	-	-	-
21920 Training and Development	199,069	205,041	5,972	3.00%	211,192	3.00%	217,528	3.00%	224,054	3.00%	230,770	3.00%
21925 Council Travel and Development	60,000	62,500	2,500	4.17%	65,000	4.00%	67,500	3.85%	70,000	3.70%	72,500	3.57%
21930 Insurance	175,809	181,084	5,275	3.00%	186,516	3.00%	192,112	3.00%	206,983	7.74%	203,811	-1.53%
21931 Damage Claims	21,000	21,000	-	0.00%	21,000	0.00%	21,000	0.00%	21,000	0.00%	21,000	0.00%
21950 GIA - Restorative Justice - R25-122	20,000	-	(20,000)	-100.00%	-	-	-	-	-	-	-	-
21950 Grants In Aid	11,000	11,000	-	0.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%	11,000	0.00%
OTHER GENERAL GOV'T SERVICES	486,878	545,990	59,112	12.14%	494,708	-9.39%	509,140	2.92%	533,037	4.69%	557,329	4.56%
GENERAL GOVERNMENT SERVICE	5,206,238	5,813,293	607,055	11.66%	5,991,434	3.06%	6,226,501	3.92%	6,449,479	3.58%	6,652,322	3.15%
PROTECTIVE SERVICES												
21216 Bylaw Enforcement	515,603	535,623	20,020	3.88%	552,455	3.14%	569,855	3.15%	589,275	3.41%	605,859	2.81%
21217 Bylaw Enforcement Vehicles	23,331	24,097	766	3.28%	24,833	3.05%	25,587	3.04%	26,834	4.87%	27,647	3.03%
21218 Public Safety Building	49,710	41,273	(8,437)	-16.97%	42,285	2.45%	45,028	6.49%	46,231	2.67%	49,039	6.07%
BYLAW ENFORCEMENT	588,644	600,993	12,349	(0)	619,573	0	640,470	0	662,340	0	682,545	0
POLICE PROTECTION												
22121 Police Services Contract	7,968,738	8,581,657	612,919	7.69%	8,890,415	3.60%	9,160,758	3.04%	9,461,971	3.29%	9,745,830	3.00%
22122 Police Services Administration	1,565,337	1,606,381	41,044	2.62%	1,666,642	3.75%	1,716,493	2.99%	1,778,756	3.63%	1,834,456	3.13%
22123 Police Services Consulting	38,750	38,750	-	0.00%	41,000	5.81%	41,000	0.00%	43,050	5.00%	43,050	0.00%
22130 Community Policing	169,263	174,945	5,682	3.36%	179,597	2.66%	184,425	2.69%	190,241	3.15%	195,570	2.80%
22160 Police Building Maintenance	298,431	299,706	1,275	0.43%	325,811	8.71%	322,402	-1.05%	336,525	4.38%	363,892	8.13%
22180 Detention & Custody of Prisoners	627,724	640,731	13,007	2.07%	663,046	3.48%	686,111	3.48%	711,956	3.77%	734,396	3.15%
POLICE PROTECTION	10,668,243	11,342,170	673,927	6.32%	11,766,511	3.74%	12,111,189	2.93%	12,522,499	3.40%	12,917,194	3.15%



CITY OF PORT ALBERNI
GENERAL FUND - EXPENSE
2026-2030 Financial Plan

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
22411 Fire Protection Administration	461,547	481,745	20,198	4.38%	501,030	4.00%	521,156	4.02%	543,358	4.26%	565,267	4.03%
22421 Fire Crew	3,648,586	3,835,613	187,027	5.13%	4,010,173	4.55%	4,217,215	5.16%	4,400,221	4.34%	4,597,297	4.48%
22422 Personnel Expense	61,973	63,910	1,937	3.13%	66,466	4.00%	69,125	4.00%	71,976	4.12%	74,855	4.00%
22431 Communication System	9,257	21,535	12,278	132.63%	22,449	4.24%	23,403	4.25%	24,456	4.50%	25,527	4.38%
22440 Fire Investigation	2,163	2,228	65	3.01%	2,317	3.99%	2,410	4.01%	2,506	3.98%	2,607	4.03%
22441 Fire Prevention	214,886	209,939	(4,947)	-2.30%	218,667	4.16%	227,785	4.17%	237,313	4.18%	247,269	4.20%
22471 Fire Building Maintenance	106,130	101,730	(4,400)	-4.15%	94,664	-6.95%	98,627	4.19%	104,272	5.72%	108,169	3.74%
22480 Vehicle Repair & Maintenance	545,680	520,924	(24,756)	-4.54%	532,224	2.17%	545,168	2.43%	558,533	2.45%	572,127	2.43%
22481 Sundry Equipment Repair & Mtce	29,493	30,378	885	3.00%	31,593	4.00%	32,857	4.00%	34,171	4.00%	35,538	4.00%
22482 Fire Fighting Tools/Supplies Purchases	74,550	77,227	2,677	3.59%	80,316	4.00%	83,529	4.00%	86,870	4.00%	90,345	4.00%
FIRE PROTECTION	5,154,265	5,345,229	190,964	3.70%	5,559,899	4.02%	5,821,275	4.70%	6,063,676	4.16%	6,319,001	4.21%
22510 Emergency Program (Tsunami Warning)	2,027	11,088	9,061	447.02%	11,587	4.50%	12,110	4.51%	12,657	4.52%	13,229	4.52%
22921 Building & Plumbing Inspection	306,504	325,117	18,613	6.07%	365,955	12.56%	347,253	-5.11%	360,939	3.94%	372,990	3.34%
22926 Building Inspector Vehicle	10,707	11,028	321	3.00%	11,359	3.00%	11,699	2.99%	12,050	3.00%	12,412	3.00%
22931 Animal Control Services Contract	158,331	163,036	4,705	2.97%	167,882	2.97%	172,872	2.97%	181,516	5.00%	186,961	3.00%
OTHER PROTECTION	475,542	499,181	23,639	4.97%	545,196	9.22%	531,824	-2.45%	554,505	4.26%	572,363	3.22%
PROTECTIVE SERVICES	16,888,721	17,798,661	909,940	5.39%	18,502,766	3.96%	19,116,868	3.32%	19,815,677	3.66%	20,504,332	3.48%
TRANSPORTATION SERVICE												
COMMON SERVICES												
23110 Engineering Administration	765,444	674,001	(91,443)	-11.95%	699,543	3.79%	719,700	2.88%	739,694	2.78%	758,142	2.49%
23121 Engineering Consulting Services	6,500	8,045	1,545	23.77%	8,286	3.00%	8,535	3.01%	9,916	16.18%	10,214	3.01%
PUBLIC WORKS ADMINISTRATION												
23129 Clerical & Reception-Operation	184,925	179,412	(5,513)	-2.98%	185,282	3.27%	191,363	3.28%	198,586	3.77%	204,042	2.75%
21226 Public Works - Stores	145,799	115,307	(30,492)	-20.91%	119,380	3.53%	123,580	3.52%	128,055	3.62%	131,961	3.05%
23130 Supervision Operations	414,828	441,387	26,559	6.40%	464,343	5.20%	471,658	1.58%	478,342	1.42%	491,406	2.73%
23134 Small Tools/Equipment/Supplies	58,296	60,280	1,984	3.40%	62,113	3.04%	64,003	3.04%	67,138	4.90%	67,959	1.22%
23136 Works Yard Maintenance	136,682	100,644	(36,038)	-26.37%	104,500	3.83%	110,239	5.49%	115,377	4.66%	118,910	3.06%
23137 Main Building Maintenance	201,774	163,422	(38,352)	-19.01%	168,504	3.11%	173,752	3.11%	181,452	4.43%	186,936	3.02%
23138 Shop Overhead	109,358	116,715	7,357	6.73%	120,553	3.29%	124,521	3.29%	129,895	4.32%	132,885	2.30%
23160 General Equipment Maintenance	797,596	842,526	44,930	5.63%	869,264	3.17%	896,870	3.18%	937,800	4.56%	954,860	1.82%
23161 Vehicle Maintenance & Replacement	41,891	53,115	11,224	26.79%	55,159	3.85%	57,282	3.85%	59,936	4.63%	61,782	3.08%
23162 Supv Vehicle Mtce & Replacement	28,840	29,705	865	3.00%	30,596	3.00%	31,514	3.00%	33,090	5.00%	34,083	3.00%
COMMON SERVICES	2,891,933	2,784,559	(107,374)	-3.71%	2,887,523	3.70%	2,973,017	2.96%	3,079,281	3.57%	3,153,180	2.40%
ROAD TRANSPORTATION												
ROADS AND STREETS												
23205 Customer Service Requests-Streets	96,654	109,625	12,971	13.42%	113,209	3.27%	116,921	3.28%	121,445	3.87%	125,190	3.08%
23210 Small Tools/Supplies-Streets	2,454	2,498	44	1.79%	2,573	3.00%	2,650	2.99%	2,782	4.98%	2,866	3.02%
23220 Streets Inspections	50,573	66,041	15,468	30.59%	68,182	3.24%	70,407	3.26%	72,995	3.68%	75,216	3.04%
23231 Roadway Surfaces Maintenance	660,631	689,426	28,795	4.36%	711,423	3.19%	734,096	3.19%	766,439	4.41%	789,824	3.05%
23233 Road Allowance Maintenance	494,675	516,964	22,289	4.51%	533,823	3.26%	551,166	3.25%	574,615	4.25%	592,385	3.09%
23234 New Driveway Crossings	13,302	7,957	(5,345)	-40.18%	8,195	2.99%	8,441	3.00%	8,863	5.00%	9,129	3.00%
23236 Street Sweeping	126,699	129,544	2,845	2.25%	133,822	3.30%	138,264	3.32%	144,902	4.80%	149,415	3.11%
23237 Snow & Ice Removal	203,610	210,269	6,659	3.27%	218,088	3.72%	226,196	3.72%	236,008	4.34%	243,295	3.09%
BRIDGES AND RETAINING WALLS												
23241 Bridges & Engineered Structures	31,042	33,260	2,218	7.15%	34,279	3.06%	35,328	3.06%	37,023	4.80%	38,142	3.02%
STREET LIGHTING												
23250 Overhead & Decorative Lighting	424,317	438,460	14,143	3.33%	451,708	3.02%	465,354	3.02%	488,316	4.93%	502,996	3.01%
23261 Signs & Traffic Marking	282,211	298,432	16,221	5.75%	307,922	3.18%	317,710	3.18%	331,769	4.43%	341,861	3.04%
23264 Traffic & Railroad Signals	25,975	26,754	779	3.00%	27,557	3.00%	28,384	3.00%	29,803	5.00%	30,697	3.00%
PARKING												
23272 Off-Street Parking	18,940	25,021	6,081	32.11%	25,851	3.32%	26,704	3.30%	27,840	4.25%	28,717	3.15%
OTHER												
23291 Gravel	136,673	144,156	7,483	5.48%	148,707	3.16%	153,395	3.15%	160,245	4.47%	165,124	3.04%
ROADS & STREETS	2,567,756	2,698,407	130,651	5.09%	2,785,339	3.22%	2,875,016	3.22%	3,003,045	4.45%	3,094,857	3.06%



**CITY OF PORT ALBERNI
GENERAL FUND - EXPENSE
2026-2030 Financial Plan**

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
STORM DRAINAGE												
OPEN DRAINAGE												
23311 Ditch, Creek & Dyke Maintenance	117,983	151,698	33,715	28.58%	156,764	3.34%	161,976	3.32%	168,296	3.90%	173,533	3.11%
STORM SEWERS												
23331 Storm Sewer Maintenance	152,535	131,328	(21,207)	-13.90%	135,565	3.23%	139,920	3.21%	145,683	4.12%	150,133	3.05%
23333 Storm Sewer Lift Station	56,564	16,542	(40,022)	-70.76%	17,076	3.23%	17,627	3.23%	18,308	3.86%	18,865	3.04%
23335 Storm Sewer Connections	121,441	100,627	(20,814)	-17.14%	103,797	3.15%	107,058	3.14%	111,792	4.42%	115,186	3.04%
STORM DRAINAGE	448,523	400,195	(48,328)	-10.77%	413,202	3.25%	426,581	3.24%	444,079	4.10%	457,717	3.07%
OTHER COMMON SERVICES												
23881 Training Program	122,446	119,748	(2,698)	-2.20%	123,572	3.19%	127,511	3.19%	133,149	4.42%	137,241	3.07%
23882 Safety	83,997	85,603	1,606	1.91%	88,346	3.20%	91,169	3.20%	95,135	4.35%	98,057	3.07%
23884 Special Streets Work Orders	23,663	25,447	1,784	7.54%	26,316	3.41%	27,208	3.39%	28,257	3.86%	29,152	3.17%
OTHER COMMON SERVICES	230,106	230,798	692	0.30%	238,234	3.22%	245,888	3.21%	256,541	4.33%	264,450	3.08%
OTHER												
23510 PUBLIC TRANSIT	1,253,892	1,307,929	54,037	4.31%	1,347,679	3.04%	1,399,823	3.87%	1,457,628	4.13%	1,501,357	3.00%
RECOVERIES												
23952 Main Building Expense Recovery	(24,000)	-	24,000	-100.00%	-	-	-	-	-	-	-	-
23958 Equipment Charges Recovery	(420,000)	(435,000)	(15,000)	3.57%	(450,000)	3.45%	(465,000)	3.33%	(480,000)	3.23%	(500,000)	4.17%
23959 Gravel Cost Recovery	(75,000)	(35,000)	40,000	-53.33%	(35,000)	0.00%	(35,000)	0.00%	(35,000)	0.00%	(35,000)	0.00%
RECOVERIES	(519,000)	(470,000)	49,000	-9.44%	(485,000)	3.19%	(500,000)	3.09%	(515,000)	3.00%	(535,000)	3.88%
TRANSPORTATION SERVICE	6,873,210	6,951,888	78,678	1.14%	7,186,977	3.38%	7,420,325	3.25%	7,725,574	4.11%	7,936,561	2.73%
ENVIRONMENTAL HEALTH SERVICES												
SOLID WASTE COLLECTION												
24320 Residential Waste Collection	973,758	1,007,390	33,632	3.45%	1,039,504	3.19%	1,072,733	3.20%	1,120,495	4.45%	1,155,107	3.09%
24322 Solid Waste Containers Purchase & Mtce	73,061	114,353	41,292	56.52%	118,218	3.38%	122,171	3.34%	126,978	3.93%	130,975	3.15%
24323 Solid Waste Disposal Fees	593,000	635,000	42,000	7.08%	654,050	3.00%	673,672	3.00%	693,882	3.00%	714,698	3.00%
24324 City Facility Solid Waste Collection	6,500	6,760	260	4.00%	7,030	3.99%	7,312	4.01%	7,677	4.99%	7,908	3.01%
ENVIRONMENTAL HEALTH	1,646,319	1,763,503	117,184	7.12%	1,818,802	3.14%	1,875,888	3.14%	1,949,032	3.90%	2,008,688	3.06%
PUBLIC HEALTH												
25161 Cemetery Maintenance	16,034	8,230	(7,804)	-48.67%	8,496	3.23%	8,771	3.24%	9,182	4.69%	9,472	3.16%
25162 Interments	51,852	47,027	(4,825)	-9.31%	48,662	3.48%	50,352	3.47%	52,366	4.00%	54,059	3.23%
25163 Memorial Marker Installation	24,975	18,509	(6,466)	-25.89%	19,124	3.32%	19,753	3.29%	20,522	3.89%	21,158	3.10%
CEMETERIES	92,861	73,766	(19,095)	-20.56%	76,282	3.41%	78,876	3.40%	82,070	4.05%	84,689	3.19%
PUBLIC HEALTH	92,861	73,766	(19,095)	-20.56%	76,282	3.41%	78,876	3.40%	82,070	4.05%	84,689	3.19%
DEVELOPMENT SERVICES												
26129 Planning Administration	840,457	1,015,977	175,520	20.88%	991,113	-2.45%	1,148,330	15.86%	1,186,257	3.30%	1,216,713	2.57%
26132 Consulting Services - OCP	225,000	156,218	(68,782)	-30.57%	190,000	21.62%	140,000	-26.32%	121,000	-13.57%	124,630	3.00%
RESEARCH AND PLANNING	1,065,457	1,172,195	106,738	10.02%	1,181,113	0.76%	1,288,330	9.08%	1,307,257	1.47%	1,341,343	2.61%
26234 Business Development	13,156	12,277	(879)	-6.68%	12,522	2.00%	12,773	2.00%	13,411	4.99%	13,814	3.00%
26235 Economic Development	285,454	317,379	31,925	11.18%	322,765	1.70%	331,521	2.71%	347,489	4.82%	357,414	2.86%
26237 Community Serv-Community Inv Program	33,200	55,073	21,873	65.88%	55,677	1.10%	56,299	1.12%	56,940	1.14%	58,596	2.91%
26238 Community Serv-Community Engagement	500	500	-	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
COMMUNITY DEVELOPMENT	332,310	385,229	52,919	15.92%	391,464	1.62%	401,093	2.46%	418,340	4.30%	430,324	2.86%
CITY BUILDINGS												
26500 Tebo Building (North Island College)	91,163	93,756	2,593	2.84%	96,139	2.54%	98,583	2.54%	101,089	2.54%	104,122	3.00%
26501 Cedarwood School (Stepping Stones Too)	4,548	4,684	136	3.00%	4,825	3.00%	4,970	3.00%	5,119	3.00%	5,272	3.00%
26502 Rollin Art Centre (ILM Daycare)	35,845	45,650	9,805	27.35%	46,743	2.39%	47,864	2.40%	49,013	2.40%	50,484	3.00%
CITY BUILDINGS	131,556	144,090	12,534	9.53%	147,707	2.51%	151,417	2.51%	155,221	2.51%	159,878	3.00%
26701 Alberni Harbour Quay Overhead	123,563	126,311	2,748	2.22%	129,125	2.23%	131,370	1.74%	134,718	2.55%	138,759	3.00%
26770 Harbour Quay - Buildings Maintenance	137,987	104,412	(33,575)	-24.33%	108,933	4.33%	113,366	4.07%	118,019	4.10%	122,455	3.76%
ALBERNI HARBOUR QUAY	261,550	230,723	(30,827)	-11.79%	238,058	3.18%	244,736	2.81%	252,737	3.27%	261,214	3.35%
ENVIRONMENTAL DEVELOPMENT	1,790,873	1,932,237	141,364	7.89%	1,958,342	1.35%	2,085,576	6.50%	2,133,555	2.30%	2,192,759	2.77%



CITY OF PORT ALBERNI
GENERAL FUND - EXPENSE
2026-2030 Financial Plan

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
PARKS, RECREATION & HERITAGE												
RECREATION FACILITIES												
ADMINISTRATION												
27110 Parks, Recreation & Heritage Mgmt Serv	642,646	658,942	16,296	2.54%	679,257	3.08%	700,146	3.08%	726,109	3.71%	743,628	2.41%
COMMUNITY CENTRES AND HALLS												
27120 Gyro Youth Centre Maintenance	41,213	47,980	6,767	16.42%	49,793	3.78%	51,339	3.10%	53,222	3.67%	54,740	2.85%
27126 Glenwood Skate Shop	3,088	3,223	135	4.37%	3,334	3.44%	3,406	2.16%	3,566	4.70%	3,685	3.34%
27128 Glenwood Centre Maintenance	101,012	82,467	(18,545)	-18.36%	84,806	2.84%	87,212	2.84%	91,234	4.61%	94,117	3.16%
27129 Bob Dailey Stadium	21,850	13,804	(8,046)	-36.82%	20,155	46.01%	14,516	-27.98%	15,123	4.18%	15,592	3.10%
27130 Echo Activity Centre Maintenance	439,314	440,364	1,050	0.24%	453,295	2.94%	469,806	3.64%	496,782	5.74%	527,866	6.26%
27134 Echo Aquatic Maintenance	592,192	646,219	54,027	9.12%	664,066	2.76%	688,806	3.73%	709,823	3.05%	733,765	3.37%
27140 AV Multiplex Concessions	218,556	217,953	(603)	-0.28%	225,427	3.43%	233,169	3.43%	241,658	3.64%	249,635	3.30%
27142 AV Multiplex Skate Shop	32,109	32,620	511	1.59%	33,885	3.88%	35,200	3.88%	36,719	4.32%	38,079	3.70%
27144 AV Multiplex Maintenance	1,137,290	1,221,716	84,426	7.42%	1,260,748	3.19%	1,302,376	3.30%	1,348,366	3.53%	1,389,829	3.08%
27146 Parks Building & Fieldhouses	152,337	178,042	25,705	16.87%	184,689	3.73%	192,115	4.02%	199,785	3.99%	206,961	3.59%
27148 Echo Park Field House	75,129	60,743	(14,386)	-19.15%	62,891	3.54%	65,917	4.81%	68,314	3.64%	71,360	4.46%
RECREATION PROGRAMS												
SPORT PROGRAMS												
27156 Glenwood Centre Programs	75,907	77,209	1,302	1.72%	79,968	3.57%	82,838	3.59%	86,046	3.87%	89,168	3.63%
27160 Echo Aquatic Programs	935,418	929,847	(5,571)	-0.60%	962,739	3.54%	996,579	3.51%	1,035,390	3.89%	1,068,627	3.21%
27163 AV Multiplex Programs	303,316	341,491	38,175	12.59%	352,277	3.16%	363,340	3.14%	375,278	3.29%	386,826	3.08%
LEISURE PROGRAMS												
27166 Leisure Service Programs	308,519	354,507	45,988	14.91%	366,763	3.46%	379,488	3.47%	393,527	3.70%	405,352	3.00%
27173 Children's Programs	350,406	368,487	18,081	5.16%	378,883	2.82%	389,722	2.86%	403,361	3.50%	414,311	2.71%
27180 Adult Programs	133,894	133,714	(180)	-0.13%	134,163	0.34%	134,616	0.34%	136,102	1.10%	136,673	0.42%
SPECIAL EVENTS												
27190 Special Events	68,185	121,478	53,293	78.16%	124,131	2.18%	126,872	2.21%	131,913	3.97%	135,842	2.98%
27198 Vehicle Maintenance & Repair	37,897	38,563	666	1.76%	39,105	1.41%	39,658	1.41%	40,241	1.47%	41,467	3.05%
RECREATION FACILITIES & PROGRAMS	5,670,278	5,969,369	299,091	5.27%	6,160,375	3.20%	6,357,121	3.19%	6,592,559	3.70%	6,807,523	3.26%
PARKS AND PLAYGROUNDS												
27210 Parks & Facility Management Services	356,130	379,428	23,298	6.54%	389,980	2.78%	400,846	2.79%	413,168	3.07%	424,717	2.80%
27215 Parks Maintenance	1,180,142	1,222,275	42,133	3.57%	1,259,800	3.07%	1,298,435	3.07%	1,344,550	3.55%	1,385,417	3.04%
27220 Horticultural Services	437,385	446,312	8,927	2.04%	462,326	3.59%	477,927	3.37%	498,339	4.27%	513,502	3.04%
27225 Vehicles & Equipment Mtce & Repair	249,901	270,164	20,263	8.11%	279,081	3.30%	288,321	3.31%	301,416	4.54%	309,937	2.83%
27230 Parks Upgrading	69,123	68,750	(373)	-0.54%	70,824	3.02%	72,959	3.01%	76,552	4.92%	78,850	3.00%
27499 Equipment Recovery	(70,000)	(70,000)	-	0.00%	(70,000)	0.00%	(70,000)	0.00%	(70,000)	0.00%	(70,000)	0.00%
PARKS & PLAYGROUNDS	2,222,681	2,316,929	94,248	4.24%	2,392,011	3.24%	2,468,488	3.20%	2,564,025	3.87%	2,642,423	3.06%
CULTURAL SERVICES												
27510 Museum Services	351,665	165,831	(185,834)	-52.84%	173,419	4.58%	179,146	3.30%	186,010	3.83%	192,430	3.45%
27515 Museum Programs-Curatorial	147,094	200,929	53,835	36.60%	133,321	-33.65%	137,884	3.42%	143,106	3.79%	147,702	3.21%
27516 Museum Programs-Permanent Exhibits	16,842	5,500	(11,342)	-67.34%	5,665	3.00%	5,835	3.14%	6,010	3.00%	6,190	3.00%
27517 Museum Programs-Temporary Exhibits	65,806	165,907	100,101	152.12%	175,563	5.82%	181,884	3.60%	188,994	3.91%	195,178	3.27%
27530 Industrial Collections	11,620	16,950	5,330	45.87%	16,950	0.00%	17,300	2.06%	17,400	0.58%	17,700	1.72%
27531 Industrial Heritage Centre/Curling Rink Building	30,426	34,909	4,483	14.73%	35,955	3.00%	37,028	2.98%	38,217	3.21%	39,349	2.96%
27532 Roundhouse & Alberni Pacific Railway Ops	79,387	80,363	976	1.23%	80,961	0.74%	81,574	0.76%	82,281	0.87%	82,932	0.79%
27533 E&N Train Station	18,601	19,287	686	3.69%	19,948	3.43%	20,521	2.87%	21,114	2.89%	21,748	3.00%
27550 Museum Maintenance	99,552	69,088	(30,464)	-30.60%	71,628	3.68%	75,406	5.27%	78,810	4.51%	80,838	2.57%
27600 Vancouver Island Regional Library	1,139,722	1,173,742	34,020	2.98%	1,232,366	4.99%	1,293,920	4.99%	1,358,560	5.00%	1,426,409	4.99%
27700 McLean Mill Operator Agreement	120,000	110,000	(10,000)	-8.33%	100,000	-9.09%	90,000	-10.00%	80,000	-11.11%	70,000	-12.50%
27710 McLean Mill City operations	92,710	108,710	16,000	17.26%	111,499	2.57%	115,206	3.32%	119,268	3.53%	112,190	-5.93%
CULTURAL SERVICES	2,173,425	2,151,216	(22,209)	-1.02%	2,157,275	0.28%	2,235,704	3.64%	2,319,770	3.76%	2,392,666	3.14%
RECREATION & CULTURAL	10,066,384	10,437,514	371,130	3.69%	10,709,661	2.61%	11,061,313	3.28%	11,476,354	3.75%	11,842,612	3.19%
TOTAL OPERATIONS EXPENSES	42,564,606	44,770,862	2,206,256	5.18%	46,244,264	3.29%	47,865,347	3.51%	49,631,741	3.69%	51,221,963	3.20%
INTEREST & DEBT SERVICING												
28115 Interest on Prepaid Taxes	50,000	50,000	-	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%
28121 Interest Payments on Debentures	83,777	83,777	-	0.00%	83,777	0.00%	83,777	0.00%	83,777	0.00%	83,777	0.00%
28131 Principal Payments on Debentures	120,468	120,468	-	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%	120,468	0.00%
28193 Banking Service Charges	8,300	8,400	100	1.20%	8,400	0.00%	8,400	0.00%	8,400	0.00%	8,400	0.00%
FINANCING & BANK FEES	262,545	262,645	100	0.04%	262,645	0.00%	262,645	0.00%	262,645	0.00%	262,645	0.00%
TOTAL OPERATIONS AND DEBT SERVICING	42,827,151	45,033,507	2,206,356	5.15%	46,506,909	3.27%	48,127,992	3.49%	49,894,386	3.67%	51,484,608	3.19%



CITY OF PORT ALBERNI
GENERAL FUND - EXPENSE
2026-2030 Financial Plan

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
TRANSFERS TO RESERVES												
28910 Debt Reserve Fund Transfer	15,000	15,000	-	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%	15,000	0.00%
28222 Transfer to Equipment Replacement	34,000	34,000	-	0.00%	34,000	0.00%	34,000	0.00%	34,000	0.00%	34,000	0.00%
28230 Transfer to Capital Works Reserve	70,000	70,000	-	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%	70,000	0.00%
RESERVE TRANSFERS	119,000	119,000	-	0.00%	119,000	0.00%	119,000	0.00%	119,000	0.00%	119,000	0.00%
TRANSFERS TO CAPITAL WORKS RESERVE												
28220 Council/Masterplan Projects - TBD	-	-	-	-	-	-	-	-	-	-	-	-
Administration	-	-	-	-	250,000	-	595,325	138.1%	-	-100.0%	-	-
Fire Department	54,600	65,000	10,400	19.0%	240,000	269.2%	-	-100.0%	152,000	-	-	-100.0%
Paving and Road Construction	744,010	1,050,000	305,990	41.1%	1,050,000	0.0%	1,050,000	0.0%	1,050,000	0.0%	1,081,500	3.0%
Traffic Upgrades	100,000	100,000	-	0.0%	33,000	-67.0%	33,000	0.0%	33,000	0.0%	35,000	6.1%
Storm Drains	380,000	380,000	-	0.0%	380,000	0.0%	380,000	0.0%	380,000	0.0%	400,000	5.3%
Parks	34,500	22,425	(12,075)	-35.0%	150,650	571.8%	34,500	-77.1%	-	-100.0%	-	-
Cultural Services	30,000	30,000	-	0.0%	30,000	0.0%	30,000	0.0%	30,000	0.0%	30,000	0.0%
Parks, Recreation and Heritage	1,024,358	55,200	(969,158)	-94.6%	1,000,000	1711.6%	500,000	-50.0%	1,050,000	110.0%	1,500,000	42.9%
TOTAL GENERAL CAPITAL TRANSFERS	2,367,468	1,702,625	(664,843)	-28.1%	3,133,650	84.0%	2,622,825	-16.3%	2,695,000	2.8%	3,046,500	13.0%
OTHER SERVICES												
OTHER BUDGET CONSIDERATIONS												
29911 Contingency Funds	15,000	300,000	285,000	1900.00%	300,000	0.00%	300,000	0.00%	300,000	0.00%	300,000	0.00%
OTHER BUDGET CONSIDERATIONS	15,000	300,000	285,000	1900.00%	300,000	1900.00%	300,000	0.00%	300,000	0.00%	300,000	0.00%
TOTAL OPERATIONS, DEBT SERVICING, RESERVE AND CAPITAL TRANSFERS, CONTINGENCY												
	45,328,619	47,155,132	1,826,513	4.03%	50,059,559	10.44%	51,169,817	8.51%	53,008,386	5.89%	54,950,108	7.39%
TRANSFERS TO RESERVE ALLOWANCES												
28211 October 20th - Resolution	-	500,000	500,000	-	500,000	0.00%	500,000	0.00%	500,000	0.00%	500,000	0.00%
28211 To Water Infrastructure Reserve (PW roof)	-	241,000	241,000	-	-	-100.00%	-	-	-	-	-	-
28211 To Cap. Works - R24-208 & R25-154 (Wel. Sign)	15,000	-	(15,000)	-	-	-	-	-	-	-	-	-
28211 To Capital Works - R25-283 - Kits. Dyke Repair	175,000	-	(175,000)	-	-	-	-	-	-	-	-	-
28211 To Capital Works - R25-363 - CHM project	20,000	-	(20,000)	-	-	-	-	-	-	-	-	-
28211 Transfers to Reserve - Asset Mangement	294,480	402,571	108,091	36.71%	400,887	-0.42%	400,464	-0.11%	400,024	-0.11%	412,024	3.00%
TOTAL TRANSFERS TO RESERVES	504,480	1,143,571	639,091	126.68%	400,887	-64.94%	400,464	-0.11%	400,024	-0.11%	412,024	3.00%
TAXES COLLECTED FOR OTHERS												
REGIONAL DISTRICT												
28410 Alberni-Clayoquot Regional District	2,094,578	2,157,415	62,837	3.00%	2,222,138	3.00%	2,288,802	3.00%	2,403,242	5.00%	2,428,190	1.04%
SCHOOL DISTRICTS												
28811 Non-Residential School Tax	1,931,250	1,989,188	57,938	3.00%	2,048,863	3.00%	2,110,329	3.00%	2,215,845	5.00%	2,238,848	1.04%
28812 Residential School Tax	5,356,000	5,516,680	160,680	3.00%	5,682,180	3.00%	5,852,646	3.00%	6,145,278	5.00%	6,209,072	1.04%
REGIONAL GOVERNMENTS												
28820 Alberni-Clayoquot Regional Hosp District	685,000	685,000	-	0.00%	685,000	0.00%	685,000	0.00%	719,250	5.00%	720,000	0.10%
JOINT BOARDS AND COMMISSIONS												
28830 Municipal Finance Authority	1,236	1,273	37	2.99%	1,311	2.99%	1,351	3.05%	1,418	4.96%	1,433	1.06%
28831 BC Assessment	226,600	233,398	6,798	3.00%	240,400	3.00%	247,612	3.00%	259,993	5.00%	262,692	1.04%
TAXES COLLECTED FOR OTHERS	10,294,664	10,582,954	288,290	2.80%	10,879,892	2.81%	11,185,740	2.81%	11,745,026	5.00%	11,860,235	0.98%
GENERAL FUND EXPENDITURE												
	56,127,763	58,881,657	2,753,894	4.91%	61,340,338	4.18%	62,756,021	2.31%	65,153,436	3.82%	67,222,367	3.18%



CITY OF PORT ALBERNI
WATER FUND - REVENUE & EXPENSES
2026-2030 Financial Plan

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
SALES OF SERVICE												
54421 Metered Sales	4,005,972	4,166,211	160,239	4.00%	4,332,859	4.00%	4,506,174	4.00%	4,731,482	5.00%	4,873,427	3.00%
54431 Connections	60,000	60,000	-	0.00%	60,000	0.00%	60,000	0.00%	60,000	0.00%	61,800	3.00%
54432 Turn-On Charges	1,500	1,500	-	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,545	3.00%
54433 Service Charges Sundry	50,000	50,000	-	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%	51,500	3.00%
SALES OF SERVICE	4,117,472	4,277,711	160,239	3.89%	4,444,359	3.90%	4,617,674	3.90%	4,842,982	4.88%	4,988,272	3.00%
OTHER REVENUE FROM OWN SOURCE												
55590 Other Interest	100,460	100,460	-	0.00%	100,460	0.00%	100,460	0.00%	100,460	0.00%	103,474	3.00%
55611 Water Penalty	35,000	35,000	-	0.00%	35,000	0.00%	35,000	0.00%	35,000	0.00%	36,050	3.00%
OTHER REVENUE	135,460	135,460	-	0.00%	135,460	0.00%	135,460	0.00%	135,460	0.00%	139,524	3.00%
WATER FUND REVENUE												
	4,252,932	4,413,171	160,239	3.77%	4,579,819	3.78%	4,753,134	3.78%	4,978,442	4.74%	5,127,796	3.00%
WATER SUPPLY SYSTEM ADMINISTRATION												
64110 Water Administration & Other	1,114,661	1,164,299	49,638	4.45%	1,200,589	3.12%	1,238,020	3.12%	1,287,161	3.97%	1,325,608	2.99%
ENGINEERING SERVICES												
64121 Engineering Consulting Services	30,000	30,000	-	0.00%	30,000	0.00%	30,000	0.00%	30,000	0.00%	30,900	3.00%
WATER SYSTEM ADMINISTRATION												
64133 Customer Service Requests	10,335	10,645	310	3.00%	10,965	3.01%	11,294	3.00%	11,858	4.99%	12,214	3.00%
64136 Small Tools/Equipment/Supplies	6,041	6,222	181	3.00%	6,409	3.01%	6,601	3.00%	6,931	5.00%	7,139	3.00%
SERVICE OF SUPPLY												
64141 Supply Inspection & Operation	127,549	145,581	18,032	14.14%	150,330	3.26%	155,226	3.26%	161,263	3.89%	166,213	3.07%
PUMPING												
64161 Pumping Inspection & Operation	304,172	310,418	6,246	2.05%	320,187	3.15%	330,237	3.14%	344,636	4.36%	355,070	3.03%
TRANSMISSION & DISTRIBUTION												
64181 Transmission/Distribution System	409,992	418,049	8,057	1.97%	431,588	3.24%	445,523	3.23%	463,590	4.06%	477,752	3.05%
64183 Connections	85,364	87,925	2,561	3.00%	90,562	3.00%	93,279	3.00%	97,943	5.00%	100,882	3.00%
64185 Meters	298,634	321,388	22,754	7.62%	331,636	3.19%	342,198	3.18%	357,199	4.38%	368,156	3.07%
64187 Hydrants	60,510	85,728	25,218	41.68%	88,528	3.27%	91,409	3.25%	94,982	3.91%	97,878	3.05%
WATER SUPPLY SYSTEM	2,447,258	2,580,255	132,997	5.43%	2,660,794	3.12%	2,743,787	3.12%	2,855,563	4.07%	2,941,812	3.02%
FISCAL SERVICES												
DEBT												
68120 Interest Payments On Debentures	44,000	44,000	-	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%	44,000	0.00%
68130 Principal Payments On Debentures	38,743	38,743	-	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%	38,743	0.00%
DEBT	82,743	82,743	-	0.00%	82,743	0.00%	82,743	0.00%	82,743	0.00%	82,743	0.00%
TRANSFERS TO FUNDS AND RESERVES												
68220 Transfers To Water Capital Fund	1,722,471	1,749,713	27,242	1.58%	1,835,822	4.92%	1,926,144	4.92%	2,039,676	5.89%	2,102,781	3.09%
68910 Debt Reserve Fund Transfer	460	460	-	0.00%	460	0.00%	460	0.00%	460	0.00%	460	0.00%
	1,805,674	1,832,916	27,242	1.51%	1,919,025	4.70%	2,009,347	4.71%	2,122,879	5.65%	2,185,984	2.97%
EXCESS OF REVENUE OVER EXPENSE	-	-	-		-		-		-		-	
WATER FUND EXPENSE	4,252,932	4,413,171	160,239	3.77%	4,579,819	3.78%	4,753,134	3.78%	4,978,442	4.74%	5,127,796	3.00%



CITY OF PORT ALBERNI
SEWER FUND - REVENUE & EXPENSES
2026-2030 Financial Plan

	Budget 2025	Budget 2026	Increase \$	Increase %	Budget 2027	Increase %	Budget 2028	Increase %	Budget 2029	Increase %	Budget 2030	Increase %
SALES OF SERVICE												
94421 Sewer Fees	3,392,276	3,731,504	339,228	10.00%	4,104,654	10.00%	4,309,887	5.00%	4,525,381	5.00%	4,751,650	5.00%
94431 Sewer Connections	86,977	88,717	1,740	2.00%	90,491	2.00%	93,206	3.00%	93,206	0.00%	96,002	3.00%
94432 Service Charges Sundry	41,200	42,436	1,236	3.00%	43,709	3.00%	45,020	3.00%	45,020	0.00%	46,371	3.00%
94433 User Charges	21,744	22,179	435	2.00%	22,623	2.00%	23,302	3.00%	23,302	0.00%	24,001	3.00%
OTHER SERVICES												
94441 Sewage Disposal Fees	76,105	77,627	1,522	2.00%	79,180	2.00%	81,555	3.00%	81,555	0.00%	84,002	3.00%
<i>SALES OF SERVICE</i>	3,618,302	3,962,463	344,161	9.51%	4,340,657	9.54%	4,552,970	4.89%	4,768,464	4.73%	5,002,026	4.90%
OTHER REVENUE FROM OWN SOURCE												
95590 Interest Income	24,000	24,000	-	0.00%	24,000	0.00%	24,000	0.00%	24,000	0.00%	24,000	0.00%
95611 Sewer Penalty	39,765	41,562	1,797	4.52%	43,441	4.52%	45,000	3.59%	45,000	0.00%	46,350	3.00%
91210 Sewer Local Improvement Charges	1,000	1,000	-	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
<i>OTHER REVENUE</i>	64,765	66,562	1,797	2.77%	68,441	2.82%	70,000	2.28%	70,000	0.00%	71,350	1.93%
SEWER FUND REVENUE	3,683,067	4,029,025	345,958	9.39%	4,409,098	9.43%	4,622,970	4.85%	4,838,464	4.66%	5,073,376	4.86%
ADMINISTRATION												
104210 Sewer Administration & Other	1,108,752	1,153,020	44,268	3.99%	1,188,333	3.06%	1,224,738	3.06%	1,274,195	4.04%	1,312,044	2.97%
ENGINEERING SERVICES												
104221 Consulting Services	37,169	38,284	1,115	3.00%	39,432	3.00%	40,615	3.00%	42,646	5.00%	43,925	3.00%
SEWER SYSTEM ADMINISTRATION												
104233 Customer Service Requests	9,691	9,982	291	3.00%	10,281	3.00%	10,590	3.01%	11,119	5.00%	11,453	3.00%
104236 Small Tools/Equipment/Supplies	4,606	4,745	139	3.02%	4,887	2.99%	5,034	3.01%	5,285	4.99%	5,444	3.01%
SEWER COLLECTION SYSTEM												
104240 Sewage Collection System Main	125,982	166,775	40,793	32.38%	172,120	3.20%	177,631	3.20%	184,684	3.97%	190,274	3.03%
104241 Sewer Service Connections	232,629	225,135	(7,494)	-3.22%	232,301	3.18%	239,681	3.18%	250,209	4.39%	257,854	3.06%
SEWER LIFT STATIONS												
104260 Sewage Lift Stations	322,410	290,317	(32,093)	-9.95%	299,413	3.13%	308,747	3.12%	322,613	4.49%	332,400	3.03%
SEWER TREATMENT AND DISPOSAL												
104280 Sewage Treatment	287,254	282,338	(4,916)	-1.71%	291,160	3.12%	300,216	3.11%	313,745	4.51%	323,248	3.03%
OTHER COMMON SERVICES												
104294 Special Work Orders	1,000	1,000	-	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,030	3.00%
<i>SEWER SYSTEM</i>	2,129,493	2,171,596	42,103	1.98%	2,238,927	3.10%	2,308,252	3.10%	2,405,496	4.21%	2,477,672	3.00%
FISCAL SERVICES												
DEBT												
108120 Interest Payments On Debentures	519,558	709,450	189,892	36.55%	709,450	0.00%	709,450	0.00%	709,450	0.00%	709,450	0.00%
108130 Principal Payments On Debentures	204,577	366,542	161,965	79.17%	366,542	0.00%	366,542	0.00%	366,542	0.00%	366,542	0.00%
<i>TOTAL DEBT</i>	724,135	1,075,992	351,857	48.59%	1,075,992	0.00%	1,075,992	0.00%	1,075,992	0.00%	1,075,992	0.00%
TRANSFER TO FUNDS AND RESERVES												
108220 Transfer To Sewer Capital Fund	827,438	779,437	(48,002)	-5.80%	1,092,179	40.12%	1,236,726	13.23%	1,354,976	9.56%	1,517,712	12.01%
108910 Debt Reserve Fund Transfer	2,000	2,000	-	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000	0.00%
108211	-	-	-	-	-	-	-	-	-	-	-	-
108920 Transfer to Infrastructure Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-
<i>TRANSFERS</i>	829,438	781,437	(48,002)	-5.79%	1,094,179	40.02%	1,238,726	13.21%	1,356,976	9.55%	1,519,712	11.99%
FISCAL SERVICES	1,553,574	1,857,429	303,855	19.56%	2,170,171	16.84%	2,314,718	6.66%	2,432,968	5.11%	2,595,704	6.69%
EXCESS OF REVENUE OVER EXPENSE	-	-	-		-		-		-		-	
SEWER FUND EXPENSES	3,683,067	4,029,025	345,958	9.39%	4,409,098	9.43%	4,622,970	4.85%	4,838,464	4.66%	5,073,376	4.86%



CITY OF PORT ALBERNI

WORK IN PROGRESS - CAPITAL PLAN

Unaudited

Account #	Project #	DEPARTMENT AND PROJECT DESCRIPTION	Total Capital Project Funding	Spend to September 30, 2025	Remaining Funds	Comment
CAPITAL PROJECTS FROM PRIOR YEARS CAPITAL PLANS						
STRATEGIC PROJECTS - MASTERPLANS						
485724	24001	Parks, Recreation & Culture Master Plan (incl. Facilities Condition Assessments)	326,000	234,462	91,538	Work in progress
485726	24003	Stormwater & Combined Sewer Overflow Master Plan	200,000	149,000	51,000	Work in progress
485727	24004	Fire Services Master Plan	100,000	59,880	40,120	Work in progress
485728	24005	Transportation Master Plan	250,000	91,668	158,332	Work in progress
TBD	TBD	Development Cost Charges - update	124,000	-	124,000	GCF funding assigned
STRATEGIC PROJECTS						
485668	23003	Somass Mill - redevelopment funding	2,200,000	1,613,536	586,464	Work in progress
ADMINISTRATION						
485532	24017	Welcome Sign	40,000	39,801	199	Complete
485803	25015	Annual Computer Equipment replacement	88,848	-	88,848	Work in progress
FIRE DEPARTMENT						
485733	24021	Replace Exhaust Extraction Equipment	48,068	11,925	36,143	Work in progress
TBD	TBD	Jordair Compressor Replacement	65,000	-	65,000	ERRF funding assigned if failure occurs
485804	25020	Turnout Gear	119,600	13,979	105,621	Work in progress
485806	25022	Replace 2011 Chev Silverado 4x4 #13	110,000	-	110,000	Work in progress
EQUIPMENT & VEHICLES						
485628	22008	Replace 2007 GMC 5500 W/SERVICE BOX #140 (2024 add - \$67,000)	201,000	201,099	(99)	Complete
485629	22009	Replace 2009 DODGE 5500 SERVICE TRUCK #141 (2024 add - \$60,000)	172,000	172,027	(27)	Complete
485673	23009	Replace 1998 GMC 4.5M3 Dump Truck #259	288,000	288,312	(312)	Complete
485674	23010	Replace 1999 GMC 4.5M3 Dump Truck #260	288,000	288,312	(312)	Complete
485677	23013	Replace 2018 Freightliner Garbage Truck #401	523,940	521,538	2,402	Complete
485678	23014	Replace 2005 Ford F250 4X4 Pickup #610	47,501	-	47,501	Ordered
485682	23018	Replace 2007 Dodge Caliber #721	50,600	41,587	9,013	Complete
485736	24032	Replace 1992 Ingersoll Rand Compressor/Trailer #377	29,600	-	29,600	Ordered
485742	24038	New - Facilities - Compact SUV	43,000	41,586	1,414	Complete
485754	24079	Replace 1997 CLARKE FLOOR SCRUBBER - ERRF	18,842	-	18,842	Ordered
485769	25030	Replace 2018 Freightliner Garbage Truck #402	588,500	-	588,500	Ordered
485770	25031	Replace 2018 Freightliner Garbage Truck #403	588,500	-	588,500	Ordered
485809	25032	Replace 2014 Toyota Tacoma #522	75,300	54,204	21,096	Complete
485810	25033	Replace 2015 Ventrac Mower	70,800	70,439	361	Complete
485807	25034	Replace 1996 Wells Cargo Trailer (Sewer) - #389	14,118	10,883	3,235	Complete
485808	25035	Solid Waste Pickup truck - Service Call needs	85,000	57,052	27,948	Complete
PAVING & ROAD CONSTRUCTION						
485729	24006	Burde Street renewal	2,481,700	2,466,029	15,671	Complete
485760	24008	Argyle 1st to 3rd - combined project	6,375,000	82,507	6,292,493	Work in progress
485813	25040	Road Network Survey	150,000	111,717	38,283	Work in progress
TRAFFIC UPGRADES						
485642	22023	3rd Ave/Argyle Street - Signal Controller Replacement	27,000	11,200	15,800	Work in progress
485685	23021	Intersection Safety #1a Gertrude/Roger	60,000	1,396	58,604	Work in progress
485686	23022	Traffic Signal Controller Replacement - 3rd Ave and Redford	96,000	2,675	93,325	Work in progress
485815	25050	Intersection safety (\$100,000 CPA & \$35,000 ICBC grant)	135,000	93,967	41,033	Work in progress
STORM COLLECTION SYSTEM						
485817	25065	Kitsuksis Dike Repair	175,000	127,212	47,788	Work in progress
PUBLIC WORKS						
485753	24066	Total Station Survey Instrument - ERRF	53,835	-	53,835	Working to procure
MCLEAN MILL						
485848	25077	McLean Mill - Safety Upgrades	50,000	47,211	2,789	Complete
PARKS, RECREATION, & CULTURE - PARKS & TRAILS						
485645	22026	Victoria Quay Millstone Park Connector Foot Bridge	115,000	10,304	104,696	Work in progress
485748	24072	Echo Phase II - Sports field upgrading	157,550	139,140	18,410	Work in progress
485818	25070	Roger Creek Park - Zipline installation	34,500	30,480	4,021	Complete
485819	25071	Tree Planting	79,590	34,053	45,537	Work in progress
485843	25072	Clutesi Haven Marine Food Truck (Grant Funded)	379,352	365,620	13,732	Work in progress
485844	25073	Connect the Quays - Additional Project work	200,000	53,862	146,138	Work in progress



CITY OF PORT ALBERNI

WORK IN PROGRESS - CAPITAL PLAN

Unaudited

Account #	Project #	DEPARTMENT AND PROJECT DESCRIPTION	Total Capital Project Funding	Spend to September 30, 2025	Remaining Funds	Comment
CAPITAL PROJECTS FROM PRIOR YEARS CAPITAL PLANS						
485847	25074	150 - Time Immemorial - Victoria Quay (Grant Funded)	148,000	113,291	34,709	Work in progress
PARKS, RECREATION & CULTURE - FACILITIES						
485713	23093	Harbour Quay - window renewals	12,000	3,210	8,790	Work in progress
485723	24075	Multiplex - Dehumidifier replacement study (Grant)	899,000	501,951	397,049	Work in progress
485751	24077	Harbour Quay - Rot repair and window replacement	23,000	11,737	11,264	Work in progress
485755	24080	City Hall - Front & Council Chamber entrance reconfiguration	100,000	100,000	-	Complete
485756	24081	Public Works - Boiler replacement	402,500	361,788	40,712	Work in progress
485761	24083	Works Yard - Roof - Phase 1	350,000	240,388	109,612	Complete
485822	25080	Train Station - Ventilation	50,000	22,480	27,520	Work in progress
485823	25085	Parks Yard - Roof Replacement	100,000	26,036	73,964	Work in progress
485824	25090	Aquatic Centre - Order Main Pool Recirculating Pump	19,200	-	19,200	Work in progress
485825	25091	Aquatic Centre - Replace Corroded Filter Room Piping	24,000	31,008	(7,008)	Work in progress
485826	25092	Aquatic Centre - Order Main Pool UV Filter System	51,878	44,781	7,097	Work in progress
485827	25100	Multiplex - Handrailing	50,000	28,820	21,180	Work in progress
485828	25101	Multiplex - Replacement Propane Zamboni	137,500	-	137,500	Work in progress
485829	25102	Multiplex - Replace Rink Boards on Weyerhaeuser	500,000	308,736	191,264	Work in progress
485846	25103	Multiplex - Chiller Rental & Install	285,000	273,824	11,176	Work in progress
485830	25105	Museum - Security and Washroom Flooring	10,000	-	10,000	Work in progress
485831	25110	City Hall - Committee room updates	30,000	34,266	(4,266)	Work in progress
485832	25111	City Hall - Westside door replacement	15,000	14,901	99	Work in progress
485833	25115	PSB - Safety Assessment	20,000	-	20,000	Work in progress
485834	25120	Echo Centre- Cedar room dividers	40,000	-	40,000	Work in progress
485835	25121	Echo Centre - Flooring - Fir room, furniture and offices	10,000	-	10,000	Work in progress
485836	25122	Echo Centre - Blinds and furniture	11,500	4,840	6,660	Work in progress
485837	25123	Echo Centre - Safety upgrades	45,000	6,155	38,845	Work in progress
485838	25130	Glenwood Centre - Replacement Tables and chairs	10,000	-	10,000	Work in progress
485839	25135	EPFH - East Building gutters	35,000	9,796	25,204	Work in progress
485840	25140	Rec Park - Concession Roof and Gutter Repairs	10,280	5,029	5,251	Work in progress
485841	25145	Parks Yard - Replace Office Windows	5,000	5,029	(29)	Complete
485842	25150	RCMP - Secure Police Equipment Room Renovation	150,000	56,200	93,800	Work in progress
485845	25151	RCMP - HVAC unit failure	-	9,900	(9,900)	Complete
WATER CAPITAL PROJECTS						
525550	23059	2023 Water meter replacements	300,000	302,080	(2,080)	Work in progress
525555	24090	Watershed Masterplan (GCF Funding with Water \$50,000)	100,000	-	100,000	Work in progress
525552	24091	Franklin River Rd-Supply Main Replace - Design & Construction - Phase 1	4,068,000	112,087	3,955,913	Work in progress
525554	24093	Water Masterplan	150,000	10,000	140,000	Work in progress
SEWER CAPITAL PROJECTS						
565469	24101	Josephine Sewer Forcemain Replacement - design & construction	7,232,000	192,858	7,039,142	Work in progress
565464	24104	SCADA - communication requirements	100,000	635	99,365	Work in progress
565465	24105	Decommission old lagoon - consulting/ARO	30,000	5,852	24,148	Complete
565467	24107	Sewer Masterplan	200,000	26,000	174,000	Work in progress
565501	25171	Sewer Flow monitoring	40,000	12,966	27,034	Work in progress

CITY OF PORT ALBERNI - FACILITIES

2026-2030 Financial Plan - Capital Plan

STRATEGIC PRIORITIES	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
PR&C Master Plan (incl. Facilities Condition Assessments)	Capacity	26,000						GCF GRANT
Stormwater & Combined Sewer Overflow Master Plan	Capacity	125,000						GCF GRANT
Development Cost Charges	Capacity	124,000						GCF GRANT
Total		275,000	-	-	-	-	-	

ADMINISTRATION	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Enterprise Resource Planning (GP Dynamics upgrade)	Renewal			250,000	250,000			ERRF RESERVE
Enterprise Resource Planning System (GP Dynamics upgrade)	Renewal			250,000	250,000			TAXATION
Total		-	-	500,000	500,000	-	-	

INFORMATION TECHNOLOGY	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Annual Computer Equipment Replacement	Renewal	88,848						ERRF RESERVE
Annual Computer Equipment Replacement	Renewal		90,325					ERRF RESERVE
Annual Computer Equipment Replacement	Renewal			93,035				ERRF RESERVE
Annual Computer Equipment Replacement	Renewal				95,325			ERRF RESERVE
Annual Computer Equipment Replacement	Renewal					98,185		ERRF RESERVE
Annual Computer Equipment Replacement	Renewal						101,130	ERRF RESERVE
Total		88,848	90,325	93,035	95,325	98,185	101,130	

FIRE DEPARTMENT	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Turnout Gear *	Renewal	119,600						SPLIT
Fueling Station	Renewal					42,000		TAXATION
Jordair Compressor Replacement	Renewal	65,000						ERRF RESERVE
Replace 2011 CHEV SILVERADO 4X4 #13 (moved from 2024) **	Renewal	110,000						SPLIT
Wildfire Equipment	New		15,000					TAXATION
Replace 2006 Ford F550 Rescue Truck #8 (moved from 21 & 24)	Renewal		175,779					ERRF RESERVE
Functional Study and Design - Renovate	Upgrade		50,000					TAXATION
Reno - New Shower - safety improvement	Upgrade			TBD				TAXATION
Replace Thermal Cameras	Renewal			55,000				TAXATION
Fire Pump Test Pit	Renewal			50,000				TAXATION
Replace portable Radios	Renewal			85,000				TAXATION
Replace High Angle Rope Equipment	Renewal			50,000				TAXATION
SCBA Changeout	Renewal				262,226			ERRF RESERVE
Parking lot renewal - front	Renewal					110,000		TAXATION
2000 FREIGHTLINER PUMPER TRUCK #4							666,827	ERRF RESERVE
Total		294,600	240,779	240,000	262,226	152,000	666,827	

* \$65,000 ERRF/\$54,600 Taxation **\$60,564 ERRF/\$49,436 Carbon Fund

PAVING & ROAD CONSTRUCTION	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Argyle Street between 1st and 3rd Avenue*	Renewal	1,424,388	4,950,612					SPLIT
Design for future Capital projects	Renewal		250,000					TAXATION
Capital plan designed in prior years on priority listing	Renewal		99,388					TAXATION
Design for future Capital projects	Renewal			250,000				TAXATION
Capital plan designed in prior years on priority listing	Renewal			800,000				TAXATION
Design for future Capital projects	Renewal				250,000			TAXATION
Capital plan designed in prior years on priority listing	Renewal				800,000			TAXATION
Design for future Capital projects	Renewal					250,000		TAXATION
Capital plan designed in prior years on priority listing	Renewal					800,000		TAXATION
Capital plan designed in prior years on priority listing	Renewal						1,081,500	TAXATION
Total		1,424,388	5,300,000	1,050,000	1,050,000	1,050,000	1,081,500	

* \$744,010 Taxation/\$300,378 CCBF & \$380,000 CSO allocation

CITY OF PORT ALBERNI - FACILITIES								
2026-2030 Financial Plan - Capital Plan								
FLEET & EQUIPMENT	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Replace 1996 Wells Cargo Trailer (Sewer) #389	Renewal	14,118						ERRF RESERVE
Solid Waste Pickup Truck - Service Call needs	New	85,000						ERRF RESERVE
Replace 2014 Toyota Tacoma #522	Renewal	75,300						ERRF RESERVE
Replace 2015 Ventrac Mower	Renewal	70,800						ERRF RESERVE
Replace 2018 Freightliner Garbage Truck #402 - 2024	Renewal	588,500						ERRF RESERVE
Replace 2018 Freightliner Garbage Truck #403	Renewal	588,500						ERRF RESERVE
Replace 2008 Dodge Ram 3500 Flat deck (shop) #150	Renewal				46,182			ERRF RESERVE
Replace 2011 Freightliner Asphalt Patch Truck #266	Renewal			415,000				ERRF RESERVE
Replace 2013 Volvo Dump Tandem Axle #267	Renewal				194,386			ERRF RESERVE
Replace 2005 John Deere Loader #350	Renewal				288,285			ERRF RESERVE
Replace 2005 Volvo Grader #355	Renewal						306,818	ERRF RESERVE
Replace 1995 BOMAG ROLLER #395	Renewal			60,696				ERRF RESERVE
Replace 2004 CHEV 3500 CUBE VAN (used) #616	Renewal			51,724				ERRF RESERVE
Replace 2006 FORD E350 15 PASSENGER VAN #619	Renewal			62,016				ERRF RESERVE
Replace 2012 Chev 3500 Service Truck #521	Renewal			77,681				ERRF RESERVE
Replace 2014 TYMCO SWEEPER #411	Renewal				367,220			ERRF RESERVE
Replace 2011 GMC SIERRA P/U #629	Renewal			49,008				ERRF RESERVE
Replace 2013 TOYOTA TACOMA #630	Renewal			35,006				ERRF RESERVE
Replace 2013 TOYOTA TACOMA #632	Renewal			35,006				ERRF RESERVE
Replace 1992 HIWAY STREET SANDER #378	Renewal			21,852				ERRF RESERVE
Replace 2014 NISSAN NV VAN 2500 SERIES (water) #523	Renewal				57,130			ERRF RESERVE
Replace TYCROP TOP DRESSER #626	Renewal					42,847		ERRF RESERVE
Replace 2014 DODGE RAM CREW CAB 4X4	Renewal			53,038				ERRF RESERVE
Replace 2015 Dodge Durango - BEO #130	Renewal				68,613			ERRF RESERVE
Replace 2016 Dodge Ram 4x4 #155	Renewal				40,904			ERRF RESERVE
Replace 1993 SWENSON SANDER #382	Renewal				23,892			ERRF RESERVE
Replace 2014 Toyota RAV 4 LE #158	Renewal					49,450		ERRF RESERVE
Replace 2010 YANMAR TRACKSTER (QUAD) #634	Renewal						41,641	ERRF RESERVE
Replace 2014 VERMEER CHIPPER #640	Renewal						60,924	ERRF RESERVE
Replace 2017 Chrysler Pacifica Van Hybrid #722	Renewal						84,877	ERRF RESERVE
Replace 2010 SMITHCO SWEEPER #628	Renewal						109,270	ERRF RESERVE
Total		1,422,218	-	861,027	1,086,611	92,297	603,530	

TRAFFIC UPGRADES	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Intersection safety (\$100,000 taxation, \$35,000 ICBC grant)	New	135,000						TAXATION
Traffic Signal Controller Replacement	Renewal		100,000					TAXATION
Traffic Signal Controller Replacement	Renewal			33,000				TAXATION
Traffic Signal Controller Replacement	Renewal				33,000			TAXATION
Traffic Signal Controller Replacement	Renewal					33,000		TAXATION
Traffic Signal Controller Replacement	Renewal						33,000	TAXATION
Total		135,000	100,000	33,000	33,000	33,000	33,000	

* Master Plans will identify specific projects

STORM	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Kitsuksis Dike Repair	Renewal	175,000						TAXATION
CSO projects (After Argyle 1st to 3rd allocation)	Renewal		380,000					TAXATION
CSO projects	Renewal			380,000				TAXATION
CSO projects	Renewal				380,000			TAXATION
CSO projects	Renewal					380,000		TAXATION
CSO projects	Renewal					-	400,000	TAXATION
Total		175,000	380,000	380,000	380,000	380,000	400,000	

* Master Plans will identify specific projects

CITY OF PORT ALBERNI - FACILITIES								
2026-2030 Financial Plan - Capital Plan								
SOLID WASTE SERVICES	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Garbage Carts	Renewal		630,109					ERRF RESERVE
	Total	-	630,109	-	-	-	-	
PARKS	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Bob Dailey Stadium - Paint	Renewal	-		21,850				TAXATION
Roger Creek Park - Zipline installation	New	34,500						TAXATION
Maquinna trail - Bridge replacement	Renewal		22,425					TAXATION
Quonset hut replacement	Replacement			128,800				TAXATION
Tree Planting	Renewal	79,590						AVCF
Russell Field - Basketball surface and backboard up	Renewal				34,500			TAXATION
	Total	114,090	22,425	150,650	34,500	-	-	
MCLEAN MILL	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
McLean Mill Capital Projects - John Dam Priority report*	Renewal		59,900					SPLIT
McLean Mill Capital Projects - John Dam Priority report*	Renewal			59,900				SPLIT
McLean Mill Capital Projects - John Dam Priority report*	Renewal				59,900			SPLIT
McLean Mill Capital Projects - John Dam Priority report*	Renewal					59,900		SPLIT
McLean Mill Capital Projects - John Dam Priority report*	Renewal						59,900	SPLIT
	Total	-	59,900	59,900	59,900	59,900	59,900	
* Funding set at \$30,000 CPA (Taxation), \$29,900 ACRD operational grant								
PARKS, RECREATION & CULTURE	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Facilities Upgrade	Renewal		-					TAXATION
Facilities Upgrade	Renewal			1,000,000				TAXATION
Facilities Upgrade	Renewal				500,000			TAXATION
Facilities Upgrade	Renewal					1,050,000		TAXATION
Facilities Upgrade	Renewal						1,500,000	TAXATION
	Total	-	-	1,000,000	500,000	1,050,000	1,500,000	
* Master Plans will identify specific projects								
PARKS YARD	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Parks Yard - Roof Replacement	Renewal	100,000						TAXATION
	Total	100,000	-	-	-	-	-	
AQUATIC CENTRE	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Whirlpool - Regulatory Upgrade	Renewal	19,200	12,000					TAXATION
Tot's pool UV filter	Renewal			49,500				TAXATION
South Roof	Renewal			113,132				TAXATION
Hydronic system equipment	Renewal			27,126				TAXATION
Structural review	Study			24,912				TAXATION
	Total	19,200	12,000	214,670	-	-	-	
MULTIPLEX	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Automatic Door Upgrades	Renewal	50,000	10,000					TAXATION
Structural Inspection	Renewal	137,500	18,000					TAXATION
Rent & Install Chiller	Renewal	285,000	365,800					P&R RESERVE
Dehumidifier with Heat Recovery Chiller system *	Renewal	899,000	740,921					SPLIT
Replace Rink Boards on Weyerhaeuser **	Renewal	500,000						SPLIT
	Total	1,871,500	1,134,721	-	-	-	-	
*Grant \$339,000/CCBF of \$560,000 **250,000 AVCF/\$250,000 Taxation								
MUSEUM	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Museum - Security and washroom flooring	Renewal	10,000						TAXATION
	Total	10,000	-	-	-	-	-	

CITY OF PORT ALBERNI - FACILITIES								
2026-2030 Financial Plan - Capital Plan								
CITY HALL	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Committee room updates	Renewal	30,000						TAXATION
Westside door replacement	Renewal	15,000						TAXATION
Total		45,000	-	-	-	-	-	
PUBLIC SAFETY BUILDING	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Safety Assessment	Review	20,000						TAXATION
Total		20,000	-	-	-	-	-	
ECHO CENTRE	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Cedar room dividers	Renewal	40,000						TAXATION
Flooring - Fir room, furniture and offices	Renewal	10,000						TAXATION
Blinds and furniture	Renewal	11,500						TAXATION
Safety upgrades	Renewal	45,000						TAXATION
Total		106,500	-	-	-	-	-	
GLENWOOD CENTRE	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Replacement Tables and Chairs	Renewal	10,000						TAXATION
Total		10,000	-	-	-	-	-	
ECHO PARK FIELDHOUSE	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
East Building Gutters	Renewal	35,000						TAXATION
Total		35,000	-	-	-	-	-	
RECREATION PARK	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Concession Roof and Gutter Repairs	Renewal	10,280						TAXATION
Total		10,280	-	-	-	-	-	
CARETAKERS	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Oil Tank - Paper Mill Dam	Renewal	-	6,500	-	-	-		TAXATION
Hot Water Tank - Paper Mill Dam	Renewal		2,200					TAXATION
Oil Tank - Blair Park	Renewal		6,500					TAXATION
Paint Public Washrooms at Caretaker Facilities	Renewal	-	-	10,000	-	-		TAXATION
Hot Water Tank - Klitsa	Renewal			2,200				TAXATION
Hot Water Tank - Williamson	Renewal				2,200			TAXATION
Hot Water Tank - Russell	Renewal					2,200		TAXATION
		-	15,200	12,200	2,200	2,200	-	
PUBLIC WORKS YARD BUILDING	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Replace Office Windows	Renewal	5,000						TAXATION
Total		5,000	-	-	-	-	-	
RCMP	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Secure Police Equipment Room Renovation	Upgrade	150,000						AR LEASE
Total		150,000	-	-	-	-	-	

CITY OF PORT ALBERNI - FACILITIES								
2026-2030 Financial Plan - Capital Plan								
WATER FUND	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Design for future Capital projects	Renewal	100,000						WATER FUND
Franklin River Rd-Supply Main Replace - Design & Construction - Phase 1	Renewal	4,068,000						WATER FUND
Water master plan	Capacity	100,000						WATER FUND
Design for future Capital projects	Renewal		100,000					WATER FUND
Argyle 1st to 3rd - Water Fund contribution portion	Renewal		2,125,000					WATER FUND
Design for future Capital projects	Renewal			100,000				WATER FUND
Capital plan designed in prior years on priority listing	Renewal			1,200,000				WATER FUND
Design for future Capital projects	Renewal				100,000			WATER FUND
Capital plan designed in prior years on priority listing	Renewal				1,200,000			WATER FUND
Design for future Capital projects	Renewal					100,000		WATER FUND
Capital plan designed in prior years on priority listing	Renewal					1,200,000		WATER FUND
Capital plan designed in prior years on priority listing	Renewal					-	1,300,000	WATER FUND
Total		4,268,000	2,225,000	1,300,000	1,300,000	1,300,000	1,300,000	

* Master Plans will identify specific projects

SEWER FUND	PROJECT TYPE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET	FUNDING TYPE
Josephine Sewer Forcemain Replacement - design	Renewal	164,000						SEWER FUND
Lagoon flow monitoring and control systems	Renewal	425,000						SEWER FUND
Wallace Sanitary Pump Station Repairs	Renewal	175,000						SEWER FUND
Argyle 1st to 3rd - Sewer Fund contribution portion	Renewal		2,125,000					SEWER FUND
Josephine Sanitary Forcemain Replacement Project	Renewal		7,063,000					SEWER FUND
Sewer Flow monitoring	Capacity	40,000						SEWER FUND
Sewer Flow monitoring	Capacity		40,000					SEWER FUND
LWMP Update per regulatory requirements	Capacity		200,000					SEWER FUND
CSO - Masterplan	Renewal			230,000				SEWER FUND
Design/construction for future Capital projects	Renewal				200,000			SEWER FUND
Design/construction for future Capital projects						200,000		SEWER FUND
Design/construction for future Capital projects	Renewal						200,000	SEWER FUND
Total		804,000	9,428,000	230,000	200,000	200,000	200,000	
Grand Total		11,383,624	19,638,459	6,124,482	5,503,762	4,417,582	5,945,887	

* Master Plans will identify specific projects

CITY OF PORT ALBERNI - RESERVES

2026-2030 Financial Plan

EQUIPMENT REPLACEMENT RESERVE FUND	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	3,640,346	3,552,236	4,312,029	4,833,251	4,927,886	6,578,354
Contributions to Reserve	1,504,310	1,549,439	1,595,922	1,643,800	1,693,114	1,743,907
Interest Income	109,210	106,567	129,361	144,998	147,837	197,351
Sale of Equipment/trade in	-	-	-	-	-	-
Total projected balance before allocations	5,253,866	5,208,242	6,037,312	6,622,048	6,768,836	8,519,612
Capital project allocations						
City wide - Computer Equipment Evergreening	88,848					
Replace 1998 Jordair Compressor	65,000					
Replace 2011 CHEV SILVERADO 4X4 #13 (from 2024)	60,564					
Fire Turnout Gear	65,000					
Replace 1996 Wells Cargo Trailer (Sewer) #389	14,118					
Solid Waste Pickup Truck - Service Call needs	85,000					
Replace 2014 Toyota Tacoma #522	75,300					
Replace 2015 Ventrac Mower	70,800					
Replace 2018 Freightliner Garbage Truck #402 - 2024	588,500					
Replace 2018 Freightliner Garbage Truck #403	588,500					
Replace 2008 Dodge Ram 3500 Flat deck (shop) #150				46,182		
Replace 2011 Freightliner Asphalt Patch Truck #266			415,000			
Replace 2013 Volvo Dump Tandem Axle #267				194,386		
Replace 2005 John Deere Loader #350				288,285		
Replace 2005 Volvo Grader #355						306,818
Replace 1995 BOMAG ROLLER #395			60,696			
Replace 2004 CHEV 3500 CUBE VAN (used) #616			51,724			
Replace 2006 FORD E350 15 PASSENGER VAN #619			62,016			
Replace 2012 Chev 3500 Service Truck #521			77,681			
City wide - Computer Equipment Evergreening		90,325				
Replace 2006 Ford F550 Rescue Truck #8 (from 2021 & 24)		175,779				
Replace 2014 TYMCO SWEEPER #411				367,220		
Replace 2011 GMC SIERRA P/U #629			49,008			
Replace 2013 TOYOTA TACOMA #630			35,006			
Replace 2013 TOYOTA TACOMA #632			35,006			
Garbage Carts		630,109				
City wide - Computer Equipment Evergreening			93,035			
Enterprise Resource Planning (GP Dynamics upgrade)			250,000	250,000		
Replace 1992 HIWAY STREET SANDER #378			21,852			
Replace 2014 NISSAN NV VAN 2500 SERIES (water) #523				57,130		
Replace TYCROP TOP DRESSER #626					42,847	
Replace 2014 DODGE RAM CREW CAB 4X4			53,038			
City wide - Computer Equipment Evergreening				95,325		
SCBA Changeout				262,226		
Replace 2015 Dodge Durango - BEO #130				68,613		
Replace 2016 Dodge Ram 4x4 #155				40,904		
Replace 1993 SWENSON SANDER #382				23,892		
City wide - Computer Equipment Evergreening					98,185	
Replace 2014 Toyota RAV 4 LE #158					49,450	
City wide - Computer Equipment Evergreening						101,130
Replace 2010 YANMAR TRACKSTER (QUAD) #634						41,641
Replace 2014 VERMEER CHIPPER #640						60,924
2000 FREIGHTLINER PUMPER TRUCK #4						666,827
Replace 2017 Chrysler Pacifica Van Hybrid #722						84,877
Replace 2010 SMITHCO SWEEPER #628						109,270
Total allocations	1,701,630	896,213	1,204,062	1,694,162	190,482	1,371,487
Year ending balance	3,552,236	4,312,029	4,833,251	4,927,886	6,578,354	7,148,126

CITY OF PORT ALBERNI - RESERVES

2026-2030 Financial Plan

GROWING COMMUNITY FUND	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	3,620,706	3,378,327	2,288,110	2,310,992	2,334,101	2,357,442
Contributions	-	-	-	-	-	-
Interest	108,621	33,783	22,881	23,110	23,341	23,574
Other	-	-	-	-	-	-
Total projected balance before allocations	3,729,327	3,412,110	2,310,992	2,334,101	2,357,442	2,381,017
Capital project allocations						
Master plan - Parks, Recreation & Culture	26,000	-	-	-	-	-
Stormwater Master Plan	75,000	-	-	-	-	-
Transportation Master Plan	50,000	-	-	-	-	-
Connect the Quays - Additional Project work	200,000	-	-	-	-	-
Josephine Sanitary Forcemain Replacement Project	-	1,000,000	-	-	-	-
Development Cost Charges Study	-	124,000	-	-	-	-
Total allocations	351,000	1,124,000	-	-	-	-
Year ending balance	3,378,327	2,288,110	2,310,992	2,334,101	2,357,442	2,381,017

CARBON FUND	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	812,976	736,974	690,820	754,003	819,507	888,564
Contributions	53,045	54,636	56,275	57,964	60,862	60,862
Interest	24,389	7,370	6,908	7,540	8,195	8,886
Other - Grant - three years of funding	-	-	-	-	-	-
Total projected balance before allocations	890,410	798,980	754,003	819,507	888,564	958,312
Capital project allocations						
New - Manager of Operations - Compact SUV	-	-	-	-	-	-
New - Superintendent Roads and Drainage - Compact SUV	-	-	-	-	-	-
New - Facilities - Compact SUV	-	-	-	-	-	-
Replace 2007 Dodge Caliber #721	-	-	-	-	-	-
Connect The Quays	-	-	-	-	-	-
Climate Action Role - Capacity Building - Development Services	104,000	108,160	-	-	-	-
Replace 2011 CHEV SILVERADO 4X4 #13 (from 2024)	49,436	-	-	-	-	-
Total allocations	153,436	108,160	-	-	-	-
Year ending balance	736,974	690,820	754,003	819,507	888,564	958,312

PARKS & RECREATION CAPITAL FUND	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	952,324	870,894	59,853	246,109	439,797	635,422
Contributions	175,000	180,250	185,658	191,227	191,227	196,964
Interest	28,570	8,709	599	2,461	4,398	6,354
Other	-	-	-	-	-	-
Total projected balance before allocations	1,155,894	1,059,853	246,109	439,797	635,422	838,740
Capital project allocations						
Connect The Quays	-	-	-	-	-	-
Clock Tower Repair	-	-	-	-	-	-
Echo Park Field upgrade	-	-	-	-	-	-
Rental Plate Chiller & Installation (R25-228)	285,000	-	-	-	-	-
Dehumidifier with Heat Recovery Chiller system (R25-377)	-	1,000,000	-	-	-	-
Total allocations	285,000	1,000,000	-	-	-	-
Year ending balance	870,894	59,853	246,109	439,797	635,422	838,740

CITY OF PORT ALBERNI - RESERVES

2026-2030 Financial Plan

PARK LAND ACQUISITION	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	362,758	373,641	377,377	381,151	384,962	388,812
Contributions	-	-	-	-	-	-
Interest	10,883	3,736	3,774	3,812	3,850	3,888
Proceeds - Compton Rd In lieu of Parkland	-	-	-	-	-	-
Other	-	-	-	-	-	-
<i>Total projected balance before allocations</i>	373,641	377,377	381,151	384,962	388,812	392,700
Capital project allocations	-	-	-	-	-	-
<i>Total allocations</i>	-	-	-	-	-	-
<i>Year ending balance</i>	373,641	377,377	381,151	384,962	388,812	392,700

LAND SALE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	853,892	127,745	129,022	130,313	131,616	132,932
Contributions	-	-	-	-	-	-
Interest	-	1,277	1,290	1,303	1,316	1,329
REDIP grant funding - Somass Site	-	-	-	-	-	-
Somass Salvage Proceeds to December 31, 2024	-	-	-	-	-	-
Land Sales	-	-	-	-	-	-
<i>Total projected balance before allocations</i>	853,892	129,022	130,313	131,616	132,932	134,261
Capital project allocations	-	-	-	-	-	-
Land related services	-	-	-	-	-	-
Somass demo & remediation - total to December 31, 2024	-	-	-	-	-	-
Remaining Somass Funding allocation	726,147	-	-	-	-	-
<i>Total allocations</i>	726,147	-	-	-	-	-
<i>Year ending balance</i>	127,745	129,022	130,313	131,616	132,932	134,261

CAPITAL WORKS RESERVE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	27,638	28,467	29,178	29,908	30,656	30,656
Contributions	-	-	-	-	-	-
Interest	829	285	292	299	307	307
Other	-	-	-	-	-	-
<i>Total projected balance before allocations</i>	28,467	28,751	29,470	30,207	30,962	30,962
Capital project allocations	-	-	-	-	-	-
Connect The Quays	-	-	-	-	-	-
<i>Total allocations</i>	-	-	-	-	-	-
<i>Year ending balance</i>	27,638	28,467	29,178	29,908	30,656	30,656

CITY OF PORT ALBERNI - RESERVES

2026-2030 Financial Plan

CANADA COMMUNITY BUILDING FUND RESERVE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	2,034,490	2,430,339	752,745	1,690,879	1,690,879	2,638,395
Contributions	894,814	894,814	930,607	930,607	930,607	930,607
Interest	61,035	24,303	7,527	16,909	16,909	26,384
Other	-	-	-	-	-	-
<i>Total projected balance before allocations</i>	2,990,339	3,349,456	1,690,879	2,638,395	2,638,395	3,595,386
Capital project allocations						
Intersection Safety #1a Gertrude/Roger						
Traffic Signal Controller Replacement - 3rd Ave and Redford						
CSO - Project - Storm Sewer 3rd Avenue						
Intersection safety						
Public Works - Boiler replacement						
Burde Street renewal	-	-	-	-	-	-
Dehumidifier with Heat Recovery Chiller system	560,000	445,721				
Josephine Sanitary Forcemain Replacement Project		1,000,000				
Argyle 1st to 3rd - General Fund contribution portion	-	1,150,990				
<i>Total allocations</i>	560,000	2,596,711	-	-	-	-
<i>Year ending balance</i>	2,430,339	752,745	1,690,879	2,638,395	2,638,395	3,595,386

AQUATIC CENTRE RESERVE FUND	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	63,847	65,762	66,420	67,084	67,084	67,755
Contributions	-	-	-	-	-	-
Interest	1,915	658	664	671	671	678
Other	-	-	-	-	-	-
<i>Total projected balance before allocations</i>	65,762	66,420	67,084	67,755	67,755	68,433
Capital project allocations						
<i>Total allocations</i>	-	-	-	-	-	-
<i>Year ending balance</i>	65,762	66,420	67,084	67,755	67,755	68,433

ALBERNI VALLEY COMMUNITY FOREST RESERVE	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	727,290	409,159	403,250	397,283	397,283	391,256
Contributions - Dividends	-	-	-	-	-	-
Interest	21,819	4,092	4,033	3,973	3,973	3,913
Other	-	-	-	-	-	-
<i>Total projected balance before allocations</i>	749,109	413,250	407,283	401,256	401,256	395,168
Capital project allocations						
Annual AVCF Grant directed	10,000	10,000	10,000	10,000	10,000	10,000
Tree planting	79,950					
Multiplex Boards replacement	250,000					
<i>Total allocations</i>	339,950	10,000	10,000	10,000	10,000	10,000
<i>Year ending balance</i>	409,159	403,250	397,283	391,256	391,256	385,168

CITY OF PORT ALBERNI - RESERVES

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RCMP - EMERGENCY FUND	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	1,064,415	192,795	444,723	699,171	699,171	956,162
Contributions - annual surplus - under utilization of FTE	331,055	250,000	250,000	250,000	250,000	250,000
Interest	31,932	1,928	4,447	6,992	6,992	9,562
Other	-	-	-	-	-	-
Total projected balance before allocations	1,427,402	444,723	699,171	956,162	956,162	1,215,724
Capital project allocations						
Community Policing - funding allocation	-	-	-	-	-	-
RCMP - Liability retro payment - March 31, 2025	1,234,607	-	-	-	-	-
Total allocations	1,234,607	-	-	-	-	-
Year ending balance	192,795	444,723	699,171	956,162	956,162	1,215,724

ASSET MANAGEMENT	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	240,751	542,454	547,878	553,357	553,357	558,890
Contributions	294,480	-	-	-	-	-
Interest	7,223	5,425	5,479	5,534	5,534	5,589
Other	-	-	-	-	-	-
Total projected balance before allocations	542,454	547,878	553,357	558,890	558,890	564,479
Capital project allocations						
	-	-	-	-	-	-
Total allocations	-	-	-	-	-	-
Year ending balance	542,454	547,878	553,357	558,890	558,890	564,479

CEMETERY TRUST	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	163,228	168,125	169,806	171,504	171,504	173,219
Contributions	-	-	-	-	-	-
Interest	4,897	1,681	1,698	1,715	1,715	1,732
Other	-	-	-	-	-	-
Total projected balance before allocations	168,125	169,806	171,504	173,219	173,219	174,951
Capital project allocations						
	-	-	-	-	-	-
Total allocations	-	-	-	-	-	-
Year ending balance	168,125	169,806	171,504	173,219	173,219	174,951

ASSET RENEWAL - LEASED FACILITIES - 50% CONTR.	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	-	76,367	364,906	764,933	764,933	1,177,758
Contributions	379,367	387,775	396,378	405,176	415,980	415,980
Interest	-	764	3,649	7,649	7,649	11,778
Other	-	-	-	-	-	-
Total projected balance before allocations	379,367	464,906	764,933	1,177,758	1,188,562	1,605,516
Capital project allocations						
Secure Police Equipment Room Renovation	150,000	-	-	-	-	-
Train Station - Ventilation	50,000	-	-	-	-	-
Train Station funding - Phase II	103,000	-	-	-	-	-
Alberni Harbour Quay - Port Building Roof	-	100,000	-	-	-	-
Total allocations	303,000	100,000	-	-	-	-
Year ending balance	76,367	364,906	764,933	1,177,758	1,188,562	1,605,516

CITY OF PORT ALBERNI - RESERVES

2026-2030 Financial Plan

WATER INFRASTRUCTURE RESERVE FUND	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	6,228,725	3,913,567	3,196,687	4,428,409	5,187,406	2,838,704
Contributions	1,722,471	1,749,713	1,835,822	1,926,144	2,039,676	2,102,781
Interest	186,862	117,407	95,901	132,852	155,622	85,161
Other - Borrowing to General Fund		(359,000)	600,000	-	-	-
Total projected balance before allocations	8,138,058	5,421,687	5,728,409	6,487,406	7,382,704	5,026,646
Capital project allocations						
Franklin River Rd-Supply Main Replace - Design	100,000					
Franklin River Rd-Supply Main Replace - Design & Construction - Phase 1	4,024,491					
Water Masterplan	100,000					
Argyle 1st to 3rd - Water Fund contribution portion		2,125,000				
Design for future Capital projects		100,000				
Design for future Capital projects			100,000			
Capital plan designed in prior years on priority listing			1,200,000			
Design for future Capital projects				100,000		
Capital plan designed in prior years on priority listing				1,200,000		
Design for future Capital projects					100,000	100,000
Franklin River Road Watermain Replacement Phase 2					4,444,000	
Total allocations	4,224,491	2,225,000	1,300,000	1,300,000	4,544,000	100,000
Year ending balance	3,913,567	3,196,687	4,428,409	5,187,406	2,838,704	4,926,646

SEWER INFRASTRUCTURE RESERVE FUND	2025 BUDGET	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET	2030 BUDGET
Beginning balance	5,726,687	5,921,926	(76,624)	185,555	1,224,136	2,391,354
Contributions	827,438	709,450	1,092,179	1,236,726	1,354,976	1,517,712
Interest	171,801	120,000	-	1,856	12,241	23,914
Other - Water Infrastructure borrowing		600,000	(600,000)			
Other - Growing Communities Fund	-	1,000,000	-	-	-	-
Other - CCBF		1,000,000				
Total projected balance before allocations	6,725,926	9,351,376	415,555	1,424,136	2,591,354	3,932,979
Capital project allocations						
Josephine Sewer Forcemain Replacement - design (combine with total project costs)	64,000					
Design for future Capital projects	100,000					
Sewer Flow monitoring	40,000					
Lagoon flow monitoring and control systems	425,000					
Wallace Sanitary Pump Station Repairs	175,000					
Argyle 1st to 3rd - Sewer Fund contribution portion		2,125,000				
Josephine Sanitary Forcemain Replacement Project		7,063,000				
Sewer Flow monitoring		40,000				
LWMP Update per regulatory requirements		200,000				
Harbour Road Trunk Sewer Replacement (from 2022)						
CSO - Masterplan			230,000			
Design/construction for future Capital projects				200,000	200,000	200,000
Total allocations	804,000	9,428,000	230,000	200,000	200,000	200,000
Year ending balance	5,921,926	(76,624)	185,555	1,224,136	2,391,354	3,732,979

DEPARTMENT	2025 TAXATION TO PROVIDE SERVICE	2026 TAXATION TO PROVIDE SERVICE	INCREASE FROM 2025	2026 PERCENTAGE INCREASE YoY	2026 PERCENTAGE OF OVERALL TAXATION	PORTION OF 2026 TAXATION INCREASE
LEGISLATIVE SERVICES	\$ 399,565	\$ 505,890	\$ 106,325	26.61%	1.32%	0.30%
CAO & CORPORATE SERVICES	\$ 1,117,293	\$ 1,124,473	\$ 7,180	0.64%	2.94%	0.02%
COMMUNITY SAFETY AND SOCIAL DEVELOPMENT	\$ 716,204	\$ 729,530	\$ 13,325	1.86%	1.90%	0.04%
FINANCE & ASSET MANAGEMENT	\$ 1,304,006	\$ 1,327,452	\$ 23,447	1.80%	3.46%	0.07%
PLANNING & ENGINEERING BUILDING	\$ 80,745	\$ 107,537	\$ 26,792	33.18%	0.28%	0.07%
INFORMATION TECHNOLOGY SERVICES	\$ 997,437	\$ 1,045,802	\$ 48,365	4.85%	2.73%	0.13%
GIS/MAPPING SERVICES	\$ -	\$ 277,352	\$ 277,352		0.72%	0.77%
HUMAN RESOURCES	\$ 667,930	\$ 746,368	\$ 78,438	11.74%	1.95%	0.22%
ADMINISTRATION - COMMON SERVICES	\$ 496,255	\$ 524,712	\$ 28,457	5.73%	1.37%	0.08%
POLICE SERVICES	\$ 9,678,980	\$ 10,429,224	\$ 750,245	7.75%	27.22%	2.09%
COMMUNITY POLICING	\$ 169,263	\$ 174,945	\$ 5,682	3.36%	0.46%	0.02%
FIRE SERVICES	\$ 4,876,959	\$ 5,005,964	\$ 129,006	2.65%	13.07%	0.36%
BUILDING INSPECTION	\$ (95,289)	\$ 35,644	\$ 130,934	137.41%	0.09%	0.37%
ENGINEERING ADMINISTRATION	\$ 771,944	\$ 682,046	\$ (89,899)	-11.65%	1.78%	-0.25%
PUBLIC WORKS ADMINISTRATION	\$ 1,084,007	\$ 1,000,171	\$ (83,836)	-7.73%	2.61%	-0.23%
ROADS & ACTIVE TRANSPORTATION	\$ 2,477,633	\$ 2,629,082	\$ 151,448	6.11%	6.86%	0.42%
STORM SERVICES	\$ 448,523	\$ 400,195	\$ (48,328)	-10.77%	1.04%	-0.13%
FLEET SERVICES	\$ 533,685	\$ 607,061	\$ 73,376	13.75%	1.58%	0.20%
PUBLIC TRANSIT SERVICE	\$ 952,047	\$ 947,832	\$ (4,215)	-0.44%	2.47%	-0.01%
SOLID WASTE COLLECTION	\$ (184,006)	\$ (199,387)	\$ (15,381)	8.36%	-0.52%	-0.04%
OTHER PUBLIC WORKS	\$ 182,443	\$ 205,351	\$ 22,908	12.56%	0.54%	0.06%
CEMETERY	\$ 14,512	\$ (6,111)	\$ (20,622)	-142.11%	-0.02%	-0.06%
DEVELOPMENT SERVICES	\$ 1,020,457	\$ 1,127,195	\$ 106,738	10.46%	2.94%	0.30%
ECONOMIC DEVELOPMENT	\$ 64,580	\$ 75,626	\$ 11,045	17.10%	0.20%	0.03%
COMMUNITY INVESTMENT PROGRAM	\$ -	\$ 21,873	\$ 21,873		0.06%	0.06%
TEBO BUILDING (NIC)	\$ (76,281)	\$ (73,958)	\$ 2,323	-3.05%	-0.19%	0.01%
CEDARWOOD SCHOOL BUILDING (STEPPING STONES TOO)	\$ 4,548	\$ 4,684	\$ 136	3.00%	0.01%	0.00%
ROLLIN ART CENTRE - DAY CARE CENTRE	\$ (18,249)	\$ (9,769)	\$ 8,479	46.47%	-0.03%	0.02%
HARBOUR QUAY	\$ 68,290	\$ 63,108	\$ (5,182)	-7.59%	0.16%	-0.01%
PARKS, RECREATION & CULTURE ADMINISTRATION	\$ 487,849	\$ 544,947	\$ 57,098	11.70%	1.42%	0.16%
GYRO YOUTH CENTRE	\$ 33,213	\$ 36,980	\$ 3,767	11.34%	0.10%	0.01%
GLENWOOD CENTRE	\$ 136,259	\$ 110,899	\$ (25,360)	-18.61%	0.29%	-0.07%
BOB DAILEY STADIUM	\$ 21,850	\$ 13,804	\$ (8,046)	-36.82%	0.04%	-0.02%
ECHO CENTRE	\$ 217,333	\$ 179,834	\$ (37,499)	-17.25%	0.47%	-0.10%
ECHO AQUATIC CENTRE	\$ 1,302,974	\$ 1,326,993	\$ 24,019	1.84%	3.46%	0.07%
MULTIPLEX	\$ 894,754	\$ 937,807	\$ 43,053	4.81%	2.45%	0.12%
OTHER BUILDINGS - CARETAKERS & FIELD HOUSES	\$ 152,337	\$ 178,042	\$ 25,706	16.87%	0.46%	0.07%
ECHO PARK FIELDHOUSE	\$ 55,044	\$ 39,561	\$ (15,484)	-28.13%	0.10%	-0.04%
PROGRAMMING	\$ 414,983	\$ 449,444	\$ 34,461	8.30%	1.17%	0.10%
SPECIAL EVENTS	\$ 62,185	\$ 115,478	\$ 53,293	85.70%	0.30%	0.15%
PARKS & PLAYGROUNDS	\$ 2,222,166	\$ 2,316,398	\$ 94,232	4.24%	6.05%	0.26%
CULTURAL SERVICES	\$ 496,159	\$ 432,454	\$ (63,705)	-12.84%	1.13%	-0.18%
INDUSTRIAL COLLECTIONS	\$ 8,405	\$ 16,950	\$ 8,545	101.67%	0.04%	0.02%
INDUSTRIAL HERITAGE CENTRE/CURLING RINK	\$ 30,426	\$ 34,909	\$ 4,483	14.74%	0.09%	0.01%
ROUNDHOUSE & APR OPERATIONS	\$ 79,387	\$ 80,363	\$ 976	1.23%	0.21%	0.00%
TRAIN STATION	\$ (7,799)	\$ (7,113)	\$ 686	-8.79%	-0.02%	0.00%
VANCOUVER ISLAND REGIONAL LIBRARY	\$ 1,139,722	\$ 1,173,742	\$ 34,020	2.98%	3.06%	0.09%
MCLEAN MILL SITE	\$ 39,550	\$ 45,940	\$ 6,390	16.16%	0.12%	0.02%

LEGISLATIVE SERVICES

2026-2030 Financial Plan - Operational Budget

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
		-	-	-	-	-	-
	Total Revenues	-	-	-	-	-	-

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenditures							
21295	Conferences, Training & Travel	76,000	62,500	65,000	67,500	70,000	90,748
21190	Contract Services	5,000	5,305	5,464	5,628	5,909	5,970
21911	Election Expense	-	65,365	-	-	-	-
21190	Memberships	13,450	14,269	14,697	15,138	15,895	16,060
21190	Public Receptions	11,220	11,903	12,260	12,628	13,260	13,397
21110 & 21130	Remuneration and Benefits	276,685	320,920	330,089	339,535	349,270	359,282
21190	Software Licensing	3,400	3,749	3,936	4,133	4,339	4,556
21190	Supplies	13,810	21,879	15,313	12,763	13,401	13,893
	Total Expenditures	399,565	505,890	446,759	457,324	472,074	503,907

Combined	Tax Funding Required	399,565	505,890	446,759	457,324	472,074	503,907
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	1.12%	1.32%	1.11%	1.11%	1.10%	1.13%
Taxation	Percentage of Increase associated Service		0.30%	-0.15%	0.03%	0.04%	0.07%
Staffing	Full Time Equivalent positions		0.03	0.02	0.02	0.02	0.02

CAO & CORPORATE SERVICES

2026-2030 Financial Plan - Operational Budget

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
	Total Revenues	-	-	-	-	-	-

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenditures							
21211 & 21212	Advertising	5,517	5,682	5,853	5,900	6,195	6,381
21211 & 21212	Contract Services	60,300	10,609	10,927	11,255	11,818	11,941
21215	Legal Fees	25,000	50,000	51,500	53,045	54,636	56,275
21211 & 21212	Memberships & Subscriptions	1,572	1,619	1,668	1,700	1,785	1,820
21211 & 21212	Mileage	412	424	437	450	473	478
21211 & 21212	Software Licensing	23,678	30,292	31,807	33,397	35,067	36,820
21211 & 21212	Supplies	1,225	3,415	3,517	3,622	3,803	3,847
21211 & 21212	Wages & Benefits	999,590	1,022,431	1,077,328	1,102,187	1,135,705	1,169,106
	Total Expenditures	1,117,293	1,124,473	1,183,036	1,211,556	1,249,482	1,286,668

Combined	Tax Funding Required	1,117,293	1,124,473	1,183,036	1,211,556	1,249,482	1,286,668
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	3.12%	2.94%	2.93%	2.94%	2.92%	2.89%
Taxation	Percentage of Increase associated Service		0.02%	0.15%	0.07%	0.09%	0.09%
Staffing	Full Time Equivalent positions		6.50	6.50	6.50	6.50	6.50

COMMUNITY SAFETY AND SOCIAL DEVELOPMENT

2026-2030 Financial Plan - Operational Budget

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
15160	Dog License Fees	13,771	17,500	17,850	18,207	18,571	18,943
15210	Fines & Parking Tickets	17,000	17,000	17,000	17,000	17,000	17,000
	Total Revenues	30,771	34,500	34,850	35,207	35,571	35,943

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenditures - Bylaw Operations							
21216	Advertising	5,000	2,000	2,060	2,122	2,185	2,251
21216	Contract Services	20,002	38,716	39,842	41,001	42,666	43,425
21216	Equipment Charges	1,000	1,000	1,000	1,000	1,000	1,050
21216	Legal Fees	20,000	5,000	5,001	5,002	5,003	5,004
21216	Memberships & Subscriptions	500	500	500	500	525	500
21216	Software Licensing	9,555	10,033	10,534	11,061	11,614	12,195
21216	Supplies	5,000	3,500	3,500	3,500	3,675	3,500
21216	Wages & Benefits	454,546	474,874	490,018	505,670	522,557	537,984
	Total Expenditures	515,603	535,623	552,455	569,855	589,225	605,909

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenditures - Bylaw Enforcement Vehicles							
21217	ERRF Contributions	11,770	12,123	12,486	12,860	13,503	13,908
21217	Insurance & Equipment Costs	4,429	4,562	4,699	4,838	5,080	5,232
21217	Supplies	4,774	4,917	5,065	5,216	5,477	5,641
21217	Wages & Benefits - Shop	2,358	2,495	2,583	2,673	2,775	2,865
	Total Expenditures	23,331	24,097	24,833	25,587	26,834	27,647

COMMUNITY SAFETY AND SOCIAL DEVELOPMENT

2026-2030 Financial Plan - Operational Budget

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenditures - Public Safety Building							
21218	City Equipment Charges	306	300	300	350	350	400
21218	Contract Services	14,586	7,400	7,400	8,250	8,250	9,100
21218	Property Insurance	1,182	1,217	1,254	1,292	1,330	1,370
21218	Supplies	8,850	5,100	5,100	5,900	5,900	6,700
21218	Utilities & Maintenance	5,340	5,554	5,776	6,007	6,308	6,600
21218	Wages & Benefits	19,445	21,701	22,455	23,229	24,093	24,869
	Total Expenditures	49,710	41,273	42,285	45,028	46,231	49,039

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenditures - Contract Services							
22931	Animal Control Services	158,331	163,036	167,882	172,872	181,516	186,961
22140	Parking Enforcement	-	-	-	-	-	-
	Total Expenditures	158,331	163,036	167,882	172,872	181,516	186,961

Combined	Tax Funding Required	716,204	729,530	752,605	778,136	808,235	833,613
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	2.00%	1.90%	1.87%	1.89%	1.89%	1.87%
Taxation	Percentage of Increase associated Service		0.04%	0.06%	0.06%	0.07%	0.06%
Staffing	Full Time Equivalent positions		4.22	4.22	4.22	4.22	4.22

FINANCE & ASSET MANAGEMENT

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
	Total Revenues	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenditures							
21229	Consulting Services	25,000	25,750	26,523	27,318	28,138	28,982
21225	External Audit	35,000	36,050	37,132	38,245	39,393	40,575
21229	Memberships & Subscriptions	3,541	3,647	3,757	3,870	4,015	4,105
21229	Software Licensing	33,000	33,990	35,010	36,060	37,142	38,999
21229	Supplies	-	-	-	-	-	-
21221	Wages & Benefits	1,207,464	1,228,015	1,270,914	1,306,933	1,350,406	1,390,984
	Total Expenditures	1,304,006	1,327,452	1,373,335	1,412,426	1,459,094	1,503,645

Combined	Tax Funding Required	1,304,006	1,327,452	1,373,335	1,412,426	1,459,094	1,503,645
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	3.64%	3.46%	3.41%	3.43%	3.41%	3.38%
Taxation	Percentage of Increase associated Service		0.07%	0.12%	0.10%	0.11%	0.10%
Staffing	Full Time Equivalent positions		10.10	10.10	10.10	10.10	10.10

PLANNING & ENGINEERING BUILDING

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenditures							
21254	Contract Services	1,421	1,449	1,478	1,508	1,583	1,569
21254	Lease	60,000	60,000	60,000	60,000	63,000	64,890
21254	Supplies	3,193	3,257	3,322	3,388	3,558	3,525
21254	Utilities	-	13,000	13,325	13,658	14,000	14,350
21254	Wages & Benefits	16,131	29,831	30,905	32,010	33,246	34,360
	<i>Total Expenditures</i>	80,745	107,537	109,030	110,565	115,387	118,693

Combined	Tax Funding Required	80,745	107,537	109,030	110,565	115,387	118,693
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.23%	0.28%	0.27%	0.27%	0.27%	0.27%
Taxation	Percentage of Increase associated Service		0.07%	0.00%	0.00%	0.01%	0.01%
Staffing	Full Time Equivalent positions		0.30	0.30	0.30	0.30	0.30

INFORMATION TECHNOLOGY SERVICES

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
15940	Miscellaneous Revenue - IT Services	35,350	48,000	50,000	52,000	54,000	56,000
	Total Revenues	35,350	48,000	50,000	52,000	54,000	56,000

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenditures							
21261	Contract Services	27,038	28,389	29,809	31,299	32,864	34,507
21261	Memberships & Subscriptions	1,249	1,312	1,377	1,446	1,518	1,594
21261	Mileage Allowance	804	844	886	930	977	1,026
21261	Reserve For Equipment Replacement	141,204	148,264	155,677	163,461	171,634	180,216
21261	Software Licencing	340,631	357,662	375,545	394,323	414,039	434,741
21261	Supplies	32,445	34,067	35,771	37,559	39,437	41,409
21261	Wages & Benefits	489,417	523,263	540,526	558,004	577,093	594,898
	Total Expenditures	1,032,787	1,093,802	1,139,591	1,187,023	1,237,563	1,288,391

Combined	Tax Funding Required	997,437	1,045,802	1,089,591	1,135,023	1,183,563	1,232,391
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	2.78%	2.73%	2.70%	2.75%	2.77%	2.77%
Taxation	Percentage of Increase associated Service		0.13%	0.11%	0.11%	0.12%	0.11%
Staffing	Full Time Equivalent positions		4.00	4.00	4.00	4.00	4.00

GIS/MAPPING SERVICES

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenditures							
21261	Contract Services		20,000	20,600	21,218	21,855	22,510
21261	Memberships & Subscriptions		3,000	3,090	3,183	3,278	3,377
21261	Mileage Allowance		500	515	530	546	563
21261	Reserve For Equipment Replacement		15,000	15,450	15,914	16,391	16,883
21261	Software Licencing		30,000	31,500	32,445	33,418	34,421
21261	Supplies		50,000	25,000	25,750	26,523	27,318
21261	Wages & Benefits		158,852	248,445	255,737	268,952	277,328
	<i>Total Expenditures</i>	-	277,352	344,600	354,777	370,963	382,399

Combined	Tax Funding Required	-	277,352	344,600	354,777	370,963	382,399
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.00%	0.72%	0.85%	0.86%	0.87%	0.86%
Taxation	Percentage of Increase associated Service		0.77%	0.18%	0.03%	0.04%	0.03%
Staffing	Full Time Equivalent positions		1.00	1.50	1.50	1.50	1.50

HUMAN RESOURCES

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
15930	Worksafe COR Audit Rebate	40,000	42,000	44,100	46,305	48,620	51,051
	Total Revenues	40,000	42,000	44,100	46,305	48,620	51,051

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
21283 & 21285	Contract Services	141,827	145,858	110,474	167,138	109,288	131,067
21920	Corporate Wide - Training & Development	199,069	205,041	211,192	217,528	224,054	230,770
21283	Interview and Relocation Expense	18,000	18,540	19,096	19,669	20,653	21,272
21283	Memberships & Subscriptions	1,000	1,030	1,061	1,093	1,147	1,182
21283	Mileage	1,060	1,092	1,125	1,158	1,216	1,253
21283	Software Licensing	7,245	7,607	7,988	8,387	8,806	9,247
21283 & 21285	Supplies	4,662	4,801	4,945	5,066	5,319	5,478
21283	Utilities & Maintenance	637	656	675	695	730	752
21283	Wages	334,431	403,743	421,068	426,722	438,836	451,059
	Total Expenditures	707,930	788,368	777,625	847,456	810,049	852,080

Combined	Tax Funding Required	667,930	746,368	733,525	801,151	761,429	801,028
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	1.86%	1.95%	1.82%	1.94%	1.78%	1.80%
Taxation	Percentage of Increase associated Service		0.22%	-0.03%	0.17%	-0.10%	0.09%
Staffing	Full Time Equivalent positions		2.50	2.50	2.50	2.50	2.50

ADMINISTRATION - COMMON SERVICES

2026-2030 Financial Plan - Operational Budget

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
Reserve	Transfer from Reserves - AVCF	10,000	10,000	10,000	10,000	10,000	10,000
	Total Revenues	10,000	10,000	10,000	10,000	10,000	10,000

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenditures							
21259	Advertising	5,150	5,305	5,464	5,628	5,909	5,970
21282	Appraisals - Insurance	27,500	-	-	-	31,000	-
21222	Auto Insurance	2,122	2,185	2,251	2,319	2,434	2,460
Multiple	Contract Services	101,238	98,427	101,823	104,885	110,130	111,811
Multiple	ERRF Contribution	32,937	33,870	34,920	35,975	37,770	38,208
21950	Grants in Aid	11,000	11,000	11,000	11,000	11,000	11,000
21930 & 21931	Insurance & Claims	206,914	212,492	218,236	224,154	239,357	236,525
21259	Membership & Subscriptions	9,548	9,835	10,130	10,433	10,955	11,069
21259	Property Taxation & Lease	65,408	65,570	65,737	65,909	69,204	78,000
21259	Postage	55,620	57,289	59,007	60,777	63,816	64,479
Multiple	Supplies	123,190	120,674	123,314	125,460	132,033	130,520
Multiple	Utilities	238,151	245,295	252,654	260,234	273,246	276,082
Multiple	Wages & Benefits	173,378	172,771	176,647	180,635	188,310	188,922
21290	Administrative Recoveries	(545,900)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
	Total Expenditures	506,255	534,712	561,183	587,409	675,165	655,046

Combined		496,255	524,712	551,183	577,409	665,165	645,046
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	1.38%	1.37%	1.37%	1.40%	1.55%	1.45%
Taxation	Percentage of Increase associated Service		0.08%	0.07%	0.07%	0.21%	-0.05%
Staffing	Full Time Equivalent positions		0.88	0.88	0.88	0.88	0.88

POLICE SERVICES

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
13121	Prisoner Expense Recovery	75,000	76,000	77,000	79,000	83,000	85,000
14221	Enquiry Fees	26,445	24,000	24,480	24,970	25,469	25,978
14221	False Alarm Penalty Fees	515	2,500	2,550	2,601	2,653	2,706
14221	Building Rentals	164,800	130,000	132,600	135,252	137,957	140,716
14221	Other Charges & Recoveries	8,240	5,500	5,610	5,722	5,837	5,953
16212	Small Community Protection Grant	220,000	185,000	185,000	185,000	185,000	185,000
16214	Revenue Sharing - Traffic Fines	345,000	315,000	318,000	322,000	325,000	328,000
	Total Revenues	840,000	738,000	745,240	754,545	764,916	773,354

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
22121	RCMP Contract	7,968,738	8,581,657	8,890,415	9,160,758	9,461,971	9,745,830
22122	Contract Services	4,369	4,500	4,635	4,774	5,013	5,163
22122	Equipment Charges	429	441	455	464	487	502
22122	Mileage	165	170	175	181	190	195
22122	Software Licensing	12,338	12,954	13,602	14,282	14,996	15,746
22122	Supplies	8,739	9,001	9,271	9,549	10,027	10,328
22122	Utilities & Maintenance	8,240	8,487	8,742	9,004	9,454	9,552
22122	Wages & Benefits - Administration	1,531,057	1,570,826	1,629,762	1,678,238	1,738,588	1,792,969
22123	Police Services Consulting - DNA fees	38,750	38,750	41,000	41,000	43,050	43,050
22160	Asset Renewal Reserve Contribution	82,400	84,872	87,418	90,041	94,543	97,379
22160	Building Maintenance Supplies	14,952	12,850	13,350	13,875	14,625	15,400
22160	Contract Services	53,552	30,100	47,400	34,925	36,300	54,600
22160	Equipment Charges	1,040	1,050	1,100	1,150	1,200	1,250
22180	Property Insurance	20,278	20,886	21,513	22,158	22,823	23,508
22160	Utilities & Maintenance	49,632	51,121	52,655	54,235	56,946	58,000
22160	Wages & Benefits - Maintenance	96,576	98,826	102,375	106,018	110,087	113,755
22180	Laundry - Prisoner Custody	13,820	14,234	14,661	15,101	15,856	16,332
22180	Meals - Prisoner Custody	9,929	10,227	10,534	10,850	11,392	11,734
22180	Supplies - Prisoner Custody	541	557	574	591	620	639
22180	Wages & Benefits - Prisoner Custody	603,435	615,713	637,277	659,569	684,088	705,691
	Total Expenditures	10,518,980	11,167,224	11,586,914	11,926,764	12,332,258	12,721,624

Combined	Tax Funding Required	9,678,980	10,429,224	10,841,674	11,172,219	11,567,342	11,948,270
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	27.01%	27.22%	26.89%	27.12%	27.04%	26.85%
Taxation	Percentage of Increase associated Service		2.09%	1.08%	0.82%	0.96%	0.89%
Staffing	Full Time Equivalent positions		21.61	21.61	21.61	21.61	21.61

COMMUNITY POLICING

2026-2030 Financial Plan - Operational Budget

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
			-	-	-	-	-
	Total Revenues	-	-	-	-	-	-

Accounts	Description	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Expenditures							
22130	Contract Services	202	208	214	220	231	238
22130	Memberships & Subscriptions	500	500	500	500	525	541
22130	Software Licensing	5,835	6,010	6,190	6,376	6,695	6,896
22130	Supplies	26,042	43,265	44,410	45,592	47,344	48,734
22130	Utilities	3,215	3,280	3,345	3,445	3,617	3,726
22130	Vehicle Fuel & Insurance	573	1,829	1,836	1,846	1,938	1,996
22130	Wages & Benefits	132,897	119,855	123,102	126,446	129,891	133,439
	Total Expenditures	169,263	174,945	179,597	184,425	190,241	195,570

Combined	Tax Funding Required	169,263	174,945	179,597	184,425	190,241	195,570
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.47%	0.46%	0.45%	0.45%	0.44%	0.44%
Taxation	Percentage of Increase associated Service		0.02%	0.01%	0.01%	0.01%	0.01%
Staffing	Full Time Equivalent positions		1.00	1.00	1.00	1.00	1.00

FIRE SERVICES

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2029 BUDGET
Revenues							
14241	Fire Department Service Agreements	279,333	350,354	360,864	371,690	382,841	394,326
	Total Revenues	279,333	350,354	360,864	371,690	382,841	394,326

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
Multiple	Advertising	5,761	5,527	5,723	5,925	6,190	6,409
22480	Auto Insurance	18,732	19,294	20,066	20,869	21,704	22,572
Multiple	Auto Repairs & Maintenance	18,454	19,008	19,761	20,525	21,320	22,146
Multiple	Cleaning & Laundry	932	960	998	1,038	1,080	1,123
Multiple	Contract Services	33,692	46,291	37,164	39,514	42,184	44,770
Multiple	ERRF Contribution	471,736	439,533	447,338	456,659	466,950	476,694
22421	Meals	2,790	2,902	3,018	3,139	3,264	3,395
22411	Memberships & Subscriptions	2,974	3,064	3,156	3,250	3,413	3,515
Multiple	OH&S Expenses	7,690	7,997	8,317	8,650	9,083	9,446
Multiple	Office Supplies	1,610	1,658	1,725	1,794	1,865	1,940
22471	Property Insurance	8,040	8,281	8,530	8,786	9,049	9,320
22411	Postage & Shipping	251	258	266	274	288	245
Multiple	Small Tools & Repairs	56,245	57,901	59,972	62,119	64,811	67,157
22411 & 24482	Software Licensing	44,053	45,815	47,648	49,554	51,536	53,597
Multiple	Supplies	76,726	78,023	81,540	84,690	88,565	91,955
22422	Training Equipment	26,122	26,905	27,982	29,101	30,265	31,475
22422	Uniforms	49,302	50,781	52,812	54,925	57,122	59,407
Multiple	Utilities	33,796	46,810	48,489	50,231	52,618	54,140
Multiple	Wages & Benefits - Maintenance	35,031	33,435	34,591	35,784	37,115	38,309
Multiple	Wages & Benefits - Fire	4,262,356	4,461,875	4,662,392	4,896,560	5,107,914	5,334,614
	Total Expenditures	5,156,292	5,356,318	5,571,485	5,833,385	6,076,333	6,332,228

Combined	Tax Funding Required	4,876,959	5,005,964	5,210,621	5,461,695	5,693,493	5,937,902
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	13.61%	13.07%	12.92%	13.26%	13.31%	13.35%
Taxation	Percentage of Increase associated Service		0.36%	0.53%	0.62%	0.56%	0.57%
Staffing	Full Time Equivalent positions		23.52	23.52	23.52	23.52	23.52

BUILDING INSPECTION

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
15170	Building & Plumbing Permit Fees	412,000	300,000	300,000	300,000	300,000	300,000
15181	Other construction & Demo Permit Fees	500	500	500	500	500	500
	Total Revenues	412,500	300,500	300,500	300,500	300,500	300,500

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
22926	Auto Insurance	1,591	1,639	1,688	1,739	1,826	1,845
22921 & 22926	Contract Services	49,568	24,109	54,113	24,116	25,322	26,079
22926	ERRF Contribution	8,160	8,405	8,657	8,917	9,129	9,460
22921	Memberships & Subscriptions	1,400	1,442	1,486	1,530	1,607	1,623
22921	Software Licensing	4,750	4,988	5,237	5,499	5,774	5,947
22921 & 22926	Supplies	849	874	900	927	974	984
22921 & 22926	Wages & Benefits	250,892	294,686	305,232	316,224	328,358	339,463
	Total Expenditures	317,211	336,144	377,314	358,953	372,990	385,402

Combined	Tax Funding Required	(95,289)	35,644	76,814	58,453	72,490	84,902
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	-0.27%	0.09%	0.19%	0.14%	0.17%	0.19%
Taxation	Percentage of Increase associated Service		0.37%	0.11%	-0.05%	0.03%	0.03%
Staffing	Full Time Equivalent positions		2.11	2.11	2.11	2.11	2.11

ENGINEERING ADMINISTRATION

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
23110	Advertising	4,244	4,371	4,502	4,637	4,869	4,919
23110 & 23121	Contracted Services	24,457	26,540	27,337	28,157	30,519	31,256
23110	ERRF Contribution	8,712	8,974	9,243	9,520	9,996	10,100
23110	Mileage & Meal Tickets	2,357	2,428	2,501	2,576	2,705	2,733
23110	Membership & Subscriptions	3,750	3,863	3,979	4,098	4,303	4,348
23110	Software Licensing	37,132	38,245	39,393	40,575	42,603	43,046
23110	Supplies	64,170	65,375	66,616	67,895	71,290	72,524
23110	Utilities	47,741	49,173	50,648	52,167	54,776	55,344
23110	Wages & Benefits	579,382	483,077	503,611	518,610	528,550	544,087
	<i>Total Expenditures</i>	771,944	682,046	707,829	728,235	749,611	768,356

Combined	Tax Funding Required	771,944	682,046	707,829	728,235	749,611	768,356
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	2.15%	1.78%	1.76%	1.77%	1.75%	1.73%
Taxation	Percentage of Increase associated Service		-0.25%	0.07%	0.05%	0.05%	0.04%
Staffing	Full Time Equivalent positions		3.09	3.09	3.09	3.09	3.09

PUBLIC WORKS ADMINISTRATION

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
Multiple	Contract Services	68,436	39,235	41,208	45,017	47,948	49,291
23129 & 23136	ERRF Contribution	12,523	12,899	13,285	13,684	14,368	14,517
Multiple	Equipment Charges	14,250	14,566	14,890	15,221	15,982	16,461
23137	Property Insurance	12,103	12,466	12,840	13,225	13,622	14,031
23129	Software Licensing	19,313	29,000	29,870	30,766	31,689	32,640
Multiple	Supplies	65,882	43,097	44,345	45,628	47,909	49,113
23137	Utilities	44,422	45,754	47,127	48,541	50,968	52,497
Multiple	Wages & Benefits	847,079	803,154	838,443	858,511	879,327	904,705
	<i>Total Expenditures</i>	1,084,007	1,000,171	1,042,008	1,070,592	1,101,812	1,133,255

Combined	Tax Funding Required	1,084,007	1,000,171	1,042,008	1,070,592	1,101,812	1,133,255
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	3.03%	2.61%	2.58%	2.60%	2.58%	2.55%
Taxation	Percentage of Increase associated Service		-0.23%	0.11%	0.07%	0.08%	0.07%
Staffing	Full Time Equivalent positions		6.03	6.03	6.03	6.03	6.03

ROADS & ACTIVE TRANSPORTATION

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14310	Public Works Service Charge	77,800	100,000	102,000	104,040	106,121	108,243
11211	Of Street Parking Tax	19,282	20,053	20,654	21,274	21,912	22,570
	Total Revenues	97,082	120,053	122,654	125,314	128,033	130,813

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
Multiple	Contract Services	472,536	486,712	501,314	516,353	542,171	558,436
Multiple	Equipment Charges	252,740	260,536	268,605	276,927	290,773	299,496
23134	Equipment Replacement Reserve	17,625	18,154	18,698	19,259	20,222	20,432
23233	Software Licensing	12,360	12,731	13,113	13,506	14,181	14,607
Multiple	Supplies	441,146	480,283	495,461	511,125	536,681	551,970
Multiple	Utilities	359,982	370,781	381,904	393,362	413,030	425,421
Multiple	Wages & Benefits	1,093,326	1,154,938	1,194,671	1,235,696	1,281,381	1,321,606
Multiple	Gravel - Recoveries	(75,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
	Total Expenditures	2,574,715	2,749,135	2,838,766	2,931,228	3,063,439	3,156,968

Combined	Tax Funding Required	2,477,633	2,629,082	2,716,112	2,805,914	2,935,406	3,026,155
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	6.91%	6.86%	6.74%	6.81%	6.86%	6.80%
Taxation	Percentage of Increase associated Service		0.42%	0.23%	0.22%	0.31%	0.21%
Staffing	Full Time Equivalent positions		10.92	10.92	10.92	10.92	10.92

STORM SERVICES

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
Multiple	Contract Services	9,840	10,135	10,439	10,752	11,290	11,628
Multiple	Equipment Charges	44,638	45,977	47,356	48,777	51,216	52,752
23331	Property Insurance	2,472	2,546	2,623	2,701	2,782	2,866
Multiple	Supplies	80,114	82,517	84,992	87,542	91,919	94,677
23333	Utilities	2,575	2,652	2,732	2,814	2,954	3,043
Multiple	Wages & Benefits	308,885	256,368	265,060	273,996	283,918	292,751
	<i>Total Expenditures</i>	448,523	400,195	413,202	426,582	444,079	457,717

Combined	Tax Funding Required	448,523	400,195	413,202	426,582	444,079	457,717
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	1.25%	1.04%	1.02%	1.04%	1.04%	1.03%
Taxation	Percentage of Increase associated Service		-0.13%	0.03%	0.03%	0.04%	0.03%
Staffing	Full Time Equivalent positions		2.32	2.32	2.32	2.32	2.32

FLEET SERVICES

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
23160	Advertising	258	265	273	281	295	299
Multiple	Auto & Equipment Insurance	55,121	56,802	58,536	60,322	63,260	64,072
Multiple	Contract Services	47,942	49,388	50,878	52,413	55,034	55,635
Multiple	Equipment Charges	4,760	4,903	5,050	5,201	5,461	5,518
Multiple	ERRF Contribution	34,656	35,746	36,872	38,032	39,934	41,046
23160	Software Licensing	8,240	8,487	8,742	9,004	9,454	9,552
Multiple	Supplies	496,092	511,243	526,859	542,954	570,102	576,687
23138	Utilities	307	316	325	335	352	356
Multiple	Wages & Benefits	330,310	374,910	388,038	401,644	416,827	430,445
23958	Recoveries - Equipment & Fleet	(444,000)	(435,000)	(450,000)	(465,000)	(480,000)	(500,000)
	<i>Total Expenditures</i>	533,685	607,061	625,572	645,188	680,720	683,610

Combined	Tax Funding Required	533,685	607,061	625,572	645,188	680,720	683,610
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	1.49%	1.58%	1.55%	1.57%	1.59%	1.54%
Taxation	Percentage of Increase associated Service		0.20%	0.05%	0.05%	0.09%	0.01%
Staffing	Full Time Equivalent positions		3.00	3.00	3.00	3.00	3.00

PUBLIC TRANSIT SERVICE

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14400	Other Revenue	43,165	45,794	47,168	48,583	51,012	51,541
14400	Passenger Revenue	258,680	314,303	322,325	330,560	342,698	349,184
	Total Revenues	301,845	360,097	369,493	379,143	393,710	400,726

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
23510	Property Insurance	-	201	207	213	219	226
23510	Share of Lease & Operating costs	1,253,892	1,307,728	1,347,472	1,399,610	1,457,408	1,501,130
	Total Expenditures	1,253,892	1,307,929	1,347,679	1,399,823	1,457,628	1,501,357

Combined	Tax Funding Required	952,047	947,832	978,186	1,020,680	1,063,918	1,100,631
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	2.66%	2.47%	2.43%	2.48%	2.49%	2.47%
Taxation	Percentage of Increase associated Service		-0.01%	0.08%	0.11%	0.10%	0.09%
Staffing	Full Time Equivalent positions		-	-	-	-	-

SOLID WASTE COLLECTION

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14433	Commercial Garbage Collection	15,000	10,500	11,025	11,576	12,155	12,763
14434	Recycle BC Incentives	296,115	326,943	330,212	333,515	336,850	340,218
14434	3-Stream Cart Utility	1,519,211	1,625,447	1,706,719	1,792,055	1,881,658	1,975,741
	Total Revenues	1,830,326	1,962,890	2,047,957	2,137,146	2,230,663	2,328,722

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
24320	Advertising	3,183	3,278	3,377	3,478	3,652	3,761
24322 & 24233	Contract Services	5,150	5,000	5,000	5,000	5,000	5,000
Multiple	Equipment Charges	261,646	269,561	277,715	286,117	300,423	309,436
24322	ERRF Contribution	245,000	273,182	281,377	289,819	304,309	313,439
24320	Software Licensing	16,995	17,505	18,030	18,571	19,499	20,084
Multiple	Supplies	31,673	38,709	40,020	41,371	43,690	45,150
24323	Tipping Fees	593,000	640,305	659,514	679,299	699,791	720,784
Multiple	Wages & Benefits	489,673	515,964	533,770	552,233	572,668	591,033
	Total Expenditures	1,646,320	1,763,503	1,818,803	1,875,887	1,949,032	2,008,687

Combined	Tax Funding Required	(184,006)	(199,387)	(229,154)	(261,259)	(281,631)	(320,035)
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	-0.51%	-0.52%	-0.57%	-0.63%	-0.66%	-0.72%
Taxation	Percentage of Increase associated Service		-0.04%	-0.08%	-0.08%	-0.05%	-0.09%
Staffing	Full Time Equivalent positions		5.20	5.20	5.20	5.20	5.20

OTHER PUBLIC WORKS

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
Multiple	Contract Services	1,340	1,380	1,421	1,464	1,537	1,583
Multiple	Equipment Charges	5,036	5,187	5,342	5,502	5,778	5,951
Multiple	Supplies	101,970	105,029	108,180	111,425	116,997	120,507
Multiple	Wages & Benefits	98,098	93,756	96,974	100,288	103,972	107,258
23952	PW Building Recovery	(24,000)	-	-	-	-	-
	<i>Total Expenditures</i>	182,443	205,351	211,918	218,680	228,283	235,298

Combined	Tax Funding Required	182,443	205,351	211,918	218,680	228,283	235,298
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.51%	0.54%	0.53%	0.53%	0.53%	0.53%
Taxation	Percentage of Increase associated Service		0.06%	0.02%	0.02%	0.02%	0.02%
Staffing	Full Time Equivalent positions		0.86	0.86	0.86	0.86	0.86

CEMETERY

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
19110	Cemetery Trust Fund	2,000	2,000	2,000	2,000	2,100	2,163
14516	Memorial Installations	11,000	11,220	11,444	11,673	11,907	11,905
14516	Other Installations	1,000	1,020	1,040	1,061	1,082	1,075
14516	Plot Openings	46,350	47,277	48,223	49,187	50,171	52,317
14516	Sale Of Plots	18,000	18,360	18,727	19,102	19,484	19,000
	Total Revenues	78,350	79,877	81,434	83,023	84,744	86,460

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
26161	Contract Services	1,082	1,115	1,148	1,183	1,242	1,279
Multiple	Equipment Charges	9,953	10,252	10,560	10,876	11,420	11,763
Multiple	Supplies	5,934	6,112	6,296	6,485	6,809	7,013
Multiple	Wages & Benefits	75,892	56,287	58,280	60,333	62,600	64,635
	Total Expenditures	92,862	73,766	76,283	78,876	82,071	84,689

Combined	Tax Funding Required	14,512	(6,111)	(5,151)	(4,147)	(2,673)	(1,770)
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.04%	-0.02%	-0.01%	-0.01%	-0.01%	0.00%
Taxation	Percentage of Increase associated Service		-0.06%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		0.55	0.55	0.55	0.55	0.55

DEVELOPMENT SERVICES

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14550	Recoveries	25,000	25,000	25,000	25,000	25,000	25,000
14550	Rezoning & Variance Fees	10,000	10,000	10,000	10,000	10,000	10,000
14550	Service Charges	10,000	10,000	10,000	10,000	10,000	10,000
	Total Revenues	45,000	45,000	45,000	45,000	45,000	45,000

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
26129	Advertising	3,500	3,500	3,500	3,500	3,675	3,500
26129 & 26132	Consulting Services	255,000	186,218	220,000	170,000	152,500	154,630
26129	Legal Fees	20,000	22,500	22,500	22,500	23,500	22,500
26129	Memberships	4,080	4,162	4,245	4,330	4,546	4,505
26129	Software Licensing	28,550	32,200	30,076	26,586	27,384	28,205
26129 & 26132	Supplies	15,326	12,456	12,709	12,971	13,534	13,843
26129 & 26132	Wages & Benefits	739,001	911,160	888,083	1,048,443	1,082,117	1,114,160
	Total Expenditures	1,065,457	1,172,195	1,181,113	1,288,330	1,307,257	1,341,343

Combined	Tax Funding Required	1,020,457	1,127,195	1,136,113	1,243,330	1,262,257	1,296,343
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	2.85%	2.94%	2.82%	3.02%	2.95%	2.91%
Taxation	Percentage of Increase associated Service		0.30%	0.02%	0.27%	0.05%	0.08%
Staffing	Full Time Equivalent positions		7.10	7.10	7.10	7.10	7.10

ECONOMIC DEVELOPMENT

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14560	Grant Funding	10,000	10,000	10,000	10,000	10,000	10,000
16215	Community Gaming Grant	244,030	244,030	244,030	244,030	244,030	244,030
	Total Revenues	254,030	254,030	254,030	254,030	254,030	254,030

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
26234 & 26235	Consulting Services	127,075	129,616	132,208	134,853	141,595	145,843
26234	Façade Improvements Program	1,120	-	-	-	-	-
26235	Marketing	16,925	18,387	19,880	21,407	25,550	26,316
26235	Memberships & Subscriptions	15,377	15,684	15,998	16,318	17,134	17,648
26235	Mileage	1,051	1,072	1,093	1,115	1,171	1,206
26235	Public Receptions	2,346	2,393	2,441	2,490	2,614	2,692
26235	Software Licensing	6,700	7,035	4,079	4,283	4,497	4,632
26235	Supplies	2,550	2,601	2,653	2,706	2,841	2,927
26235	Utilities	1,967	2,006	2,046	2,087	2,191	2,257
26235	Wages & Benefits	143,501	150,863	154,889	159,036	163,307	167,706
	Total Expenditures	318,610	329,656	335,288	344,294	360,900	371,228

Combined	Tax Funding Required	64,580	75,626	81,258	90,264	106,870	117,198
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.18%	0.20%	0.20%	0.22%	0.25%	0.26%
Taxation	Percentage of Increase associated Service		0.03%	0.01%	0.02%	0.04%	0.02%
Staffing	Full Time Equivalent positions		1.00	1.00	1.00	1.00	1.00

COMMUNITY INVESTMENT PROGRAM

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
16215	Community Gaming Grant	33,200	33,200	33,200	33,200	33,200	33,200
	Total Revenues	33,200	33,200	33,200	33,200	33,200	33,200

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
26237	Advertising	200	200	200	200	200	206
26237	Supplies	500	500	500	500	500	515
26237	Grant Awards	32,500	32,500	32,500	32,500	32,500	33,475
26237	Wages & Benefits	-	21,873	22,477	23,099	23,740	24,400
	Total Expenditures	33,200	55,073	55,677	56,299	56,940	58,596

Combined	Tax Funding Required	-	21,873	22,477	23,099	23,740	25,396
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.00%	0.06%	0.06%	0.06%	0.06%	0.06%
Taxation	Percentage of Increase associated Service		0.06%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		0.15	0.15	0.15	0.15	0.15

TEBO BUILDING (NIC)

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
15320	Lease	167,714	167,714	171,907	176,205	180,610	185,125
	Total Revenues	167,714	167,714	171,907	176,205	180,610	185,125

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
26500	Asset Renewal Reserve Contribution	83,857	85,953	88,102	90,305	92,562	95,339
26500	Property Insurance	7,576	7,803	8,037	8,278	8,527	8,783
	Total Expenditures	91,433	93,756	96,139	98,583	101,089	104,122

Combined	Tax Funding Required	(76,281)	(73,958)	(75,768)	(77,621)	(79,521)	(81,003)
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	-0.21%	-0.19%	-0.19%	-0.19%	-0.19%	-0.18%
Taxation	Percentage of Increase associated Service		0.01%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		-	-	-	-	-

CEDARWOOD SCHOOL BUILDING (STEPPING STONES TOO)

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
15320	Lease	-	-	-	-	-	-
	Total Revenues	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
26500	Property Insurance	4,548	4,684	4,825	4,970	5,119	5,272
	Total Expenditures	4,548	4,684	4,825	4,970	5,119	5,272

Combined	Tax Funding Required	4,548	4,684	4,825	4,970	5,119	5,272
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.01%	0.01%	0.01%	0.01%	0.01%	0.01%
Taxation	Percentage of Increase associated Service		0.00%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		-	-	-	-	-

ROLLIN ART CENTRE - DAY CARE CENTRE

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
15320	Lease	54,067	55,419	56,804	58,224	59,680	61,172
	Total Revenues	54,067	55,419	56,804	58,224	59,680	61,172

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
26502	Asset Renewal Reserve Contribution	27,034	27,601	28,153	28,716	29,291	30,170
26502	Property Insurance	8,785	9,049	9,320	9,600	9,888	10,184
26502	Utilities	-	9,000	9,270	9,548	9,835	10,130
	Total Expenditures	35,819	45,650	46,743	47,864	49,013	50,484

Combined	Tax Funding Required	(18,249)	(9,769)	(10,061)	(10,361)	(10,667)	(10,689)
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	-0.05%	-0.03%	-0.02%	-0.03%	-0.02%	-0.02%
Taxation	Percentage of Increase associated Service		0.02%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		-	-	-	-	-

HARBOUR QUAY

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
14600	Marine Commercial Building - 6 units	115,310	117,616	119,968	122,368	124,815	128,559
14601	Port Side Building (Wolf Tower attached)	51,500	26,500	27,030	27,571	28,122	28,684
14602	Spirit Square Buildings	25,750	23,000	23,460	23,929	24,408	24,896
14690	Other Space Leased Revenue	700	500	500	500	500	500
	Total Revenues	193,260	167,616	170,958	174,368	177,845	182,640

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
26701	Asset Renewal Reserve Contribution	95,472	97,378	99,324	101,307	103,331	106,431
26701 & 26770	Contract Services	50,191	30,207	31,524	33,191	34,671	36,139
26770	Equipment Charges	300	300	300	300	315	350
26701	Port Authority Lease	14,576	15,839	16,314	16,803	17,644	18,326
26770	Property Insurance	8,223	8,470	8,724	8,985	9,255	9,533
26701 & 26770	Supplies	24,829	10,658	11,639	11,486	12,184	12,286
26701 & 26770	Utilities & Maintenance	15,378	15,378	15,839	16,314	16,803	17,644
26770	Wages & Benefits	52,582	52,495	54,395	56,349	58,534	60,505
	Total Expenditures	261,550	230,724	238,058	244,737	252,737	261,215

Combined	Tax Funding Required	68,290	63,108	67,100	70,369	74,893	78,575
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.19%	0.16%	0.17%	0.17%	0.18%	0.18%
Taxation	Percentage of Increase associated Service		-0.01%	0.01%	0.01%	0.01%	0.01%
Staffing	Full Time Equivalent positions		0.53	0.53	0.53	0.53	0.53

PARKS, RECREATION & CULTURE ADMINISTRATION

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14760	Ticket surcharge/Office expense recovery	3,000	9,018	9,288	9,567	10,045	10,296
14760	Other revenues	16,000	530	546	563	591	606
14760	Advertising revenue	350	2,000	2,000	2,000	2,100	2,153
14770	BCRPA Family Day Grant	1,000	1,000	1,000	1,000	1,050	1,000
14770	Beaver Creek - Recreation Grant in Aid	31,195	31,195	31,195	31,195	31,195	32,000
14770	Canada Summer Jobs Grant - Kids Camps	35,000	12,000	12,000	12,000	12,600	12,600
14770	Cherry Creek - Recreation Grant in Aid	22,509	22,509	22,509	22,509	22,509	22,509
14770	Corporate Sponsorship of Events	1,000	1,000	1,000	1,000	1,050	1,000
14770	Other Recreational grants	5,500	5,000	5,000	5,000	5,250	15,000
14770	Recreational community donations	15,000	5,500	5,500	5,500	9,672	938
14770	Sproat Lake - Recreation Grant in Aid	24,243	24,243	24,243	24,243	24,243	28,000
	Total Revenues	154,797	113,995	114,282	114,577	120,305	126,101

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27110	Advertising	7,140	7,283	7,428	7,577	7,956	7,883
27110	Banking Service Charges	18,360	18,727	19,102	19,484	20,458	20,271
27110	Contract Services	20,400	20,808	21,224	21,649	22,731	22,523
27110	Memberships & Subscriptions	1,020	1,040	1,061	1,082	1,137	1,126
27110	Mileage Allowance	3,570	3,641	3,714	3,789	3,978	3,942
27110	Public Receptions	1,020	1,040	1,061	1,082	1,137	1,126
27110	Reserve For Equip. Replacement	18,500	19,240	20,009	20,810	21,850	22,508
27110	Software Licensing	34,000	39,253	40,431	41,644	43,726	44,180
27110	Supplies	21,218	21,855	22,510	23,185	24,345	24,597
27110	Utilities	25,992	26,772	27,575	28,402	29,822	30,132
27110	Wages & Benefits	491,426	499,283	515,141	531,442	548,969	565,340
	Total Expenditures	642,646	658,942	679,257	700,146	726,109	743,628

Combined	Tax Funding Required	487,849	544,947	564,976	585,569	605,803	617,527
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	1.36%	1.42%	1.40%	1.42%	1.42%	1.39%
Taxation	Percentage of Increase associated Service		0.16%	0.05%	0.05%	0.05%	0.03%
Staffing	Full Time Equivalent positions		4.05	4.05	4.05	4.05	4.05

GYRO YOUTH CENTRE

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14710	Rentals	8,000	11,000	11,275	11,557	11,846	12,142
	<i>Total Revenues</i>	8,000	11,000	11,275	11,557	11,846	12,142

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27120	Equipment Charges	200	200	200	200	210	210
27120	Contract Services	12,521	8,395	9,025	9,250	9,875	10,050
27120	Property Insurance	3,905	4,022	4,143	4,267	4,395	4,527
27120	Supplies	7,650	5,500	5,550	5,700	5,750	5,900
27120	Utilities & Maintenance	5,665	5,835	6,010	6,190	6,300	6,500
27120	Wages & Benefits	11,273	24,028	24,866	25,731	26,692	27,553
	<i>Total Expenditures</i>	41,213	47,980	49,793	51,339	53,222	54,740

Combined	Tax Funding Required	33,213	36,980	38,518	39,782	41,376	42,598
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.09%	0.10%	0.10%	0.10%	0.10%	0.10%
Taxation	Percentage of Increase associated Service		0.01%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		0.23	0.23	0.23	0.23	0.23

GLENWOOD CENTRE

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14714	Rentals	41,449	49,700	50,943	52,216	53,521	54,860
14730	Admissions	2,300	2,300	2,300	2,300	2,300	2,300
	Total Revenues	43,749	52,000	53,243	54,516	55,821	57,160

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27128	City Equipment Charges	200	200	200	200	210	216
27128	Contract Services	26,469	8,350	8,331	8,305	9,116	9,390
27128	Property Insurance	10,551	10,868	11,194	11,529	11,875	12,232
Multiple	Supplies	16,511	16,688	16,869	17,011	17,487	18,011
27128	Utilities & Maintenance	14,935	15,383	15,845	16,320	17,136	17,650
Multiple	Wages & Benefits	111,342	111,410	115,671	120,090	125,021	129,471
	Total Expenditures	180,008	162,899	168,109	173,456	180,845	186,970

Combined	Tax Funding Required	136,259	110,899	114,867	118,940	125,024	129,810
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.38%	0.29%	0.28%	0.29%	0.29%	0.29%
Taxation	Percentage of Increase associated Service		-0.07%	0.01%	0.01%	0.01%	0.01%
Staffing	Full Time Equivalent positions		1.59	1.59	1.59	1.59	1.59

BOB DAILEY STADIUM

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27129	Equipment Charges	200	200	200	200	210	216
27129	Contract Services	1,500	1,500	7,500	1,500	1,575	1,622
27129	Property Insurance	4,159	4,284	4,412	4,545	4,681	4,821
27129	Supplies	1,100	1,100	1,100	1,100	1,155	1,190
27129	Utilities & Maintenance	3,888	4,005	4,125	4,249	4,461	4,595
27129	Wages & Benefits	11,003	2,715	2,818	2,923	3,041	3,148
	<i>Total Expenditures</i>	21,850	13,804	20,155	14,516	15,123	15,592

Combined	Tax Funding Required	21,850	13,804	20,155	14,516	15,123	15,592
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.06%	0.04%	0.05%	0.04%	0.04%	0.04%
Taxation	Percentage of Increase associated Service		-0.02%	0.02%	-0.01%	0.00%	0.00%
Staffing	Full Time Equivalent positions		0.03	0.03	0.03	0.03	0.03

ECHO CENTRE

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14712	Tenant Hydro Recovery	1,485	1,530	1,576	1,623	1,704	1,755
14712	Rentals	42,694	51,000	52,275	53,582	54,921	56,294
14712	VIRL Lease	177,803	208,000	213,200	218,530	223,993	229,593
	Total Revenues	221,982	260,530	267,051	273,735	280,619	287,643

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27130	Asset Renewal Reserve Contribution	88,901	90,679	92,493	94,343	96,230	99,117
27130	City Equipment Charges	850	900	950	1,000	1,050	1,100
27130	Contract Services	45,000	47,800	48,450	51,350	63,550	76,750
27130	Property Insurance	20,242	20,849	21,475	22,119	22,783	23,466
27130	Supplies	12,875	11,700	12,225	13,750	14,800	15,850
27130	Utilities & Maintenance	26,523	27,318	28,138	28,982	30,431	35,000
27130	Wages & Benefits	244,924	241,117	249,565	258,262	267,938	276,583
	Total Expenditures	439,315	440,364	453,295	469,806	496,782	527,866

Combined	Tax Funding Required	217,333	179,834	186,245	196,071	216,163	240,223
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.61%	0.47%	0.46%	0.48%	0.51%	0.54%
Taxation	Percentage of Increase associated Service		-0.10%	0.02%	0.02%	0.05%	0.06%
Staffing	Full Time Equivalent positions		2.47	2.47	2.47	2.47	2.47

ECHO AQUATIC CENTRE

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14716	Building User Charges	14,000	15,390	15,842	16,307	17,070	18,924
14716	Vending Machine Commissions	3,090	3,183	3,278	3,377	3,545	3,582
14732	Admissions & Programming	207,545	230,500	236,263	242,169	248,223	254,429
	Total Revenues	224,635	249,073	255,382	261,852	268,838	276,935

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27134	Equipment Charges - Maintenance	2,600	2,700	2,800	2,875	2,900	2,925
27134	Contract Services - Maintenance	107,625	110,875	112,075	118,650	120,675	126,825
27134	Property Insurance	13,495	13,900	14,317	14,746	15,189	15,645
27134	Supplies - Maintenance	111,500	103,000	104,500	107,100	108,600	111,200
27134	Utilities & Maintenance - Maintenance	26,000	27,040	28,122	29,246	30,709	31,500
27134	Wages & Benefits - Maintenance	330,972	388,704	402,252	416,188	431,750	445,671
27160	Contract Services - Programming	6,000	6,000	6,000	6,000	6,300	6,489
27160	Software Licencing - Programming	31,000	35,280	37,044	38,896	40,841	42,066
27160	Supplies - Programming	31,500	29,710	29,926	30,149	31,657	32,606
27160	Wages & Benefits - Programming	866,918	858,857	889,769	921,533	956,592	987,465
	Total Expenditures	1,527,609	1,576,066	1,626,805	1,685,385	1,745,213	1,802,392

Combined	Tax Funding Required	1,302,974	1,326,993	1,371,422	1,423,533	1,476,375	1,525,457
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	3.64%	3.46%	3.40%	3.46%	3.45%	3.43%
Taxation	Percentage of Increase associated Service		0.07%	0.12%	0.13%	0.13%	0.11%
Staffing	Full Time Equivalent positions		12.57	12.57	12.57	12.57	12.57

MULTIPLEX

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14734	Admissions	71,198	87,000	89,175	91,404	93,689	96,032
14718	Building User Charges	8,240	8,926	8,705	8,928	9,179	9,414
14718	Concessions - Upper & Lower	219,390	228,571	235,293	242,214	253,615	261,078
14718	Vending Machine Commissions	6,180	6,365	6,556	6,753	7,091	7,303
14718	Ice Rental Revenue	433,375	482,410	494,768	507,443	521,705	535,078
14718	Other Revenue	55,620	60,000	61,500	63,038	64,613	66,229
14718	Skate Sharpening	515	600	615	630	646	662
14718	Skate Shop - Rentals	2,000	2,100	2,153	2,206	2,261	2,318
	Total Revenues	796,518	875,973	898,764	922,616	952,800	978,115

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27140	Contract Services - Concession	-	-	-	-	-	-
27140	Supplies - Concession	116,699	117,000	120,510	124,125	127,849	131,685
27140	Upper Concession	7,727	7,958	8,197	8,443	8,865	9,131
27140	Wages & Benefits - Concession	94,131	92,995	96,720	100,601	104,944	108,820
27142	Supplies - Skate Shop	31,109	31,620	32,885	34,200	35,669	36,998
27142	Wages & Benefits - Skate Shop	1,000	1,000	1,000	1,000	1,050	1,082
27144	Equipment Charges - Maintenance	1,530	1,561	1,592	1,624	1,705	1,750
27144	Contract Services - Maintenance	122,100	162,400	167,250	173,525	178,350	184,650
27144	ERRF - Maintenance	1,141	1,164	1,187	1,211	1,271	1,309
27144	Property Insurance	47,444	48,867	50,333	51,843	53,399	55,001
27144	Software Licencing - Maintenance	1,576	1,607	1,640	1,672	1,756	1,809
27144	Supplies - Maintenance	131,120	82,000	83,200	86,400	86,600	89,800
27144	Utilities - Maintenance	173,040	178,231	183,578	187,000	196,350	200,000
27144	Wages & Benefits - Maintenance	659,339	745,886	771,968	799,101	828,936	855,510
27163	Contract Services - Programming	1,380	1,421	1,464	1,507	1,583	1,630
27163	Equipment Charges - Programming	-	-	-	-	-	-
27163	Supplies - Programming	21,000	21,420	21,848	22,285	22,731	23,413
27163	Wages & Benefits - Programming	280,937	318,650	328,965	339,548	350,964	361,783
	Total Expenditures	1,691,272	1,813,780	1,872,338	1,934,085	2,002,022	2,064,370

Combined	Tax Funding Required	894,754	937,807	973,573	1,011,469	1,049,222	1,086,255
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	2.50%	2.45%	2.41%	2.45%	2.45%	2.44%
Taxation	Percentage of Increase associated Service		0.12%	0.09%	0.09%	0.09%	0.09%
Staffing	Full Time Equivalent positions		11.97	11.97	11.97	11.97	11.97

OTHER BUILDINGS - CARETAKERS & FIELD HOUSES

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27146	Equipment Charges	714	728	743	758	796	820
27146	Contract Services	16,831	22,900	24,450	25,650	27,150	28,350
27146	Property Insurance	5,574	5,741	5,913	6,091	6,274	6,462
27146	Supplies	41,210	27,842	28,475	30,110	30,875	32,561
27146	Utilities	39,421	36,774	38,245	39,775	41,764	43,000
27146	Wages & Benefits	48,587	84,056	86,863	89,732	92,927	95,768
	<i>Total Expenditures</i>	152,337	178,042	184,689	192,115	199,785	206,961

Combined	Tax Funding Required	152,337	178,042	184,689	192,115	199,785	206,961
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.43%	0.46%	0.46%	0.47%	0.47%	0.47%
Taxation	Percentage of Increase associated Service		0.07%	0.02%	0.02%	0.02%	0.02%
Staffing	Full Time Equivalent positions		0.74	0.74	0.74	0.74	0.74

ECHO PARK FIELDHOUSE

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14720	Building User Charges	1,030	1,061	1,093	1,126	1,182	1,194
14720	Fieldhouse Rental	16,995	18,000	18,030	18,571	19,499	19,702
14720	Building Rentals	2,060	2,122	2,185	2,251	2,364	2,388
	Total Revenues	20,085	21,183	21,308	21,947	23,045	23,284

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27148	Equipment Charges	300	300	300	325	325	350
27148	Contract Services	27,060	14,000	14,350	15,400	15,750	16,800
27148	Property Insurance	4,371	4,502	4,637	4,776	4,920	5,067
27148	Supplies	5,300	3,800	4,050	4,400	4,700	5,050
27148	Utilities	7,000	7,280	7,571	7,874	8,189	8,500
27148	Wages & Benefits	31,098	30,861	31,983	33,142	34,430	35,593
	Total Expenditures	75,129	60,743	62,891	65,917	68,314	71,360

Combined	Tax Funding Required	55,044	39,561	41,583	43,970	45,269	48,076
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.15%	0.10%	0.10%	0.11%	0.11%	0.11%
Taxation	Percentage of Increase associated Service		-0.04%	0.01%	0.01%	0.00%	0.01%
Staffing	Full Time Equivalent positions		0.32	0.32	0.32	0.32	0.32

PROGRAMMING

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14738	Children & Youth Programming	270,060	297,500	304,938	312,561	320,375	328,384
14742	Adult Programming	132,673	135,327	138,033	140,794	143,610	147,200
14770	Program Contributions	13,000	13,000	13,000	13,000	13,650	13,600
	Total Revenues	415,733	445,827	455,971	466,355	477,635	489,184

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27198	Auto Insurance & Licenses	2,000	2,020	2,040	2,061	2,081	2,144
Multiple	Contract Services	25,650	27,305	28,464	29,628	31,109	32,042
27198	ERRF Contribution	20,000	20,200	20,402	20,606	20,812	21,436
Multiple	Software Licensing	3,150	3,308	3,473	3,647	3,829	3,944
Multiple	Supplies	82,240	91,132	93,079	95,083	99,425	102,407
Multiple	Wages & Benefits	697,676	751,306	771,456	792,462	815,976	835,830
	Total Expenditures	830,716	895,271	918,914	943,485	973,231	997,804

Combined	Tax Funding Required	414,983	449,444	462,943	477,130	495,597	508,619
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	1.16%	1.17%	1.15%	1.16%	1.16%	1.14%
Taxation	Percentage of Increase associated Service		0.10%	0.04%	0.04%	0.04%	0.03%
Staffing	Full Time Equivalent positions		8.59	8.59	8.59	8.59	8.59

SPECIAL EVENTS

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14750/14770	Special Event Donations	6,000	6,000	6,000	6,000	6,300	16,000
	<i>Total Revenues</i>	6,000	6,000	6,000	6,000	6,300	16,000

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27190	Contract Services	-	-	-	-	-	-
27190	Supplies	38,300	45,500	45,950	46,414	48,416	49,868
27190	Wages & Benefits	29,885	75,978	78,181	80,458	83,497	85,974
	<i>Total Expenditures</i>	68,185	121,478	124,131	126,872	131,913	135,842

Combined	Tax Funding Required	62,185	115,478	118,131	120,872	125,613	119,842
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.17%	0.30%	0.29%	0.29%	0.29%	0.27%
Taxation	Percentage of Increase associated Service		0.15%	0.01%	0.01%	0.01%	-0.01%
Staffing	Full Time Equivalent positions		0.43	0.43	0.43	0.43	0.43

PARKS & PLAYGROUNDS

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14760	Memorial Revenue	515	530	546	563	591	606
	Total Revenues	515	530	546	563	591	606

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27225	Auto Insurance & Licenses	16,979	17,488	18,013	18,553	19,481	20,065
Multiple	Contract Services	310,742	318,877	327,988	337,400	350,625	360,885
Multiple	Equipment Charges	152,163	156,378	161,069	165,005	173,256	178,453
27210	ERRF Contribution	20,509	21,125	21,758	22,411	23,532	24,238
27215	Land Rental & Taxes	4,017	4,138	4,262	4,389	4,609	4,747
27215	Machine Rental	536	552	568	585	615	633
27215	Property Insurance	4,396	4,528	4,664	4,804	4,948	5,096
27210	Software Licencing	14,420	14,853	15,298	15,757	16,545	17,041
Multiple	Supplies	400,522	389,010	400,435	412,224	428,650	439,838
27215 & 27220	Utilities & Maintenance	5,639	5,808	5,983	6,162	6,470	6,664
Multiple	Wages & Benefits	1,362,758	1,454,173	1,501,974	1,551,198	1,605,296	1,654,761
27499	Equipment Recovery	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
	Total Expenditures	2,222,681	2,316,928	2,392,012	2,468,489	2,564,026	2,642,423

Combined	Tax Funding Required	2,222,166	2,316,398	2,391,465	2,467,926	2,563,435	2,641,817
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	6.20%	6.05%	5.93%	5.99%	5.99%	5.94%
Taxation	Percentage of Increase associated Service		0.26%	0.20%	0.19%	0.23%	0.18%
Staffing	Number of full time equivalent positions		12.77	12.77	12.77	12.77	12.77

CULTURAL SERVICES

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14810	Other Revenue	12,400	14,400	14,640	14,885	15,254	15,585
14810	Programming	6,000	6,000	6,000	6,000	6,300	6,489
14810	Film Fest Port Alberni	11,000	11,000	11,000	11,000	11,550	11,897
14810	Donation Box Revenue / Grants	7,000	25,000	10,000	10,000	10,500	10,815
14820	Federal Operating Grants	23,400	23,400	3,400	3,400	3,570	3,677
14830	Provincial Operating Grants	125,000	95,000	65,000	65,000	65,000	65,000
	Total Revenues	184,800	174,800	110,040	110,285	112,174	113,462

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27510 & 27517	Advertising	5,821	2,250	5,865	5,888	6,182	6,368
27515	Equipment Charges	500	500	500	500	525	541
27510 & 27517	Contract Services	32,610	55,500	16,950	17,414	17,966	18,505
27510	ERRF Contribution	4,573	4,573	4,573	4,573	4,802	4,946
27517	Insurance - Exhibits	5,812	5,812	5,986	6,166	6,351	6,541
27510	Memberships & Subscriptions	1,400	1,400	1,400	1,400	1,470	1,514
27510	Mileage	1,000	1,000	1,000	1,000	1,050	1,082
27510	Public Receptions	1,500	1,500	1,500	1,500	1,575	1,622
27510	Software Licensing	30,000	15,500	16,275	17,089	17,943	18,840
Multiple	Supplies	59,005	56,000	25,742	26,395	27,491	28,316
Multiple	Wages & Benefits - Museum	439,186	394,131	408,176	422,825	438,764	453,225
27550	Contract Services - Building	39,304	22,261	22,432	24,304	25,009	25,150
27550	Supplies - Building	10,815	6,000	7,000	7,500	8,500	9,000
27550	Utilities - Building	7,210	7,426	7,649	7,879	8,272	8,500
27550	Wages & Benefits - Building	42,223	33,401	34,546	35,723	37,029	38,188
	Total Expenditures	680,959	607,254	559,595	580,155	602,930	622,339

Combined	Tax Funding Required	496,159	432,454	449,555	469,870	490,756	508,876
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	1.38%	1.13%	1.11%	1.14%	1.15%	1.14%
Taxation	Percentage of Increase associated Service		-0.18%	0.04%	0.05%	0.05%	0.04%
Staffing	Full Time Equivalent positions		4.91	4.91	4.91	4.91	4.91

INDUSTRIAL COLLECTIONS

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
14810	Contributions/Grants - Other	3,000	-	-	-	-	-
	<i>Total Revenues</i>	3,000	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27530	Contract Services	2,800	9,950	9,950	10,300	10,350	10,650
27530	Supplies	8,605	7,000	7,000	7,000	7,050	7,050
	<i>Total Expenditures</i>	11,405	16,950	16,950	17,300	17,400	17,700

Combined	Tax Funding Required	8,405	16,950	16,950	17,300	17,400	17,700
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.02%	0.04%	0.04%	0.04%	0.04%	0.04%
Taxation	Percentage of Increase associated Service		0.02%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		-	-	-	-	-

INDUSTRIAL HERITAGE CENTRE/CURLING RINK

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2029 BUDGET
REVENUES							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27531	Auto Insurance & Licenses	2,800	2,884	2,970	3,060	3,150	3,245
27531	Contract Services	3,200	1,731	1,688	1,641	1,664	1,618
27531	Property Insurance	19,205	19,781	20,375	20,986	21,615	22,264
27531	Utilities	1,650	1,700	1,750	1,803	1,857	1,913
27531	Wages & Benefits	3,571	8,814	9,172	9,539	9,931	10,310
	<i>Total Expenditures</i>	30,426	34,909	35,955	37,028	38,217	39,349

Combined	Tax Funding Required	30,426	34,909	35,955	37,028	38,217	39,349
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.08%	0.09%	0.09%	0.09%	0.09%	0.09%
Taxation	Percentage of Increase associated Service		0.01%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		0.09	0.09	0.09	0.09	0.09

ROUNDHOUSE & APR OPERATIONS

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27532	Contract Services	63,200	60,000	60,000	60,000	60,000	60,000
27532	Property Insurance	3,187	3,187	3,283	3,381	3,483	3,587
27532	ERRF Contribution	12,000	8,710	8,972	9,239	9,586	9,874
27532	Wages & Benefits	1,000	8,466	8,707	8,954	9,212	9,472
	<i>Total Expenditures</i>	79,387	80,363	80,961	81,574	82,281	82,932

Combined	Tax Funding Required	79,387	80,363	80,961	81,574	82,281	82,932
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.22%	0.21%	0.20%	0.20%	0.19%	0.19%
Taxation	Percentage of Increase associated Service		0.00%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		0.06	0.06	0.06	0.06	0.06

TRAIN STATION

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
	Lease	26,400	26,400	27,060	27,736	28,430	29,140
	Total Revenues	26,400	26,400	27,060	27,736	28,430	29,140

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27533	Contract Services	1,700	1,800	2,000	2,100	2,205	2,271
27533	Property Insurance	2,701	2,782	2,865	2,951	3,040	3,131
27533	ERRF Contribution	13,200	13,530	13,868	14,215	14,570	15,007
27533	Wages & Benefits	1,000	1,175	1,214	1,254	1,299	1,338
	Total Expenditures	18,601	19,287	19,948	20,521	21,114	21,748

Combined	Tax Funding Required	(7,799)	(7,113)	(7,112)	(7,215)	(7,316)	(7,392)
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	-0.02%	-0.02%	-0.02%	-0.02%	-0.02%	-0.02%
Taxation	Percentage of Increase associated Service		0.00%	0.00%	0.00%	0.00%	0.00%
Staffing	Full Time Equivalent positions		0.01	0.01	0.01	0.01	0.01

VANCOUVER ISLAND REGIONAL LIBRARY

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenues							
	<i>Total Revenues</i>	-	-	-	-	-	-

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27600	Operational costs - service participation	1,139,722	1,170,105	1,228,610	1,290,041	1,354,543	1,422,270
27600	Wages & Benefits		3,637	3,756	3,879	4,017	4,139
	<i>Total Expenditures</i>	1,139,722	1,173,742	1,232,366	1,293,920	1,358,560	1,426,409

Combined	Tax Funding Required	1,139,722	1,173,742	1,232,366	1,293,920	1,358,560	1,426,409
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	3.18%	3.06%	3.06%	3.14%	3.18%	3.21%
Taxation	Percentage of Increase associated Service		0.09%	0.15%	0.15%	0.16%	0.16%
Staffing	Full Time Equivalent positions		0.03	0.03	0.03	0.03	0.03

MCLEAN MILL SITE

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
16215	Community Gaming Grant	172,770	172,770	172,770	172,770	172,770	172,770
	Total Revenues	172,770	172,770	172,770	172,770	172,770	172,770

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
27700	Operations Contract - AVCoC	120,000	110,000	100,000	90,000	80,000	70,000
27710	Contract Services	40,878	13,550	14,100	14,900	16,475	16,969
27710	Property Insurance	8,853	9,119	9,392	9,674	9,964	10,263
27710	Supplies	4,800	4,500	4,500	5,100	5,100	5,200
27710	Utilities & Maintenance	20,000	20,000	20,000	20,000	20,000	20,000
27710	Wages & Benefits	17,789	61,541	63,507	65,532	67,729	69,740
	Total Expenditures	212,320	218,710	211,499	205,206	199,268	192,173

Combined	Tax Funding Required	39,550	45,940	38,729	32,436	26,498	19,403
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Taxation	Overall Taxation (at present)	35,833,824	38,311,148	40,319,972	41,201,270	42,778,243	44,493,386
Taxation	Percentage of overall Taxation	0.11%	0.12%	0.10%	0.08%	0.06%	0.04%
Taxation	Percentage of Increase associated Service		0.02%	-0.02%	-0.02%	-0.01%	-0.02%
Staffing	Full Time Equivalent positions		0.51	0.51	0.51	0.51	0.51

WATER SERVICES

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
54421	Water meter fee - fixed and variable	4,005,972	4,166,211	4,332,859	4,506,174	4,731,482	4,873,427
54431	Connections	60,000	60,000	60,000	60,000	60,000	61,800
54432	Turn-On Charges	1,500	1,500	1,500	1,500	1,500	1,545
54433	Service Charges Sundry	50,000	50,000	50,000	50,000	50,000	51,500
55590	Interest earned	100,460	100,460	100,460	100,460	100,460	103,474
55611	Late payment fees	35,000	35,000	35,000	35,000	35,000	36,050
	Total Revenues	4,252,932	4,413,171	4,579,819	4,753,134	4,978,442	5,127,796

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
64110	Administration	281,459	289,903	298,600	307,558	322,936	332,624
Multiple	Equipment Charges	130,378	134,289	138,318	142,467	149,591	154,079
Multiple	Contract Services	110,412	112,824	115,309	117,868	122,262	125,930
64110	Insurance	51,671	53,221	54,818	56,462	59,286	61,064
64110	Licenses & Permits	42,230	43,497	44,802	46,146	48,453	49,907
64110	Software Licensing	28,350	29,767	31,256	32,819	34,460	35,493
Multiple	Supplies	366,762	377,765	389,098	400,771	420,810	433,434
Multiple	Utilities	93,159	95,954	98,833	101,798	106,888	110,094
Multiple	Wages & Benefits	1,342,835	1,443,034	1,489,761	1,537,897	1,590,879	1,639,188
68120	Interest Payments On Debentures	44,000	44,000	44,000	44,000	44,000	44,000
68130	Principal Payments On Debentures	38,743	38,743	38,743	38,743	38,743	38,743
68220	Transfers To Water Capital Fund	1,722,473	1,749,713	1,835,822	1,926,144	2,039,676	2,102,781
68910	Debt Reserve Fund Transfer	460	460	460	460	460	460
	Total Expenditures	4,252,932	4,413,171	4,579,819	4,753,134	4,978,442	5,127,796

Combined	Tax Funding Required	-	(0.00)	0.00	(0.00)	(0.00)	0.00
Staffing	Full Time Equivalent positions		11.83	12.08	12.08	12.08	12.08

SEWER SERVICES

2026-2030 Financial Plan - Operational Budget

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
REVENUES							
94421	Sewer meter fee - fixed and variable	3,392,276	3,731,504	4,104,654	4,309,887	4,525,381	4,751,650
94431	Sewer Connections	86,977	88,717	90,491	93,206	93,206	96,002
94432	Service Charges Sundry	41,200	42,436	43,709	45,020	45,020	46,371
94433	User Charges	21,744	22,179	22,623	23,302	23,302	24,001
94441	Sewage Disposal Fees	76,105	77,627	79,180	81,555	81,555	84,002
95590	Interest Income	24,000	24,000	24,000	24,000	24,000	24,000
95611	Sewer Penalty	39,765	41,562	43,441	45,000	45,000	46,350
94210	Frontage Charges	1,000	1,000	1,000	1,000	1,000	1,000
	Total Revenues	3,683,068	4,029,026	4,409,098	4,622,970	4,838,464	5,073,375

ACCOUNT	DESCRIPTION	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
EXPENDITURES							
104210	Administration	244,790	252,133	259,697	267,488	280,863	289,289
Multiple	Equipment Charges	85,594	88,162	90,807	93,531	98,207	101,153
Multiple	Contract Services	122,446	126,090	129,842	133,708	140,343	144,553
104210	Insurance	36,971	38,080	39,222	40,399	42,419	43,691
104210	Port Authority Leases Fees	159,135	163,909	168,826	173,891	182,586	188,063
104210	Licenses & Permits	58,350	60,100	61,903	63,760	66,948	68,957
104210	Software Licensing	18,900	19,845	20,837	21,879	22,973	23,662
Multiple	Supplies	244,699	252,040	259,602	267,390	280,759	289,182
Multiple	Utilities	135,960	140,039	144,240	148,567	155,996	160,675
Multiple	Wages & Benefits	1,022,649	1,031,199	1,063,950	1,097,639	1,134,403	1,168,445
108120	Interest Payments On Debentures	519,558	709,450	709,450	709,450	709,450	709,450
108130	Principal Payments On Debentures	204,577	366,542	366,542	366,542	366,542	366,542
108220	Transfer To Sewer Capital Fund	827,439	779,437	1,092,179	1,236,726	1,354,976	1,517,712
108910	Debt Reserve Fund Transfer	2,000	2,000	2,000	2,000	2,000	2,000
	Total Expenditures	3,683,068	4,029,026	4,409,098	4,622,970	4,838,464	5,073,375

Combined	Tax Funding Required	-	-	-	-	-	-
Staffing	Full Time Equivalent positions		8.06	8.31	8.31	8.31	8.31



CITY OF PORT ALBERNI
GENERAL FUND - REVENUE
2026 comparisons

	2025-2029 FP	2026-2030 FP		
	Budget	Budget	Increase	Note for differences
	2026	2026	\$	
REAL PROPERTY TAXES				
11111 General Purposes - Taxes	40,732,284	38,099,477	(2,632,807)	Reduced Budget Overall
11112 Debt Purposes - Taxes	211,671	211,671	-	
<i>TAX LEVY</i>	40,943,955	38,311,148	(2,632,807)	
11211 Special Area Levy	20,053	20,053	-	
<i>SPECIAL ASSESSMENTS</i>	20,053	20,053	-	
11910 Utility Tax 1%	866,663	723,477	(143,186)	Based on declining revenues
<i>TAXES</i>	41,830,671	39,054,678	(2,775,993)	
FEDERAL GOVERNMENT				
12110 Federal Building Grant	572	675	103	
12205 Port Alberni Port Authority	-	240,000	234,000	PAPA in line 15930 prior years
12210 CBC Grant	6,000	7,000	7,000	
PROVINCIAL GOVERNMENT				
12310 Provincial Government Grant	54,000	66,000	12,000	
12410 BC Hydro	106,000	140,000	34,000	
12411 BC Public Housing Grant in lieu of taxes	65,000	205,000	140,000	
OTHER ENTITIES				
12910 University of Victoria	200	200	-	
<i>GRANTS IN LIEU OF TAXES</i>	231,772	658,875	427,103	
SERVICES PROVIDED TO GOVERNMENT				
13121 PRISONER EXPENSE RECOVERY	76,000	76,000	-	
SALES OF SERVICES				
14120 ADMINISTRATION SERVICE CHARGE	30,000	34,000	4,000	
14221 Law Enforcement Service Charge	204,223	162,000	(42,223)	Based on the actual revenue received in past two years
14241 Fire Department Service Charge	224,836	350,354	125,518	Return of Fire Service agreement
<i>PROTECTIVE SERVICES</i>	429,059	512,354	83,295	
14310 Public Works Service Charge	77,800	100,000	22,200	
14400 Public Transit Revenue	360,097	360,097	-	
<i>TRANSPORTATION SERVICES</i>	437,897	460,097	22,200	
14433 Commercial Solid Waste Collection	15,914	10,500	(5,414)	
14434 Residential Solid Waste Collection	1,623,844	1,625,447	1,603	
14434 Recycle BC Collection Incentive	315,349	326,943	11,594	
<i>CURBSIDE WASTE COLLECTION</i>	1,955,107	1,962,890	7,783	
14516 PUBLIC HEALTH-CEMETERIES	77,877	77,877	-	
14550 PLANNING ADMINISTRATION	45,000	45,000	-	
14560 ECONOMIC DEVELOPMENT	10,000	10,000	-	
14600 Marine Commercial Building	117,616	117,616	-	
14601 Port Building	53,045	26,500	(26,545)	Lease improvement discount
14602 Market Square	26,523	23,000	(3,523)	based on averages
14690 A. H. Q. Miscellaneous Revenue	700	500	(200)	based on averages
<i>ALBERNI HARBOUR QUAY</i>	197,884	167,616	(30,268)	
RECREATION SERVICES				
RECREATION FACILITIES				
14710 Gyro Youth Centre	8,000	11,000	3,000	Fees & Charges increases
14712 Echo '67 Centre	226,863	260,530	33,667	Fees & Charges increases
14714 Glenwood Centre	42,564	49,700	7,136	Fees & Charges increases
14716 Echo Aquatic Centre	17,603	18,573	970	Fees & Charges increases
14718 AV Multiplex	745,220	788,973	43,753	Fees & Charges increases
14720 Stadium & Athletic Fields	20,688	21,183	495	Fees & Charges increases
RECREATION PROGRAMS				
SPORT PROGRAMS				
14730 Glenwood Centre	2,300	2,300	-	
14732 Echo Aquatic Centre	213,771	230,500	16,729	Fees & Charges increases



CITY OF PORT ALBERNI
GENERAL FUND - REVENUE
2026 comparisons

	2025-2029 FP	2026-2030 FP	
	Budget	Budget	Increase
	2026	2026	\$
			Note for differences
14734 AV Multiplex	73,334	87,000	13,666 Fees & Charges increases
LEISURE PROGRAMS			
14738 Children & Youth Programs	275,883	297,500	21,617 Fees & Charges increases
14742 Adult Programs	135,327	135,327	-
14750 Special Events	1,000	1,000	-
COMMUNITY SERVICES			
14760 Community Services Misc. Revenue	11,548	11,548	-
14770 Contributions & Grants	102,447	102,447	-
<i>RECREATION SERVICES</i>	1,876,548	2,017,581	141,033 Fees & Charges increases
CULTURAL SERVICES			
MUSEUM SERVICES			
14810 Museum-Sales & Service	46,400	56,400	10,000
14820 Museum-Federal Grants	18,400	23,400	5,000
14830 Museum-Provincial Grants	125,000	95,000	(30,000) Expected grant revenue
<i>CULTURAL SERVICES</i>	189,800	174,800	(15,000)
<i>SALES OF SERVICES</i>	5,249,172	5,462,215	213,043
OTHER REVENUE OWN SOURCES			
15110 Business License Fees	193,819	193,819	-
15160 Dog License Fees	13,909	17,850	3,941
15170 Building & Plumbing Permit Fees	424,360	300,000	(124,360) Based on the actual revenue received in past two years
15181 Other Const/Demolition Permit Fees	500	500	-
15190 Vacant Bldg. Registration Permit Fees	1,000	-	(1,000)
<i>LICENCES & PERMITS</i>	633,588	512,169	(121,419)
15210 FINES & PARKING TICKETS	17,000	17,000	-
15320 RENTALS	262,572	262,572	-
15510 Interest On Investments	400,000	300,000	(100,000) Declining Interest rates
15590 Other Interest	306,000	206,000	(100,000) Declining Interest rates
<i>RETURN ON INVESTMENTS</i>	706,000	506,000	(200,000)
15611 Current Tax Penalties	222,789	222,789	-
15621 Arrears & Delinquent Tax Interest	56,864	95,000	38,136
15625 Residential Garbage Penalties	20,000	20,000	-
<i>PENALTIES & INTEREST</i>	299,653	337,789	38,136
15930 Miscellaneous Revenue	249,471	11,405	(238,066) Pulled out PAPA PILT
15940 Miscellaneous Revenue-IT Services	36,764	48,000	11,236 Based on the actual revenue received last year - RCMP
<i>MISCELLANEOUS REVENUE</i>	286,235	59,405	(226,830)
OTHER REVENUE OWN SOURCES	2,205,048	1,694,935	(510,113)
UNCONDITIONAL TRANSFERS OTHER GOV'T			
PROVINCIAL GOVERNMENT			
16212 Small Community Protection Grant	222,200	185,000	(37,200) Based on the actual revenue received in past two years
16214 Revenue Sharing - Traffic Fines	348,450	315,000	(33,450) Based on the actual revenue received in past two years
16215 Community Gaming Revenue	454,500	450,000	(4,500) Based on the actual revenue received in past two years
<i>UNCOND TFRS OTHER GOV'T</i>	1,025,150	950,000	(75,150)
CONDITIONAL TRANSFERS OTHER			
18121 Grants/Contributions Other	70,000	-	(70,000) No anticipated grants
<i>CONDITIONAL TRANSFERS - OTHER</i>	70,000	-	(70,000)
OTHER TRANSFERS & COLLECTIONS			
19110 Cemetery Trust Fund	2,000	2,000	-
19114 Operating Funds From Prior Years	400,000	400,000	-
<i>TRANSFERS FROM OWN RESERVES</i>	402,000	402,000	-



CITY OF PORT ALBERNI
GENERAL FUND - EXPENSE

	2025-2029 FP	2026-2030 FP		
	Budget 2026	Budget 2026	Difference higher or (lower)	Note for differences
GENERAL GOVERNMENT SERVICE				
LEGISLATIVE				
21110 Mayor	82,641	83,789	1,148	Benefit costs/Payroll taxes/WorkSafe increased
21130 Council	222,268	234,051	11,783	Benefit costs/Payroll taxes/WorkSafe increased
21190 Receptions and Other Services	59,199	59,255	56	n/a
<i>LEGISLATIVE</i>	364,108	377,095	12,987	
GENERAL ADMINISTRATION				
ADMINISTRATIVE				
21211 Chief Administrative Officer & Admin	379,790	400,502	20,712	Contract/Benefits/Payroll Taxes & WorkSafe
21212 Corporate Services	747,125	673,971	(73,154)	.50 FTE to HR, no casual
21215 Legal Services	25,000	50,000	25,000	Recommendation due to increased costs
21216 Bylaw Enforcement	516,511	535,623	19,112	Contract/Benefits/Payroll Taxes & WorkSafe
21217 Bylaw Enforcement Vehicles	23,891	24,097	206	n/a
21218 Public Safety Building	55,450	41,273	(14,177)	Recommendation for decrease approved
FINANCIAL MANAGEMENT				
21221 Financial Management Administration	1,146,139	1,228,015	81,876	Contract/Benefits/Payroll Taxes & WorkSafe
21225 External Audit	36,050	36,050	-	n/a
21229 Other Financial Management	63,387	63,387	-	n/a
COMMON SERVICES				
21222 Administration Vehicle	13,409	13,719	310	
21252 City Hall	162,057	156,851	(5,206)	Recommendation for decrease approved
21253 Other City Buildings	2,334	3,273	939	
21254 Planning & Engineering Building	89,637	107,537	17,900	Internet service added - not in prior plan
21259 Other Common Services	647,786	647,786	-	
21260 Carbon Offsets	54,636	54,636	-	
INFORMATION SERVICES				
21261 Information Services	1,057,131	1,093,802	36,671	Contract/Benefits/Payroll Taxes & WorkSafe
21265 Geographic Information System (GIS) Services	-	277,352	277,352	Moved out of Eng Admin - 23110
OTHER ADMINISTRATIVE SERVICES				
21282 Appraisals	-	-	-	
21283 Personnel (Human Resources)	460,859	562,902	102,043	moved a .5 FTE from Corporate
21285 Employee Wellness (EFAP)	19,949	20,425	476	
RECOVERIES				
21290 Administration Services Recovered	(550,000)	(500,000)	50,000	Change to more direct internal costing
<i>GENERAL ADMINISTRATION</i>	4,951,141	5,491,200	540,059	
21911 Election Expense	64,290	65,365	1,075	Contract/Benefits/Payroll Taxes & WorkSafe
21920 Training and Development	205,041	205,041	-	
21925 Council Travel and Development	62,500	62,500	-	
21930 Insurance	181,084	181,084	-	
21931 Damage Claims	21,000	21,000	-	
21950 GIA - Restorative Justice - R25-122	-	-	-	
21950 Grants In Aid	11,000	11,000	-	
<i>OTHER GENERAL GOV'T SERVICES</i>	544,915	545,990	1,075	
GENERAL GOVERNMENT SERVICE	5,860,164	6,414,285	554,121	
PROTECTIVE SERVICES				
22121 Police Services Contract	8,581,657	8,581,657	-	
22122 Police Services Administration	1,549,676	1,606,381	56,705	Contract/Benefits/Payroll Taxes & WorkSafe
22123 Police Services Consulting	38,750	38,750	-	
22130 Community Policing	174,945	174,945	-	
22160 Police Building Maintenance	323,844	299,706	(24,138)	Recommendation for decrease approved
22180 Detention & Custody of Prisoners	617,036	640,731	23,695	Contract/Benefits/Payroll Taxes & WorkSafe



CITY OF PORT ALBERNI
GENERAL FUND - EXPENSE

	2025-2029 FP	2026-2030 FP	Difference higher or (lower)	Note for differences
	Budget 2026	Budget 2026		
<i>POLICE PROTECTION</i>	11,285,908	11,342,169	56,261	
22411 Fire Protection Administration	480,102	481,745	1,643	Contract/Benefits/Payroll Taxes & WorkSafe
22421 Fire Crew	3,755,196	3,835,613	80,417	Contract/Benefits/Payroll Taxes & WorkSafe
22422 Personnel Expense	63,910	63,910	-	
22431 Communication System	9,535	21,535	12,000	Star link and actual costs increased
22440 Fire Investigation	2,228	2,228	-	
22441 Fire Prevention	223,806	209,939	(13,867)	Removed OT allowance in the costing centre
22471 Fire Building Maintenance	108,972	101,730	(7,242)	Recommendation for decrease approved
22480 Vehicle Repair & Maintenance	561,437	520,924	(40,513)	ERRF borrowing for Pumper #1 completed
22481 Sundry Equipment Repair & Mtce	30,378	30,378	-	
22482 Fire Fighting Tools/Supplies Purchases	77,227	77,227	-	
<i>FIRE PROTECTION</i>	5,312,791	5,345,230	32,439	
22510 Emergency Program (Tsunami Warning)	2,088	11,088	9,000	Tsunami Tower maintenance approved
22921 Building & Plumbing Inspection	302,928	325,117	22,189	Contract/Benefits/Payroll Taxes & WorkSafe
22926 Building Inspector Vehicle	11,028	11,028	-	
22931 Animal Control Services Contract	163,036	163,036	-	
<i>OTHER PROTECTION</i>	476,992	499,181	22,189	
PROTECTIVE SERVICES	17,075,691	17,186,580	110,889	
TRANSPORTATION SERVICE COMMON SERVICES				
23110 Engineering Administration	959,621	674,001	(285,620)	Moved GIS out to own cost centre
23121 Engineering Consulting Services	8,045	8,045	-	
PUBLIC WORKS ADMINISTRATION				
23129 Clerical & Reception-Operation	184,513	179,412	(5,101)	
21226 Public Works - Stores	142,746	115,307	(27,439)	Remove internal charges (net zero changes)
23130 Supervision Operations	426,213	441,387	15,174	Contract/Benefits/Payroll Taxes & WorkSafe
23134 Small Tools/Equipment/Supplies	59,867	60,280	413	Contract/Benefits/Payroll Taxes & WorkSafe
23136 Works Yard Maintenance	137,456	100,644	(36,812)	Recommendation for decrease approved
23137 Main Building Maintenance	205,284	163,422	(41,862)	Recommendation for decrease approved
23138 Shop Overhead	109,767	116,715	6,948	Contract/Benefits/Payroll Taxes & WorkSafe
23160 General Equipment Maintenance	810,562	842,526	31,964	Contract/Benefits/Payroll Taxes & WorkSafe
23161 Vehicle Maintenance & Replacement	43,186	53,115	9,929	Contract/Benefits/Payroll Taxes & WorkSafe
23162 Supv Vehicle Mtce & Replacement	29,705	29,705	-	
<i>COMMON SERVICES</i>	3,116,965	2,784,557	(332,408)	
ROAD TRANSPORTATION ROADS AND STREETS				
23205 Customer Service Requests-Streets	96,032	109,625	13,593	
23210 Small Tools/Supplies-Streets	2,498	2,498	(0)	
23220 Streets Inspections	49,400	66,041	16,641	
23231 Roadway Surfaces Maintenance	665,957	689,426	23,469	
23233 Road Allowance Maintenance	495,799	516,964	21,165	
23234 New Driveway Crossings	13,684	7,957	(5,727)	
23236 Street Sweeping	187,791	129,544	(58,247)	
23237 Snow & Ice Removal	206,668	210,269	3,601	
BRIDGES AND RETAINING WALLS				
23241 Bridges & Engineered Structures	31,840	33,260	1,420	
STREET LIGHTING				
23250 Overhead & Decorative Lighting	436,045	438,460	2,415	
23261 Signs & Traffic Marking	285,386	298,432	13,046	



CITY OF PORT ALBERNI
GENERAL FUND - EXPENSE

	2025-2029 FP	2026-2030 FP		
	Budget 2026	Budget 2026	Difference higher or (lower)	Note for differences
23264 Traffic & Railroad Signals	26,754	26,754	-	
PARKING				
23272 Off-Street Parking	19,174	25,021	5,847	
OTHER				
23291 Gravel	139,344	144,156	4,812	
ROADS & STREETS	2,656,372	2,698,407	42,035	Contract/Benefits/Payroll Taxes & WorkSafe and reallocations
STORM DRAINAGE				
OPEN DRAINAGE				
23311 Ditch, Creek & Dyke Maintenance	116,197	151,698	35,501	
STORM SEWERS				
23331 Storm Sewer Maintenance	151,733	131,328	(20,405)	
23333 Storm Sewer Lift Station	55,311	16,542	(38,769)	
23335 Storm Sewer Connections	122,867	100,627	(22,240)	
STORM DRAINAGE	446,108	400,195	(45,913)	Reallocations to other Public Work Cost Centres
OTHER COMMON SERVICES				
23881 Training Program	123,686	119,748	(3,938)	
23882 Safety	84,533	85,603	1,070	
23884 Special Streets Work Orders	23,948	25,447	1,499	
OTHER COMMON SERVICES	232,167	230,799	(1,368)	
OTHER				
23510 PUBLIC TRANSIT	1,302,932	1,307,929	4,997	Based on Budget provided by BC Transit
RECOVERIES				
23952 Main Building Expense Recovery	(24,000)	-	24,000	Change to more direct internal costing
23958 Equipment Charges Recovery	(435,000)	(435,000)	-	
23959 Gravel Cost Recovery	(75,000)	(35,000)	40,000	Reflects average over past two years
RECOVERIES	(534,000)	(470,000)	64,000	
TRANSPORTATION SERVICE	7,220,544	6,951,886	(268,658)	
ENVIRONMENTAL HEALTH SERVICES				
SOLID WASTE COLLECTION				
24320 Residential Waste Collection	1,005,224	1,007,390	2,166	
24322 Solid Waste Containers Purchase & Mtce	84,148	114,353	30,205	Reflects average over past two years
24323 Solid Waste Disposal Fees	612,000	635,000	23,000	Projected with ACRD fee increases
24324 City Facility Solid Waste Collection	6,760	6,760	-	
ENVIRONMENTAL HEALTH	1,708,132	1,763,503	55,371	
PUBLIC HEALTH				
25161 Cemetery Maintenance	15,958	8,230	(7,728)	
25162 Interments	51,628	47,027	(4,601)	
25163 Memorial Marker Installation	24,735	18,509	(6,226)	
CEMETERIES	92,321	73,766	(18,555)	
PUBLIC HEALTH	92,321	73,766	(18,555)	
DEVELOPMENT SERVICES				
26129 Planning Administration	898,526	1,015,977	117,451	Roles in department are now filled at new rates
26132 Consulting Services - OCP	326,218	156,218	(170,000)	Pushed out projects - carryforward to come
RESEARCH AND PLANNING	1,224,744	1,172,195	(52,549)	
26234 Business Development	12,277	12,277	-	
26235 Economic Development	313,579	317,379	3,800	
26237 Community Serv-Community Inv Program	33,200	55,073	21,873	Allocated some Museum Staff time to cost centre



CITY OF PORT ALBERNI
GENERAL FUND - EXPENSE

	2025-2029 FP	2026-2030 FP		
	Budget 2026	Budget 2026	Difference higher or (lower)	Note for differences
26238 Community Serv-Community Engagement	500	500	-	
<i>COMMUNITY DEVELOPMENT</i>	359,556	385,229	25,673	
CITY BUILDINGS				
26500 Tebo Building (North Island College)	93,756	93,756	-	
26501 Cedarwood School (Stepping Stones Too)	4,684	4,684	-	
26502 Rollin Art Centre (ILM Daycare)	36,650	45,650	9,000	Hydro and internet added
<i>CITY BUILDINGS</i>	135,090	144,090	9,000	
26701 Alberni Harbour Quay Overhead	126,311	126,311	-	
26770 Harbour Quay - Buildings Maintenance	150,673	104,412	(46,261)	Recommendation for decrease approved
<i>ALBERNI HARBOUR QUAY</i>	276,984	230,723	(46,261)	
ENVIRONMENTAL DEVELOPMENT	1,996,374	1,932,238	(64,137)	
PARKS, RECREATION & HERITAGE				
RECREATION FACILITIES				
ADMINISTRATION				
27110 Parks, Recreation & Heritage Mgmt. Serv	650,454	658,942	8,488	Contract/Benefits/Payroll Taxes & WorkSafe
COMMUNITY CENTRES AND HALLS				
27120 Gyro Youth Centre Maintenance	60,206	47,980	(12,226)	Recommendation for decrease approved
27126 Glenwood Skate Shop	3,181	3,223	42	
27128 Glenwood Centre Maintenance	101,888	82,467	(19,421)	Recommendation for decrease approved
27129 Bob Dailey Stadium	22,181	13,804	(8,377)	
27130 Echo Activity Centre Maintenance	450,815	440,364	(10,451)	
27134 Echo Aquatic Maintenance	602,175	646,219	44,044	Contract/Benefits/Payroll Taxes & WorkSafe
27140 AV Multiplex Concessions	218,325	217,953	(372)	Continued focus on break-even
27142 AV Multiplex Skate Shop	31,734	32,620	886	
27144 AV Multiplex Maintenance	1,137,505	1,221,716	84,211	Contract/Benefits/Payroll Taxes & WorkSafe
27146 Parks Building & Fieldhouses	154,018	178,042	24,024	Contract/Benefits/Payroll Taxes & WorkSafe
27148 Echo Park Field House	75,413	60,743	(14,670)	
RECREATION PROGRAMS				
SPORT PROGRAMS				
27156 Glenwood Centre Programs	74,715	77,209	2,494	Contract/Benefits/Payroll Taxes & WorkSafe
27160 Echo Aquatic Programs	923,539	929,847	6,308	Contract/Benefits/Payroll Taxes & WorkSafe
27163 AV Multiplex Programs	345,817	341,491	(4,326)	
LEISURE PROGRAMS				
27166 Leisure Service Programs	329,759	354,507	24,748	
27173 Children's Programs	393,395	368,487	(24,908)	
27180 Adult Programs	132,605	133,714	1,109	
SPECIAL EVENTS				
27190 Special Events	60,336	121,478	61,142	Shift Museum staff to support cost centre
27198 Vehicle Maintenance & Repair	38,047	38,563	516	
RECREATION FACILITIES & PROGRAMS	5,806,108	5,969,369	163,261	Contract/Benefits/Payroll Taxes & WorkSafe
PARKS AND PLAYGROUNDS				
27210 Parks & Facility Management Services	365,791	379,428	13,637	Contract/Benefits/Payroll Taxes & WorkSafe
27215 Parks Maintenance	1,172,009	1,222,275	50,266	Contract/Benefits/Payroll Taxes & WorkSafe
27220 Horticultural Services	440,285	446,312	6,027	Contract/Benefits/Payroll Taxes & WorkSafe
27225 Vehicles & Equipment Mtce & Repair	254,415	270,164	15,749	Contract/Benefits/Payroll Taxes & WorkSafe
27230 Parks Upgrading	70,924	68,750	(2,174)	
27499 Equipment Recovery	(70,000)	(70,000)	-	
PARKS & PLAYGROUNDS	2,233,424	2,316,928	83,504	Contract/Benefits/Payroll Taxes & WorkSafe
CULTURAL SERVICES				



CITY OF PORT ALBERNI
GENERAL FUND - EXPENSE

	<i>2025-2029</i> <i>FP</i>	<i>2026-2030</i> <i>FP</i>		
	Budget	Budget	Difference	Note for differences
	2026	2026	higher or (lower)	
27510 Museum Services	354,271	165,831	(188,440)	Shifting roles to other cost centres
27515 Museum Programs-Curatorial	144,776	200,929	56,153	Shifting roles to other cost centres
27516 Museum Programs-Permanent Exhibits	5,986	5,500	(486)	
27517 Museum Programs-Temporary Exhibits	68,430	165,907	97,477	Shifting roles to other cost centres
27530 Industrial Collections	13,396	16,950	3,554	
27531 Industrial Heritage Centre/Curling Rink Building	31,387	34,909	3,522	
27532 Roundhouse & Alberni Pacific Railway Ops	79,943	80,363	420	
27533 E&N Train Station	19,112	19,287	175	
27550 Museum Maintenance	100,180	69,088	(31,092)	Recommendation for decrease approved
27600 Vancouver Island Regional Library	1,230,900	1,173,742	(57,158)	Tax Levy reduction
27700 McLean Mill Operator Agreement	110,000	110,000	-	
27710 McLean Mill City operations	94,858	108,710	13,852	Shift Museum staff to support cost centre
CULTURAL SERVICES	2,253,239	2,151,215	(102,024)	
			-	
RECREATION & CULTURAL	10,292,771	10,437,513	144,742	