

An aerial photograph of a dark blue lake. In the lower right, a wooden viewing platform with a railing extends into the water. Three people are standing on the platform. The surrounding area is filled with dense green trees and foliage. The text '2026' is prominently displayed in the upper left, with a gear and bar chart icon integrated into the zero.

2026

PROPOSED BUSINESS PLAN & BUDGET

Table of Contents

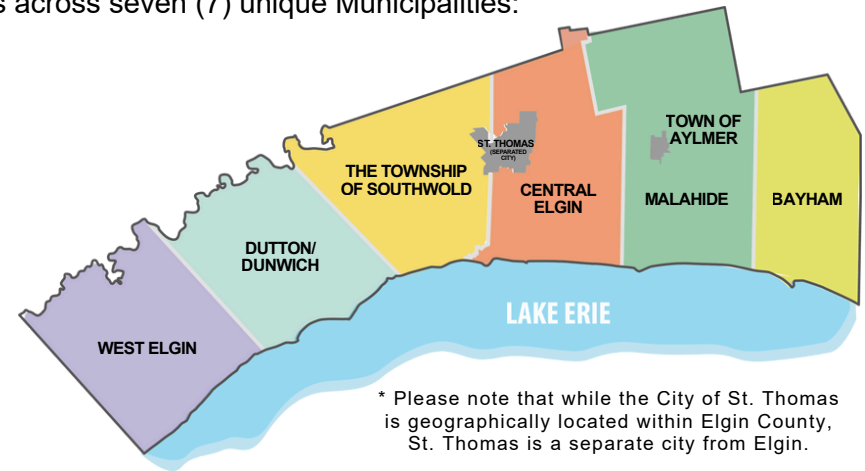
Your Elgin County	03	Your 2026 County Budget Simplified	07	Appendix I - Department Operating Budgets	13
Meet Your Elgin County Councillors	04	Your County Service Areas	08	Appendix II - Service Level Changes	54
Elgin's Mission, Vision, & Strategic Plan	05	Services - Funded by the County	10	Appendix III - Capital Projects	64
Understanding Your Property Tax Bill	06	What Does this Mean for You?	11		



Elgin County is an Upper-Tier Municipality serving approximately 52,000 residents across seven (7) unique Municipalities:

- Municipality of West Elgin
- Municipality of Dutton Dunwich
- Township of Southwold
- Municipality of Central Elgin
- Town of Aylmer
- Township of Malahide
- Municipality of Bayham

Together, these Municipalities collaborate with Elgin County to offer the following services that support our vibrant communities, businesses, and visitors.



County of Elgin Services



Elgin County Council



Community & Cultural Services (Archives, Library, Museum)



Economic Development & Tourism Services



Emergency Management/Fire Training Services



Land Ambulance Services - Provided by Medavie



Planning & Land Division



Long-Term Care Homes & Seniors Services



Maintenance of Elgin County Roads and Facilities



Provincial Offences Administration



Public Health Unit - Administered by SWPH & funded by the County



Social Services - Administered by the City of St. Thomas & funded by the County

Local Municipal Services



Local Municipal Council



Animal Control



Building Services



By-Law Enforcement



Drainage



Fire/Police/Rescue Services



Garbage and Recycling



Maintenance of Municipal Roads



Parks and Recreation



Planning Services

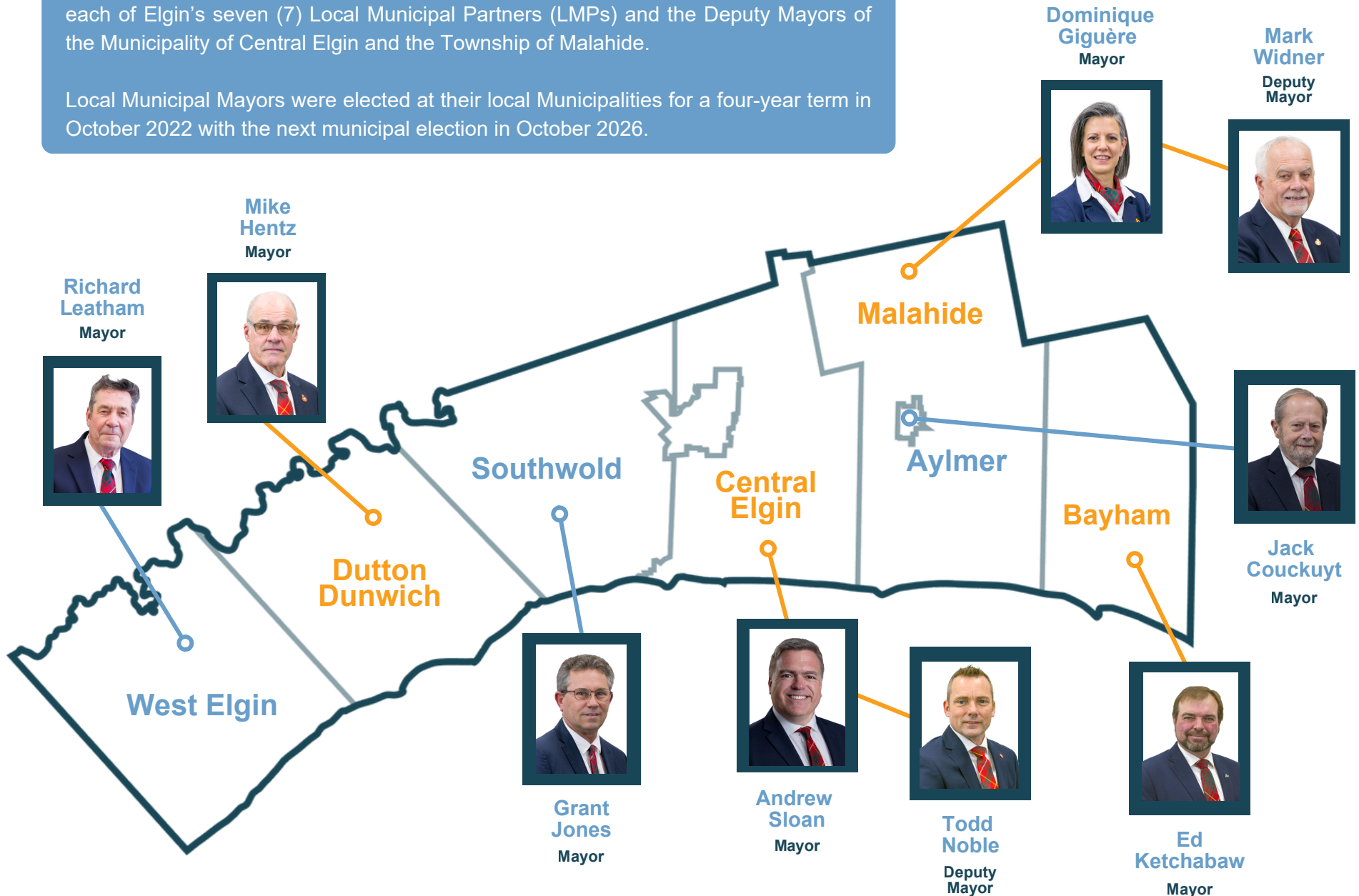


Water and Wastewater

Meet Your Elgin County Councillors

Elgin County Council is comprised of nine (9) Members. This includes the Mayors from each of Elgin's seven (7) Local Municipal Partners (LMPs) and the Deputy Mayors of the Municipality of Central Elgin and the Township of Malahide.

Local Municipal Mayors were elected at their local Municipalities for a four-year term in October 2022 with the next municipal election in October 2026.



In 2024, Elgin County Council endorsed the *2025-2026 Strategic Plan*, which outlines Elgin’s Mission, Vision, Values, and five (5) Strategic Priorities. This plan serves as a framework for decision-making and resource distribution, enabling Elgin County to effectively serve you, our taxpayers, while also tackling future opportunities and challenges.

Mission, Vision, & Values:



Mission:

Elgin County delivers efficient, accessible, necessary services and fosters collaborative relationships, to benefit residents, businesses and visitors.



Vision:

Elgin is a welcoming, innovative, and sustainable community. We will advance the prosperity of our county ensuring responsible development, while respecting our rural heritage.



Values:

1. Respect
2. Integrity
3. Collaboration
4. Service Focus

Strategic Priorities:



**Collaborative
Engagement and
Communication**



**Organizational Culture
and Workforce
Development**



**Service
Excellence and
Efficiency**



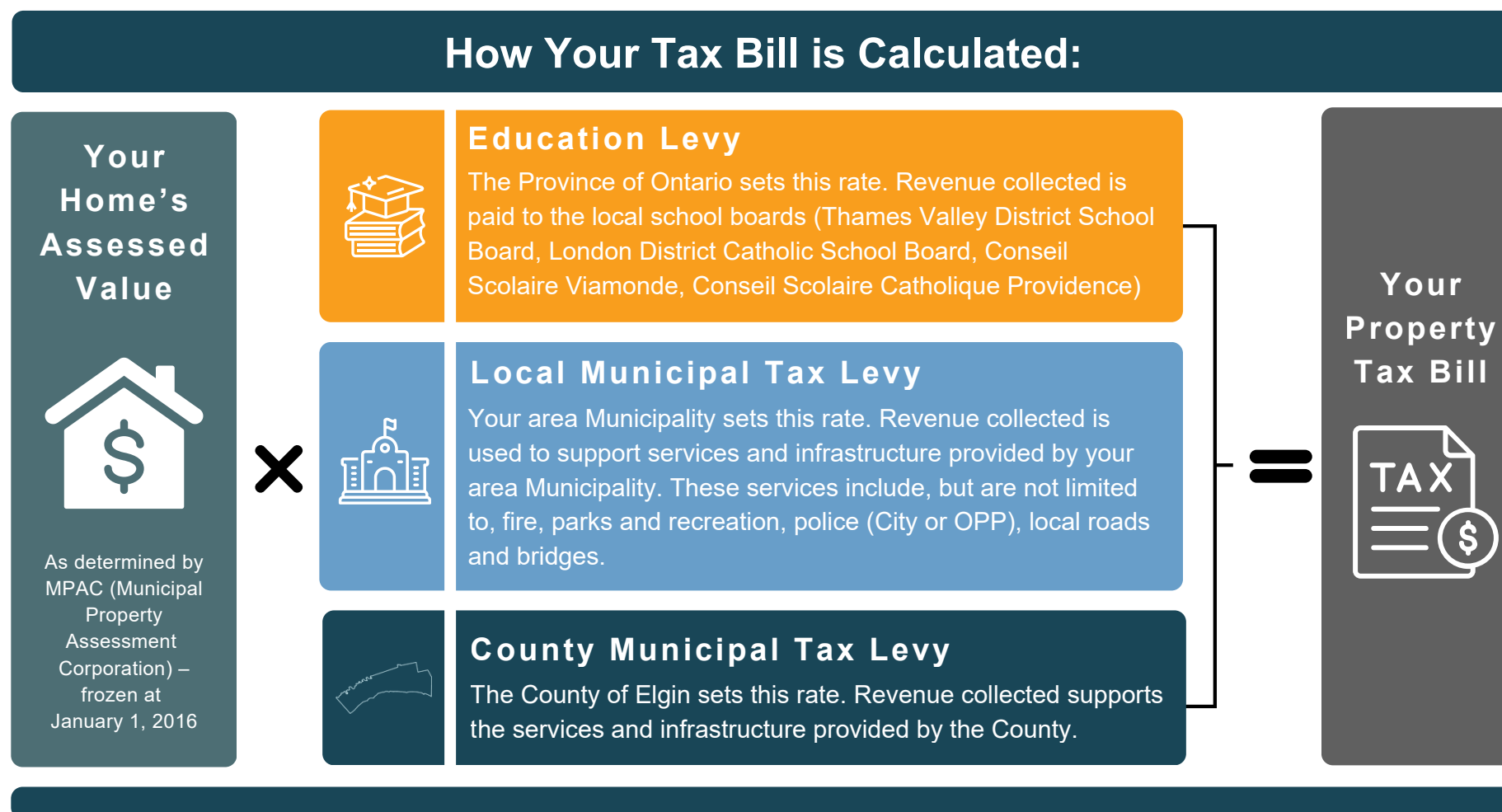
**Sustainable
Community
Growth**



**Community
Well-being and
Inclusivity**

Municipal and County budgets rely on the assessed values of homes and other properties provided by the Municipal Property Assessment Corporation (MPAC) to establish their tax base. The tax rate is determined based on service needs and the total value of the tax base.

The figure below illustrates how your home or property's assessed value is used to calculate your property tax bill:



How Do You Make Payments?

To enhance efficiency, the Municipal Act mandates that taxpayers in Elgin County pay their taxes directly to their specific Municipality. As a result, both the County Tax Levy and the Education Levy are included in the property tax bill you receive from your local Municipality. Your Municipality then forwards the County Levy to Elgin County, while the Education Levy is directed to the four local school boards (listed above).

Your 2026 County Budget Simplified

Budgets can often be complicated. To simplify the process, we have detailed how the Elgin County budget is created. In essence, we need to evaluate our operating costs (which includes base budgets and service level changes), capital investments, and revenue sources to establish the required County levy needed to support our service costs. Please note that numbers in parentheses () indicate budget savings resulting from heightened revenue or reduced expenses.

Operating Costs \$30.7M

Base Budget
\$83.4M

These cover the day-to-day costs of running County services, such as:



Facility Operations and Maintenance



Contract Costs



Programming



Staff Wages & Benefits



Supplies

Revenue Sources
(\$53M)

These external grants and user fees help to offset the amount that the County needs to levy to pay for its services.



Federal/Provincial Government Funding
(Eg. Ministry of Health, etc.)



User Fees
(Eg. Accommodation Fees for LTC Residents, Road Permits, Planning Fees, etc.)

Service Level Changes
\$361K

These cover the adjustments to the base budget that increase or reduce spending, such as:



Changes in Staffing



Changes to Programs Beyond the Previous Year's Levels

Capital Investments \$20.4M

Capital Investments
\$27.5M

Capital spending focuses on long-term projects that improve physical assets related to infrastructure, such as:



Roads



Facilities

+

Service Level Changes
\$160K

These cover the adjustments to the capital budget that increase or reduce spending.

Revenue Sources
(\$9M)

These external grants and user fees help to offset the amount that the County needs to levy to pay for its services.



Federal/Provincial Government Funding

+

Debt Repayment
\$1.7M

Repayment of money borrowed to finance Capital Projects.

=

County Levy (\$51.1M)

This is the amount of money that needs to be raised by property tax to fully fund Elgin County Services.

Your County Service Areas

Elgin County consists of twelve (12) service areas dedicated to exceptional programming for you, our taxpayers. Each department addresses specific needs and ensures efficient County operations. Elgin County Council sets policies and priorities, while senior leadership and staff carry them out by managing budgets and overseeing daily operations. Together, County Council and staff prioritize transparency, accountability, and innovation.

Community & Cultural Services	Corporate Services	Economic Development & Tourism Services	Emergency Management	Engineering, Transportation & Facilities	Financial Services
					
 10 Library Branches	 Warden & Council	 Business Retention & Expansion	 Emergency Response Planning	 County's Transportation Network	 Financial Reporting
 Elgin County Museum/ Elgin County Heritage Centre	 Records Management/ By-Law, Minutes, & Agenda Preparation	 Promotion of Local Businesses and Available Properties	 Elgin Middlesex Regional Fire School	 Corporate Facilities	 Budget Development
 Elgin County Archives	 Corporate Communications	 Visitor Attraction		 Asset Management	
 Records Management				 GIS Mapping	

Details of each department's operating and capital budgets can be found in Appendix I & Appendix II.

Your County Service Areas (Continued)

Homes & Seniors Services



Bobier Villa



Elgin Manor



Terrace Lodge



Adult Day Program



Respite

Information Technology Services



Maintaining Hardware & Software Systems



Management of a Secure Network Infrastructure

Legal Services



Provides legal advice to departments and public sector organizations



Manages risk for the County



Operates prosecutions in Provincial Offences Court

People & Culture



Recruitment & Onboarding



Employee Relations/ Culture/ Benefits



Labour Relations & Collective Bargaining



Accessibility & DEI

Planning & Land Division



Land Severance



Official Plan Reviews



Plans of Subdivision/ Condominium

Provincial Offences Administration















Operates all Provincial Offences Court Services on behalf of the Province of Ontario

Details of each department's operating and capital budgets can be found in Appendix I & Appendix II.

Services - Funded by the County

The following service areas are funded by the County but are delivered by other organizations. These collaborations ensure that specialized expertise is utilized to address community needs effectively. By working with dedicated partners, the County is able to offer comprehensive support across various sectors, enhancing the quality of life for all residents. This approach not only maximizes resource efficiency but also fosters a spirit of cooperation and shared responsibility among local agencies and organizations.

Land Ambulance and Community Paramedicine Services	Public Health Unit	Social Services	Tree Commissioner/Weed Inspector
			
Administered by Medavie EMS Elgin Ontario:	Administered by Southwest Public Health Unit:	Administered by the City of St. Thomas:	Administered by Kettle Creek Conservation Area:
 Land Ambulance	 Healthy Living Programs	 Ontario Works Program	 Elgin County Woodlands Conservation By-law
 Community Paramedicine	 Disease Prevention	 Children's Services	 Elgin Clean Water Program
\$4M	\$2.1M	\$2.5M	\$100K
The County's portions of the costs to provide these services.			

What Does this Mean for You?

For 2026 Elgin County Council is proposing an annual County Levy of **\$51.1M**. This is an increase of **\$1.3M** over the prior 2025 County Levy of **\$49.8M**. This equates to a **1.17%** increase in tax rate on an average property.

2026 Budget By the Numbers

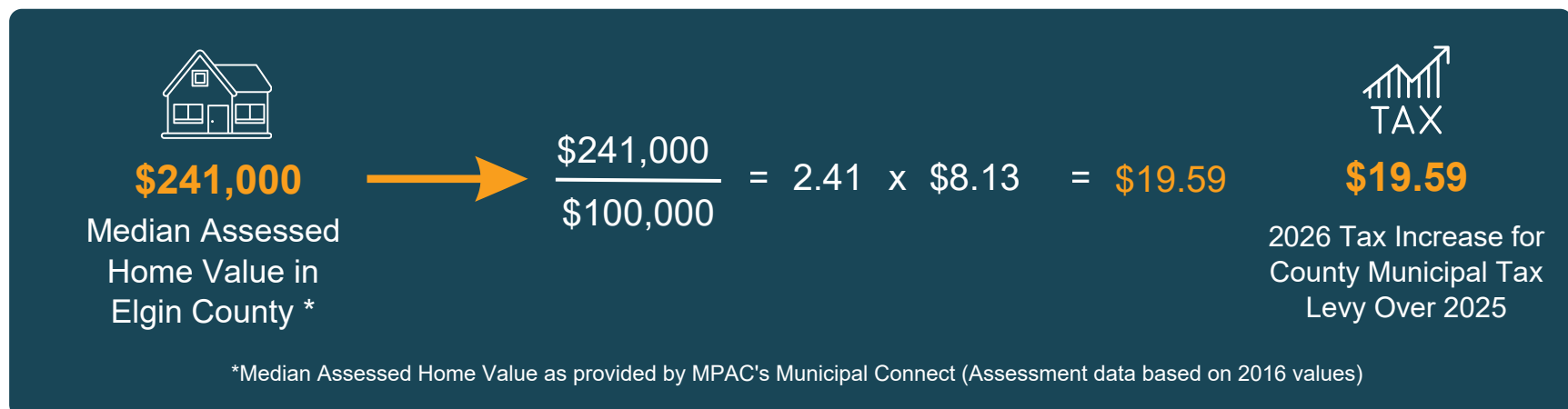


What does this mean for Elgin County Residents & Business Owners?



For a breakdown of all 2026 tax rates, please refer to page ##.

What does this mean for Residential Properties?



Stay Connected With Us:



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Engageelgin.ca



Appendix I

Department Operating Budgets



Land Ambulance and Community Paramedicine Services

Who We Are:

Medavie EMS Elgin Ontario is contracted by the County of Elgin to provide land ambulance and Community Paramedicine services to residents of Elgin County, its Local Municipal Partners, as well as the City of St. Thomas.

What We Do:

Elgin County manages the contract with Medavie EMS Elgin Ontario to provide Emergency Medical Services (EMS). The service also includes the soon-to-be permanent Community Paramedicine program, which is fully funded by the Province. This program offers in-home and remote patient monitoring, support for managing chronic or complex conditions, medication safety checks, and other care available through referrals.

Why We Do It:

Under the Ambulance Act, upper-tier municipalities are responsible for providing land ambulance services. Elgin County fulfills this role for residents of the County and the City of St. Thomas.



Operating Budget Summary:

The charts below represents the budgets (inclusive of service level changes) associated with this area of service.

270 - Ambulance

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
270 - Ambulance	3,460,116	3,554,293	94,177	2.7%
Revenue Total	(9,899,577)	(10,213,957)	(314,380)	3.2%
Wages Total	47,699	53,098	5,399	11.3%
Benefits Total	13,356	13,800	444	3.3%
Operating Costs Total	13,298,638	13,701,352	402,714	3.0%
270 - Ambulance Total	3,460,116	3,554,293	94,177	2.7%

275 - Community Paramedicine

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
275 - Community Paramedicine	0	0	0	0.0%
Revenue Total	(1,947,800)	(1,947,800)	0	0.0%
Operating Costs Total	1,947,800	1,947,800	0	0.0%
275 - Community Paramedicine Total	0	0	0	0.0%

Land Ambulance and Community Paramedicine Services

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 5 – Community Well-being and Inclusivity	Community Paramedicine Program Review	<p>What It Is: The County pilot program for Community Paramedicine has been confirmed to continue as a permanent fully-funded Provincially led mandated program. The County will be renewing this contract in and discussing with the Province about ways to make fuller use of this program to provide additional support across the community.</p> <p>Why We Are Doing It: This will be an opportunity to find synergies between the Province and Community needs while continuing to prioritize Provincially mandated requirements. This could offer more assistance for residents of Elgin County who benefit from early help and steady support.</p>

Community & Cultural Services

(Libraries, Archives & Museum)

Who We Are:

This department operates ten (10) library branches, the Elgin County Archives and the Elgin County Museum. This department employs up to 40 full-time and part-time staff to provide these public services.

What We Do:

All ten (10) library branches offer free access to books, digital resources, study areas, Wi-Fi, and in-person programs. The Archives collects, preserves, and shares records about Elgin County and its residents. The Museum operates the Heritage Centre and hosts exhibits and programs about the County's history.

Why We Do It:

The Public Libraries Act provides the framework for operating libraries in Ontario, including county library systems. Since 1936, County libraries have provided residents access to information, learning, and community programs. There are also legislative requirements for preserving municipal records, which the Archives and Museum help meet.



Operating Budget Summary:

The charts below and on the following page represent the budgets (inclusive of service level changes) associated with this area of service.

180 - Library Services

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
180 - Library Services	3,003,862	3,091,317	87,455	2.9%
Revenue Total	(175,735)	(175,735)	0	0.0%
Wages Total	1,859,387	1,824,184	(35,203)	-1.9%
Benefits Total	520,629	618,351	97,723	18.8%
Operating Costs Total	799,581	824,516	24,935	3.1%
180 - Library Services Total	3,003,862	3,091,317	87,455	2.9%

Community & Cultural Services

(Libraries, Archives & Museum)

Base Budget Summary (Continued):

185 - Archives

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
185 - Archives	264,501	298,405	33,904	12.8%
Revenue Total	(3,500)	(3,500)	0	0.0%
Wages Total	182,332	206,146	23,814	13.1%
Benefits Total	51,053	61,143	10,090	19.8%
Operating Costs Total	34,616	34,616	0	0.0%
185 - Archives Total	264,501	298,405	33,904	12.8%

240 - Museum

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
240 - Museum	313,814	315,379	1,565	0.5%
Revenue Total	(28,335)	(19,638)	8,697	-30.7%
Wages Total	195,570	190,357	(5,212)	-2.7%
Benefits Total	54,759	57,643	2,883	5.3%
Operating Costs Total	91,820	87,017	(4,803)	-5.2%
240 - Museum Total	313,814	315,379	1,565	0.5%

Community & Cultural Services

(Libraries, Archives & Museum)

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 1 – Collaborative Engagement and Communication Strategy 5 – Community Well-being and Inclusivity	West Lorne Library Expansion	<p>What It Is: Renovations and a new lease with the Municipality of West Elgin to expand the West Lorne Library by approximately 1,000 square feet.</p> <p>Why We Are Doing It: This initiative creates more space and longer hours for residents, which means the branch and library system can be used more often by the community. It also strengthens the partnership with the Municipality of West Elgin.</p>
	Aylmer Library Space Commitment	<p>What It Is: Securing a clear commitment for a location for the Aylmer Library Branch that meets County Council's space needs, with the goal of having an agreement in place by January 1, 2028.</p> <p>Why We Are Doing It: This will create a clear path to support the growing use of the busiest branch and help the department plan for the space it needs to provide residents with the best experience.</p>
	Video Security System Installation	<p>What It Is: Installation of video security systems at ten (10) library branches to monitor indoor and outdoor spaces.</p> <p>Why We Are Doing It: This will reduce risk and improve security. It supports local municipal partners by protecting property and helps maintain a safe environment for library users.</p>

Who We Are:

The department includes Administrative/Legislative Services, Corporate Communications, and County Council/Warden. It manages corporate expenses, contracted services, insurance, and supports services like Southwestern Public Health and St. Thomas-Elgin Social Services.

What We Do:

The department supports Council functions, prepares bylaws, minutes, agendas, and reports, and manages strategic communications to keep residents informed and engaged. It also ensures political representation through the Warden and Council, and provides guidance to all County operations to maintain effective service delivery. In addition, the department oversees the contract for Tree Commissioner and Weed Inspector services, which aligns with the Agriculture budget included in this section

Why We Do It:

Many of these services are required by law, including statutory positions such as the Clerk and elected officials. The department ensures the County operates in a transparent, accountable, and organized manner for residents.



Operating Budget Summary:

The charts below and on the following page represent the budgets (inclusive of service level changes) associated with this area of service.

130 - Administrative Services

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
130 - Administrative Services	821,257	895,696	74,439	9.1%
Revenue Total	(1,200)	(1,200)	0	0.0%
Wages Total	603,170	675,889	72,720	12.1%
Benefits Total	168,888	194,573	25,685	15.2%
Operating Costs Total	50,400	26,434	(23,966)	-47.6%
130 - Administrative Services Total	821,257	895,696	74,439	9.1%

Base Budget Summary (Continued):

230 - Agriculture

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
230 - Agriculture	96,234	97,648	1,415	1.5%
Revenue Total	(1,000)	(1,000)	0	0.0%
Operating Costs Total	97,234	98,648	1,415	1.5%
230 - Agriculture Total	96,234	97,648	1,415	1.5%

110 - Council

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
110 - Council	355,625	382,959	27,334	7.7%
Revenue Total	(3,036)	(3,036)	0	0.0%
Wages Total	235,821	237,899	2,078	0.9%
Benefits Total	40,090	55,646	15,556	38.8%
Operating Costs Total	82,750	92,450	9,700	11.7%
110 - Council Total	355,625	382,959	27,334	7.7%

000 - Corporate Activities

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
000 - Corporate Activities	6,215,276	5,521,126	(694,150)	-11.2%
Levy Total	0	0	0	0.0%
Revenue Total	(5,171,995)	(3,641,521)	1,530,474	-29.6%
Operating Costs Total	11,387,271	9,162,647	(2,224,624)	-19.5%
000 - Corporate Activities Total	6,215,276	5,521,126	(694,150)	-11.2%

120 - Corporate Services

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
120 - Corporate Services	1,218,225	1,314,280	96,054	7.9%
Revenue Total	(25,000)	(28,000)	(3,000)	12.0%
Benefits Total	207,800	200,000	(7,800)	-3.8%
Operating Costs Total	1,035,425	1,142,280	106,854	10.3%
120 - Corporate Services Total	1,218,225	1,314,280	96,054	7.9%

250 - Police Services Board

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
250 - Police Services Board	0	0	0	0.0%
Revenue Total	(139,159)	0	139,159	-100.0%
Wages Total	9,200	0	(9,200)	-100.0%
Benefits Total	0	0	0	0.0%
Operating Costs Total	129,959	0	(129,959)	-100.0%
250 - Police Services Board Total	0	0	0	0.0%

100 - Warden

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
100 - Warden	119,269	119,335	66	0.1%
Revenue Total	0	0	0	0.0%
Wages Total	80,486	81,196	710	0.9%
Benefits Total	13,683	13,224	(459)	-3.4%
Operating Costs Total	25,100	24,915	(185)	-0.7%
100 - Warden Total	119,269	119,335	66	0.1%

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 1: Collaborative Engagement and Communications	Corporate Communications Strategy	<p>What It Is: A communications plan is being created to help the County share information more clearly and consistently. It will help the County understand what type of information residents need and how they prefer to receive information.</p> <p>Why We Are Doing It: A clear plan makes it easier for residents to receive information in ways that make sense to them. It also helps the County decide what to focus on, how to communicate it, and which tools work best, leading to stronger two-way communication with the community.</p>
	Enhance Engagement Across All Platforms	<p>What It Is: The County is working to improve how it communicates on all platforms, including social media, the website, and other tools.</p> <p>Why We Are Doing It: Hearing from residents helps Council and staff understand what matters most to the community. Improved communication supports better decisions and helps the County Council respond more effectively to residents' needs.</p>
	Optimize the Corporate Website for Engagement	<p>What It Is: Updates are being made to the website so information is easier to find through search engines. Tools like Google Analytics are being used to see how people use the site. Social media and other communication methods are also helping direct residents to important information on the site.</p> <p>Why We Are Doing It: When information is easier to find, residents can get what they need more quickly. Tracking how people use the website also helps the County make improvements that benefit everyone.</p>

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 3: Service Excellence and Efficiency	By-law Review Tool	<p>What It Is: Utilizing existing software to automate reminders to staff when by-laws need to be reviewed or updated.</p> <p>Why We Are Doing It: This tool saves time by removing the need to track updates manually. It also helps ensure by-laws stay current and that legislative requirements are met.</p>
	Redevelopment of the Corporate Intranet	<p>What It Is: The County's internal website for staff is being moved to SharePoint. This will make it easier for staff to find information, work together, and use tools like Office 365 that are already available.</p> <p>Why We Are Doing It: A better intranet helps staff do their jobs more easily and stay connected. It also reduces the need for outside software and makes day-to-day work more efficient.</p>
	2026 Council Orientation	<p>What It Is: Plans are underway for a Joint Council Orientation and Networking Event with Local Municipal Partners, along with an updated internal orientation program for after the 2026 election.</p> <p>Why We Are Doing It: These sessions give newly elected officials the information they need to make informed choices for residents. Strong orientation supports good governance and helps Council begin its work on a solid foundation.</p>
	Strengthening Internal Alignment and Oversight	<p>What It Is: A continuous management cycle includes regular review of internal functions to determine which department is best suited to oversee certain expenses or tasks.</p> <p>Why We Are Doing It: As the organization grows, aligning work with the right teams helps improve transparency, reduce silos, and support stronger outcomes. It ensures information reaches the people who need it, to help empower staff to take ownership of their work and enable positive change.</p>

Who We Are:

The department supports the growth of existing businesses and attracts new businesses and visitors to the region.

What We Do:

The department provides free services to businesses of all sizes, including help with site selection, permits, and navigating local, provincial, and federal processes. It also supports business expansion and modernization, connects businesses with professional service providers, facilitates partnerships, and offers networking opportunities. As the County's destination marketing organization, it promotes tourism and highlights local attractions and events.

Why We Do It:

To improve the economic health of the County through business expansion, job creation, resident attraction, and investment attraction, while making Elgin County a great place to live, work, and play.



Operating Budget Summary:

The chart below represents the budgets (inclusive of service level changes) associated with this area of service.

280 - Economic Development

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
280 - Economic Development	1,251,055	889,146	(361,909)	-28.9%
Revenue Total	(22,668)	(9,668)	13,000	-57.3%
Wages Total	417,078	410,818	(6,260)	-1.5%
Benefits Total	115,909	122,460	6,551	5.7%
Operating Costs Total	740,736	365,536	(375,200)	-50.7%
280 - Economic Development Total	1,251,055	889,146	(361,909)	-28.9%

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 1: Collaborative Engagement and Communications	Elgin County Business Guide	<p>What It Is: The Business Guide shares clear information on supports available to businesses across Elgin County. Monthly social media posts and workshops will promote the Guide and give businesses practical help based on each topic.</p> <p>Why We Are Doing It: The Guide helps businesses get consistent information and makes it easier for the County and local municipalities to work together. It also responds to feedback from businesses who asked for clearer details on local processes.</p>
	Online Planning Tool	<p>What It Is: An online tool is being created to walk applicants through the planning and development process in simple steps.</p> <p>Why We Are Doing It: This tool will make the process easier to understand for businesses and residents. It also responds to feedback from the business community asking for clearer guidance.</p>
	Business Visits	<p>What It Is: Regular visits to local businesses give the Department a chance to listen, learn, and stay connected to what business owners and staff are experiencing.</p> <p>Why We Are Doing It: Hearing directly from businesses helps guide future programs, services, and communication. These conversations also strengthen relationships across the business community.</p>
	Regional Networking Events	<p>What It Is: Two regional networking events will take place in 2026, bringing together businesses, municipalities, and community partners to share ideas and learn from one another.</p> <p>Why We Are Doing It: These events strengthen collaboration and create opportunities for businesses to ask questions, share experiences, and give feedback in a supportive setting.</p>
	Economic Development & Tourism Newsletter	<p>What It Is: A regular newsletter is being shared with local municipal partners to keep them informed about County programs, funding opportunities, and upcoming initiatives.</p> <p>Why We Are Doing It: Consistent updates help frontline staff support businesses more effectively. The newsletter also improves collaboration and keeps everyone connected to the same information.</p>

2026 New Initiatives (Continued):

Link to Strategic Plan	New Initiative	Description
Strategy 4: Sustainable Community Growth	Employment Lands & Investment Attraction Strategy	<p>What It Is: This strategy will guide how land across Elgin County is promoted and developed. It identifies priority growth areas, outlines infrastructure needs, and supports planning decisions that balance economic growth with Elgin's rural character.</p> <p>Why We Are Doing It: Clear direction helps attract new businesses and investment by making it easier to understand local opportunities while still respecting the County's rural heritage.</p>
	Agricultural Hall of Fame Celebration	<p>What It Is: An event will be organized to celebrate leaders in Elgin's agricultural sector and recognize their impact on the local economy.</p> <p>Why We Are Doing It: Honouring agricultural achievements highlights the County's strong farming heritage and the important role agriculture plays in community life and economic growth.</p>
	Elgincentives Community Improvement Plan (CIP)	<p>What It Is: The updated Elgincentives program offers grants that support agri-business, downtown improvements, and industrial growth.</p> <p>Why We Are Doing It: These incentives help businesses and communities invest in upgrades that support long-term growth while preserving the rural character that makes Elgin unique.</p>
	Food and Drink Tours	<p>What It Is: Partnerships with Ride the Bine and local tourism operators will offer tours that highlight local farms, wineries, breweries, and restaurants.</p> <p>Why We Are Doing It: These experiences support agri-tourism, bring visitors to local businesses, and showcase the County's food and farm-based attractions.</p>
	Themed Tourism Itineraries	<p>What It Is: New themed itineraries such as road trips and seasonal routes will help visitors explore farms, markets, shops, attractions, and scenic areas. These will appear in the Visitor Guide and on the tourism website.</p> <p>Why We Are Doing It: Easy-to-follow itineraries encourage visitors to plan longer trips, explore more of Elgin, and support rural businesses and local experiences.</p>

2026 New Initiatives (Continued):

Link to Strategic Plan	New Initiative	Description
Strategy 4: Sustainable Community Growth	Exploring New Marketing Campaigns	<p>What It Is: New marketing efforts will highlight Elgin County as a visitor destination through print, digital, and partner channels, reaching audiences both inside and beyond the London area.</p> <p>Why We Are Doing It: Promoting the County's strengths, such as agriculture, small-town charm, and local attractions, helps draw more visitors and supports investment in local businesses and agri-tourism.</p>

Who We Are:

The Emergency Management Department is responsible for the County's Emergency Response Plans, and administration of the Elgin Middlesex Regional Fire School. This department employs four (4) full-time staff members to deliver these services.

What We Do:

The Emergency Management Department develops, implements, and publicizes enhanced emergency response plans for the County and our LMPs. The department also supports the training needs of local and regional firefighters, including mandatory certification as a part of the Elgin Middlesex Regional Fire Training School.

Why We Do It:

Community emergency management is a legislated requirement for Municipalities in Ontario. Emergency Management and Fire Training Services is a shared service Elgin has with its LMPs.



Operating Budget Summary:

The charts below represents the budgets (inclusive of service level changes) associated with this area of service.

210 - Emergency Operations Centre

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
210 - Emergency Operations Centre	236,189	258,402	22,213	9.4%
Revenue Total	0	0	0	0.0%
Wages Total	166,906	182,032	15,126	9.1%
Benefits Total	46,734	53,820	7,086	15.2%
Operating Costs Total	22,550	22,550	0	0.0%
210 - Emergency Operations Centre Total	236,189	258,402	22,213	9.4%

215 - Fire School

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
215 - Fire School	46,133	62,116	15,983	34.6%
Revenue Total	(240,906)	(245,906)	(5,000)	2.1%
Wages Total	139,601	148,821	9,220	6.6%
Benefits Total	39,088	50,851	11,762	30.1%
Operating Costs Total	108,350	108,350	0	0.0%
215 - Fire School Total	46,133	62,116	15,983	34.6%

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 1: Collaborative Engagement and Communications	Emergency Exercise and Reception Centre Setup	<p>What It Is: A hands-on emergency exercise will be run that includes setting up a reception centre (a safe place people can go during an emergency to get information, support, and temporary shelter). This exercise gives municipalities a chance to learn about the resources available and the steps needed to open and operate a centre.</p> <p>Why We Are Doing It: Practising together is required under the Emergency Management and Civil Protection Act, which mandates that all municipalities complete an emergency exercise each year. It helps everyone be better prepared, strengthens partnerships, improves communication, and ensures people understand the process before a real emergency happens.</p>
	Updating the Emergency Management Webpage	<p>What It Is: The Emergency Management page on the County website will be updated to share clearer information about prevention, preparedness, and current incidents.</p> <p>Why We Are Doing It: Residents need a trustworthy place to get up-to-date information. Improving this page helps people stay informed and supports real-time communication during emergencies.</p>
Strategy 5: Community Well-being and Inclusivity	Drowning Prevention Information Event	<p>What It Is: A public event will be held to share drowning prevention information, including how to stay safe around water and how rip currents work.</p> <p>Why We Are Doing It: Sharing safety information ahead of the beach season helps reduce preventable incidents and supports community health and well-being.</p>
Strategy 3: Service Excellence and Efficiency	Continuity of Operations Plan	<p>What It Is: A continuity of operations plan will be created to guide how essential services will continue during and after an emergency.</p> <p>Why We Are Doing It: A strong plan helps keep services running when operations are disrupted and supports quick decision-making during emergencies.</p>

Who We Are:

The Engineering Services Department is responsible for the administration and management of the County's transportation network and its corporate facilities. Staff provides asset management planning, capital project development, construction inspection and contract administration, County road corridor control (approvals/ permits), and County road maintenance agreement (RMA) contract oversight.

What We Do:

Engineering staff provides asset management, capital planning, construction inspection and contract administration, County road corridor control, County road maintenance agreement contract oversight and administration, and GIS (Geographic Information System) mapping. Corporate facilities staff maintain twelve (12) corporate facilities.

Why We Do It:

Transportation is an essential service to ensure the County's compliance with the Municipal Act and Ontario Regulation requirements. Good roads support the economy by facilitating the movement of goods, workers, students, tourism, and emergency services.



Operating Budget Summary:

The charts below and on the following page represent the budgets (inclusive of service level changes) associated with this area of service.

170 - Engineering Services

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
170 - Engineering Services	788,258	5,758,428	4,970,170	630.5%
Revenue Total	(4,809,217)	(130,005)	4,679,212	-97.3%
Wages Total	568,734	579,219	10,485	1.8%
Benefits Total	159,246	158,509	(737)	-0.5%
Operating Costs Total	4,869,494	5,150,705	281,211	5.8%
170 - Engineering Services Total	788,258	5,758,428	4,970,170	630.5%

Base Budget Summary (Continued):

200 - Administrative Building

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
200 - Administrative Building	493,580	397,071	(96,509)	-19.6%
Revenue Total	(772,135)	(787,578)	(15,443)	2.0%
Wages Total	291,585	297,723	6,138	2.1%
Benefits Total	98,223	95,435	(2,788)	-2.8%
Operating Costs Total	875,907	791,490	(84,417)	-9.6%
200 - Administrative Building Total	493,580	397,071	(96,509)	-19.6%

450-10 - Building & Property - EM

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
450-10 - Building & Property - EM	613,464	788,542	175,077	28.5%
Revenue Total	(241,381)	(45,947)	195,434	-81.0%
Wages Total	84,254	88,300	4,046	4.8%
Benefits Total	38,113	31,723	(6,390)	-16.8%
Operating Costs Total	732,478	714,466	(18,012)	-2.5%
450-10 - Building & Property - EM Total	613,464	788,542	175,077	28.5%

450-20 - Building & Property - TL

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
450-20 - Building & Property - TL	473,841	749,391	275,550	58.2%
Revenue Total	(304,463)	(5,399)	299,064	-98.2%
Wages Total	85,408	96,330	10,922	12.8%
Benefits Total	38,400	34,618	(3,782)	-9.8%
Operating Costs Total	654,496	623,842	(30,654)	-4.7%
450-20 - Building & Property - TL Total	473,841	749,391	275,550	58.2%

450-30 - Building & Property - BV

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
450-30 - Building & Property - BV	408,637	497,707	89,070	21.8%
Revenue Total	(156,674)	(3,378)	153,296	-97.8%
Wages Total	60,960	70,806	9,846	16.2%
Benefits Total	32,309	21,936	(10,373)	-32.1%
Operating Costs Total	472,043	408,343	(63,699)	-13.5%
450-30 - Building & Property - BV Total	408,637	497,707	89,070	21.8%

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 5: Community Well-being and Inclusivity	Village of Fingal Road Reconstruction	<p>What It Is: A multi-year reconstruction project in the Village of Fingal that includes rebuilding County roads and installing infrastructure to support development. The County has received nearly \$3.7 million through the Municipal Housing Infrastructure Program to support this work. The project is being planned and carried out with the Township of Southwold.</p> <p>Why We Are Doing It: Improving the road network in Fingal will support future housing development and help meet the community's growing needs. Creating more serviceable land will make it easier to add new housing units and support long-term growth.</p>
Strategy 4: Sustainable Community Growth	Rehabilitation of Iona Road, Union Road, Ron McNeil Line, and Calton Line	<p>What It Is: A rehabilitation project covering 17 kilometres across four major County roads. The work uses a process that recycles the existing road materials instead of digging them up and trucking in new stone and gravel.</p> <p>Why We Are Doing It: Recycling the materials already in the road helps lower costs, shortens construction time, reduces greenhouse gas emissions, and avoids the need to pull new resources from pits and quarries. This approach supports more sustainable roadwork while keeping the roads safe and reliable for residents.</p>

Who We Are:

The Financial Services Department is responsible for the preparation of Audited Financial Statements and the procurement of contracted services that ensures the County is compliant within governing legislation. This department employs seven (7) full-time staff members to provide these services.

What We Do:

The Financial Services Department's key functions include financial planning, budgeting, cost control, cash flow management, preparing monthly variance analysis and annual statements, accounting, purchasing, payroll, taxation and debt.

Why We Do It:

All Ontario Municipalities are required to appoint a Treasurer who is responsible for handling all financial affairs of the Municipality on behalf of and in a manner directed by the council of the Municipality. Effective payroll processing is essential for ensuring that the County can deliver Municipal services as planned.



Operating Budget Summary:

The chart below represents the budgets (inclusive of service level changes) associated with this area of service.

140 - Financial Services

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
140 - Financial Services	999,521	966,593	(32,928)	-3.3%
Revenue Total	(10,000)	(1,500)	8,500	-85.0%
Wages Total	786,783	730,160	(56,623)	-7.2%
Benefits Total	202,099	217,761	15,662	7.7%
Operating Costs Total	20,639	20,172	(467)	-2.3%
140 - Financial Services Total	999,521	966,593	(32,928)	-3.3%

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 3: Service Excellence and Efficiency	Using Technology to Improve Financial Processes	<p>What It Is: Existing software will be used more fully to improve financial planning, make reporting to funding partners easier, and give staff better access to the information they need. On-demand training materials will also be created so staff can learn how to use these systems whenever they need support.</p> <p>Why We Are Doing It: Better use of our current tools helps reduce duplication, saves time, and makes financial work more accurate and efficient. On-demand training ensures staff can get help quickly and stay confident using our systems.</p>
	Updating the Purchasing Policy	<p>What It Is: A full review of the County's Purchasing Policy will be completed to modernize the approval process and make purchasing faster, clearer, and more efficient.</p> <p>Why We Are Doing It: A clear, streamlined policy saves time, reduces costs, and supports responsible decision-making.</p>
	Supporting New Financial Needs Across Departments	<p>What It Is: As new programs and plans are developed, such as the Community Improvement Plan, Development Charges Study, Asset Management Plan, and department business plans, the financial processes behind them will be reviewed and adjusted.</p> <p>Why We Are Doing It: New initiatives create new financial demands. Making sure County processes can support them helps maintain accuracy and keeps financial work running smoothly within existing resources.</p>
	Expanding Financial Reporting and Staff Education Tools	<p>What It Is: More on-demand financial reports and short educational videos will be created to help staff complete tasks without manual steps.</p> <p>Why We Are Doing It: On-demand reports reduce the chance of errors and help staff work more independently. The functionality of immediate reporting creates efficiencies and confidence in the outcomes that assist financial staff to focus on higher priority analysis.</p>

2026 New Initiatives (Continued):

Link to Strategic Plan	New Initiative	Description
Strategy 3: Service Excellence and Efficiency	Developing the Online Budget Book	<p>What It Is: Further development will begin on the County’s online budget book module to make financial information easier to share and understand.</p> <p>Why We Are Doing It: An online budget book gives residents and staff clearer access to financial information and supports transparency. It also makes it easier to update and share budget details in a user-friendly format.</p>

Who We Are:

Homes and Seniors Services includes the provision of 24/7 person-centred care and services across the County of Elgin's three Long-Term Care Homes – Bobier Villa in Dutton, Elgin Manor in Southwold, and Terrace Lodge in Malahide. Homes and Seniors Services also includes support to community residents through the provision of Meals on Wheels, Diners Club, Adult Day Program/Stroke Program, and overnight respite stays.

What We Do:

Homes and Seniors Services delivers mandatory programs and services to 247 residents, which align with legislation and the Resident's Bill of Rights through provincial and Municipal funding. The Homes are in good standing with the Ministry of Long-Term Care as they work diligently to ensure compliance with applicable legislation, regulations and inspection guidelines.

Why We Do It:

The Fixing Long-Term Care Act, 2021 requires every Southern Municipality that is an upper or single-tier Municipality to establish and maintain a Municipal home, either singly or jointly with other Municipalities, with a qualified onsite administrator.



Operating Budget Summary:

The charts below and on the following page represent the budgets (inclusive of service level changes) associated with this area of service.

400-10 - Program & Support - EM

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
400-10 - Program & Support - EM	470	32,737	32,267	6862.9%
Revenue Total	(475,331)	(484,214)	(8,883)	1.9%
Wages Total	217,062	264,757	47,694	22.0%
Benefits Total	101,426	93,752	(7,674)	-7.6%
Operating Costs Total	157,313	158,443	1,131	0.7%
400-10 - Program & Support - EM Total	470	32,737	32,267	6862.9%

Base Budget Summary (Continued):

400-20 - Program & Support - TL

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
400-20 - Program & Support - TL	57,094	90,494	33,400	58.5%
Revenue Total	(523,071)	(533,018)	(9,947)	1.9%
Wages Total	278,132	335,291	57,159	20.6%
Benefits Total	134,167	119,202	(14,965)	-11.2%
Operating Costs Total	167,867	169,020	1,153	0.7%
400-20 - Program & Support - TL Total	57,094	90,494	33,400	58.5%

400-30 - Program & Support - BV

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
400-30 - Program & Support - BV	50,738	73,069	22,331	44.0%
Revenue Total	(302,955)	(308,578)	(5,623)	1.9%
Wages Total	165,935	202,951	37,016	22.3%
Benefits Total	78,536	69,465	(9,071)	-11.6%
Operating Costs Total	109,222	109,231	9	0.0%
400-30 - Program & Support - BV Total	50,738	73,069	22,331	44.0%

410-10 - Dietary - EM

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
410-10 - Dietary - EM	894,393	915,056	20,663	2.3%
Revenue Total	(438,849)	(452,900)	(14,051)	3.2%
Wages Total	560,064	628,432	68,368	12.2%
Benefits Total	279,025	224,471	(54,554)	-19.6%
Operating Costs Total	494,153	515,052	20,899	4.2%
410-10 - Dietary - EM Total	894,393	915,056	20,663	2.3%

410-20 - Dietary - TL

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
410-20 - Dietary - TL	1,144,743	1,165,643	20,899	1.8%
Revenue Total	(490,769)	(506,441)	(15,672)	3.2%
Wages Total	727,259	814,843	87,583	12.0%
Benefits Total	365,706	292,089	(73,617)	-20.1%
Operating Costs Total	542,547	565,152	22,605	4.2%
410-20 - Dietary - TL Total	1,144,743	1,165,643	20,899	1.8%

410-30 - Dietary - BV

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
410-30 - Dietary - BV	731,938	733,180	1,242	0.2%
Revenue Total	(287,563)	(296,645)	(9,082)	3.2%
Wages Total	468,671	531,219	62,548	13.3%
Benefits Total	229,149	165,474	(63,675)	-27.8%
Operating Costs Total	321,681	333,132	11,451	3.6%
410-30 - Dietary - BV Total	731,938	733,180	1,242	0.2%

420-10 - Nursing & Personal Care - EM

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
420-10 - Nursing & Personal Care - EM	938,283	1,044,376	106,093	11.3%
Revenue Total	(7,024,066)	(7,346,182)	(322,116)	4.6%
Wages Total	5,147,365	6,019,565	872,201	16.9%
Benefits Total	2,540,797	1,981,029	(559,768)	-22.0%
Operating Costs Total	274,187	389,964	115,777	42.2%
420-10 - Nursing & Personal Care - EM Total	938,283	1,044,376	106,093	11.3%

420-20 - Nursing & Personal Care - TL

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
420-20 - Nursing & Personal Care - TL	700,239	822,600	122,361	17.5%
Revenue Total	(8,043,159)	(8,339,067)	(295,908)	3.7%
Wages Total	5,534,369	6,512,442	978,073	17.7%
Benefits Total	2,750,832	2,145,219	(605,613)	-22.0%
Operating Costs Total	458,197	504,006	45,809	10.0%
420-20 - Nursing & Personal Care - TL Total	700,239	822,600	122,361	17.5%

420-30 - Nursing & Personal Care - BV

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
420-30 - Nursing & Personal Care - BV	8,922	248,572	239,650	2686.2%
Revenue Total	(4,872,794)	(4,956,060)	(83,266)	1.7%
Wages Total	3,107,129	3,827,873	720,745	23.2%
Benefits Total	1,591,242	1,154,768	(436,475)	-27.4%
Operating Costs Total	183,344	221,990	38,646	21.1%
420-30 - Nursing & Personal Care - BV Total	8,922	248,572	239,650	2686.2%

Base Budget Summary (Continued):

430-10 - Housekeeping - EM

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
430-10 - Housekeeping - EM	509,685	517,059	7,374	1.4%
Revenue Total	(569)	(580)	(11)	1.9%
Wages Total	311,468	355,061	43,593	14.0%
Benefits Total	160,386	128,658	(31,728)	-19.8%
Operating Costs Total	38,400	33,920	(4,480)	-11.7%
430-10 - Housekeeping - EM Total	509,685	517,059	7,374	1.4%

430-20 - Housekeeping - TL

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
430-20 - Housekeeping - TL	646,618	671,541	24,923	3.9%
Revenue Total	(569)	(580)	(11)	1.9%
Wages Total	397,762	462,170	64,408	16.2%
Benefits Total	208,536	168,474	(40,062)	-19.2%
Operating Costs Total	40,889	41,477	588	1.4%
430-20 - Housekeeping - TL Total	646,618	671,541	24,923	3.9%

430-30 - Housekeeping - BV

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
430-30 - Housekeeping - BV	336,266	314,127	(22,139)	-6.6%
Revenue Total	(569)	(580)	(11)	1.9%
Wages Total	200,342	218,468	18,126	9.0%
Benefits Total	106,054	69,300	(36,754)	-34.7%
Operating Costs Total	30,439	26,939	(3,500)	-11.5%
430-30 - Housekeeping - BV Total	336,266	314,127	(22,139)	-6.6%

440-10 - Laundry - EM

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
440-10 - Laundry - EM	255,720	262,713	6,993	2.7%
Revenue Total	()	0		-100.0%
Wages Total	72,770	86,922	14,152	19.4%
Benefits Total	38,568	31,409	(7,159)	-18.6%
Operating Costs Total	144,382	144,382	0	0.0%
440-10 - Laundry - EM Total	255,720	262,713	6,993	2.7%

440-20 - Laundry - TL

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
440-20 - Laundry - TL	282,250	287,391	5,141	1.8%
Wages Total	79,728	93,279	13,551	17.0%
Benefits Total	42,256	33,845	(8,411)	-19.9%
Operating Costs Total	160,266	160,266	0	0.0%
440-20 - Laundry - TL Total	282,250	287,391	5,141	1.8%

440-30 - Laundry - BV

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
440-30 - Laundry - BV	194,621	185,737	(8,884)	-4.6%
Wages Total	65,718	69,965	4,247	6.5%
Benefits Total	35,130	21,999	(13,131)	-37.4%
Operating Costs Total	93,773	93,773	0	0.0%
440-30 - Laundry - BV Total	194,621	185,737	(8,884)	-4.6%

460-10 - General & Admin - EM

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
460-10 - General & Admin - EM	(2,402,659)	(2,112,622)	290,036	-12.1%
Revenue Total	(3,203,962)	(2,965,528)	238,434	-7.4%
Wages Total	471,074	519,005	47,930	10.2%
Benefits Total	126,187	143,832	17,645	14.0%
Operating Costs Total	204,042	190,069	(13,973)	-6.8%
460-10 - General & Admin - EM Total	(2,402,659)	(2,112,622)	290,036	-12.1%

460-20 - General & Admin - TL

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
460-20 - General & Admin - TL	(2,464,511)	(2,256,737)	207,774	-8.4%
Revenue Total	(3,402,229)	(3,238,354)	163,874	-4.8%
Wages Total	572,500	607,402	34,903	6.1%
Benefits Total	149,812	166,404	16,592	11.1%
Operating Costs Total	215,406	207,811	(7,595)	-3.5%
460-20 - General & Admin - TL Total	(2,464,511)	(2,256,737)	207,774	-8.4%

Base Budget Summary (Continued):

460-30 - General & Admin - BV

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
460-30 - General & Admin - BV	(1,382,675)	(1,315,289)	67,386	-4.9%
Revenue Total	(1,947,484)	(1,888,041)	59,443	-3.1%
Wages Total	312,594	336,895	24,301	7.8%
Benefits Total	85,144	92,013	6,870	8.1%
Operating Costs Total	167,072	143,844	(23,228)	-13.9%
460-30 - General & Admin - BV Total	(1,382,675)	(1,315,289)	67,386	-4.9%

480 - Adult Day

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
480 - Adult Day	(12,685)	0	12,685	-100.0%
Revenue Total	(74,956)	(49,620)	25,336	-33.8%
Operating Costs Total	62,271	49,620	(12,651)	-20.3%
480 - Adult Day Total	(12,685)	0	12,685	-100.0%

480-20 - Adult Day - TL

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
480-20 - Adult Day - TL	1	()	(1)	-100.1%
Revenue Total	(407,103)	(439,560)	(32,457)	8.0%
Wages Total	207,705	247,045	39,340	18.9%
Benefits Total	119,746	91,523	(28,223)	-23.6%
Operating Costs Total	79,653	100,992	21,339	26.8%
480-20 - Adult Day - TL Total	1	()	(1)	-100.1%

480-30 - Adult Day - BV

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
480-30 - Adult Day - BV	()	()		-93.8%
Revenue Total	(175,352)	(143,231)	32,121	-18.3%
Wages Total	80,356	74,441	(5,915)	-7.4%
Benefits Total	45,085	27,420	(17,665)	-39.2%
Operating Costs Total	49,911	41,370	(8,541)	-17.1%
480-30 - Adult Day - BV Total	()	()		-93.8%

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 2: Organizational Culture & Workforce Development	Development of the Education Lead and Coordinator Role	<p>What It Is: Ongoing development of the Education Lead and Coordinator role to support recruitment, retention, required training, and legislative compliance. This includes continuing the PREP preceptor program for clinical placements and revitalizing the Coaches program for onboarding.</p> <p>Why We Are Doing It: These programs help recruit clinical placement students into future roles. They also support new staff during onboarding. Surveys from new hires, clinical students, supervisors, preceptors, and coaches will identify gaps and opportunities to strengthen organizational culture and workforce development.</p>
	Education and Development Focused on Mental Health, Culture, Leadership, and RNAO Clinical Pathways	<p>What It Is: Staff participation in the six-month Ontario Centres for Learning, Research and Innovation (CLRI) Mental Health training and development of a mental health workplace action plan for the three long-term care homes. Continued work with Registered Nurses' Association of Ontario (RNAO) through the Best Practice Spotlight Organization (BPSO) project will support frontline leadership growth and clinical pathway education in palliative care, end-of-life care, dementia, and depression.</p> <p>Why We Are Doing It: These efforts support staff well-being, leadership development, and improved resident care. Expected outcomes include improved attendance related to health and wellness, stronger health and safety results, better resident experience measures, and positive ministry inspection outcomes.</p>
Strategy 3: Service Excellence & Efficiency	Implementation of Software to Support Efficiency and Data Collection	<p>What It Is: Ongoing implementation of tools such as Clinical Pathways and Mealsuite to streamline work, improve resource management, and support real-time data collection.</p> <p>Why We Are Doing It: These systems give staff the tools they need to meet legislative requirements and deliver quality resident care. They also support efficiency and help the Homes meet ministry expectations.</p>

2026 New Initiatives (Continued):

Link to Strategic Plan	New Initiative	Description
Strategy 3: Service Excellence & Efficiency	Ongoing Implementation of the Ministry's interRAI-LTCF System	<p>What It Is: Continued audits and data reviews after the October 2025 go-live of interRAI-LTCF. This includes ensuring appropriate staffing levels to complete assessments and submit accurate information on time.</p> <p>Why We Are Doing It: Accurate submissions support ministry inspections, help maintain or increase the Case Mix Index and related funding, and strengthen service excellence and efficiency.</p>
	Respite Bed Analysis	<p>What It Is: Collection and analysis of data related to respite bed use (a temporary accommodation used to provide short-term relief for primary caregivers) across the three County Homes.</p> <p>Why We Are Doing It: This work will support informed decision-making about respite services and promote service excellence and efficiency for residents and families in both the Homes and the community.</p>
Strategy 2: Organizational Culture & Workforce Development	Meeting the Four Hours of Care per Resident per Day Requirement	<p>What It Is: Continued development and implementation of recruitment and retention strategies outlined in Initiatives 1 and 2 to ensure the Homes can meet the four hours of care requirement.</p> <p>Why We Are Doing It: Consistently meeting this requirement supports positive resident and family satisfaction results, strong staffing survey data, and sustainable budget metrics tied to direct care hours.</p>
	Implementation of the Nurse Practitioner Role and NLOT Support	<p>What It Is: Adding a Nurse Practitioner role and using Nurse Led Outreach Teams (NLOT) services to strengthen onsite resident care. NLOT support is provided at no cost. The Nurse Practitioner role is funded through the Hiring More Nurse Practitioners program.</p> <p>Why We Are Doing It: These roles support high-quality resident care, reinforce legislative compliance, help with recruitment and retention, and may reduce avoidable emergency room visits.</p>

Who We Are:

The Information Technology Services Department (IT) oversees the stable, reliable, and, most importantly, secure functioning of the County's server and network infrastructure. Currently, County IT operates under a shared services agreement that assists two LMPs: the Municipality of Central Elgin and the Municipality of Bayham. The IT Department is part of the Finance Department and has 1 full time employee. The Manager of IT manages and receives support from a contracted managed IT service provider, MSP Corp formerly known as Stronghold IT Services.

What We Do:

We identify improvement areas to maintain a continuous improvement cycle that meets current and future needs. The ITS team collaborates with all departments to modernize software and enhance processes through technology, ensuring secure service delivery, and offers hands-on support for daily operations.

Why We Do It:

Information Technology is crucial for coordinating and monitoring during transformation, ensuring safe, effective, and efficient service delivery. It is essential for the County's modernization in a digital environment.



Operating Budget Summary:

The chart below represents the budgets (inclusive of service level changes) associated with this area of service.

150 - Information Technology

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
150 - Information Technology	1,801,575	1,716,440	(85,135)	-4.7%
Revenue Total	(93,600)	(79,800)	13,800	-14.7%
Wages Total	82,895	94,064	11,168	13.5%
Benefits Total	23,211	29,525	6,315	27.2%
Operating Costs Total	1,789,069	1,672,651	(116,418)	-6.5%
150 - Information Technology Total	1,801,575	1,716,440	(85,135)	-4.7%

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 3: Service Excellence & Efficiency	Developing an IT Master Plan	<p>What It Is: An IT Master Plan that outlines organizational technology needs and associated costs to guide future decision-making.</p> <p>Why We Are Doing It: This ensures upcoming initiatives and the overall direction of technology planning align with the County's needs and support long-term goals.</p>
	Maximizing Use of Existing Software Platforms	<p>What It Is: A combined effort to improve how current financial, document management, and Microsoft 365 tools are used across the organization. This includes continued enhancement of Questica (budgeting), Laserfiche (records management), and Dayforce/Staff Schedule Care (payroll and scheduling). It also includes making fuller use of Microsoft 365 programs such as OneDrive, SharePoint, Power Platform, and Power BI to support collaboration, reporting, and information sharing.</p> <p>Why We Are Doing It: Strengthening the use of these existing systems reduces manual work, improves accuracy in financial and administrative processes, and makes it easier for staff to collaborate and access the information needed.</p>
	Managed Service Provider Contract Renewal	<p>What It Is: Renewing the County's contract with its managed service provider in 2026 to ensure ongoing technical support and system maintenance.</p> <p>Why We Are Doing It: A renewed contract ensures reliable IT services, stable support, and continued access to expert assistance when issues arise.</p>
	Network Operations Centre	<p>What It Is: Setting up a Network Operations Centre that monitors the County's network and servers in real time and sends alerts if problems occur.</p> <p>Why We Are Doing It: Real-time monitoring helps prevent outages, improves response times, and keeps critical systems running smoothly.</p>

2026 New Initiatives (Continued):

Link to Strategic Plan	New Initiative	Description
Strategy 3: Service Excellence & Efficiency	Strengthening Cybersecurity	<p>What It Is: Enhancing security through secure backups that cannot be changed, email security testing to support staff awareness, and improved protection through Microsoft Defender.</p> <p>Why We Are Doing It: These upgrades help protect County data, reduce risks from cyber threats, and support safe and secure daily operations.</p>
	Centralized Hardware Management	<p>What It Is: Managing County computers and devices through one central system with built-in monitoring and security tools.</p> <p>Why We Are Doing It: Centralized management makes maintenance easier, improves security, and ensures equipment stays up to date and reliable.</p>
	Improving Documentation and Training	<p>What It Is: Creating better documentation and easier access to guides and training for the systems already in use.</p> <p>Why We Are Doing It: Clear information helps staff solve problems quickly, use systems correctly, and reduce the time spent troubleshooting.</p>

Who We Are:

The department provides legal support for all County operations. It represents the County in court, handles legal matters before government tribunals, and includes the prosecutors for the Elgin Provincial Offences Court. The department also helps other public sector organizations with legal guidance.



What We Do:

The department gives advice on rules and regulations, reviews and prepares contracts, helps resolve disputes, and supports departments with legal questions so they can carry out their work safely and effectively.

Why We Do It:

Legal services helps protect residents, manage risk, and ensure County compliance with laws and regulations.

Operating Budget Summary:

The chart below represents the budgets (inclusive of service level changes) associated with this area of service.

125 - Legal Services

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
125 - Legal Services	223,171	493,412	270,240	121.1%
Revenue Total	(520,833)	(450,352)	70,481	-13.5%
Wages Total	557,269	613,942	56,673	10.2%
Benefits Total	156,035	173,621	17,586	11.3%
Operating Costs Total	30,700	156,200	125,500	408.8%
125 - Legal Services Total	223,171	493,412	270,240	121.1%

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 3: Service Excellence & Efficiency	Implement and Evaluate the New Research System	<p>What It Is: A new research tool will be introduced to help identify issues and automatically review documents. Its reliability and performance will also be tested to understand how well it works.</p> <p>Why We Are Doing It: The tool is expected to improve accuracy and save time. Evaluating its performance will help determine its long-term value and ensure technology investments support effective service delivery.</p>
	Use Data and Performance Measures to Guide Resources	<p>What It Is: New performance indicators will be created to help understand how staff time and other resources should be used. Data from these indicators will then be analyzed to determine the most effective way to support County priorities.</p> <p>Why We Are Doing It: Using clear measures and data supports transparent decision-making and ensures resources are directed where they will have the strongest impact.</p>
Strategy 2: Organizational Culture & Workforce Development	Modernize Prosecution Roles and Support	<p>What It Is: Creating a full time Assistant Prosecutor position to replace the part time Solicitor/Prosecutor position</p> <p>Why We Are Doing It: These changes provide a more sustainable staffing structure, improve workflow, and strengthen long-term stability within prosecution services.</p>

Who We Are:

The People and Culture department provides best practice advice to organizational leadership and County Council to manage challenges proactively, work closely with others throughout the organization to build, sustain, and reward success, and plan for change.

What We Do:

The department's responsibilities include developing, recommending and administering numerous policies and guidelines in the areas of Recruitment and Onboarding, Compensation and Personnel Administration, Pension and Benefits, Health and Safety, Accessibility, Equity, Diversity and Inclusion, Training and Development, Occupational (WSIB) and Non-Occupational Claims/Attendance Management, and Pay Equity. In addition, Labour Relations and Collective Agreement Administration, Collective Bargaining with our three union partners, and Grievance Administration.

Why We Do It:

To ensure the needs of both employees and the Corporation are met, ensuring effective and efficient service delivery to County residents.



Operating Budget Summary:

The chart below represents the budgets (inclusive of service level changes) associated with this area of service.

160 - Human Resources

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
160 - Human Resources	838,363	982,177	143,814	17.2%
Revenue Total	(12,000)	(12,000)	0	0.0%
Wages Total	607,304	619,294	11,990	2.0%
Benefits Total	167,059	186,383	19,324	11.6%
Operating Costs Total	76,000	188,500	112,500	148.0%
160 - Human Resources Total	838,363	982,177	143,814	17.2%

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 2: Organizational Culture & Workforce Development	Build a Values-Based Workplace Culture	<p>What It Is: The team is shifting from “Human Resources” to “People and Culture” to highlight the importance of employee experience and engagement. The civility and respect policy, created in 2021, will be updated and rolled out to all employees along with training. A refreshed onboarding program will also be created to help new staff understand County values from day one.</p> <p>Why We Are Doing It: These steps support a more respectful, welcoming, and consistent workplace culture. They also help new and current employees feel connected to our values and better supported.</p>
	Strengthen Retention and Employment Practices	<p>What It Is: Job descriptions will be reviewed for accuracy. A new job evaluation process and market comparisons will be completed to ensure roles are competitive. Work will begin on a wellbeing program, a more efficient claims management system, and updated Physical Demands Descriptions. A staff satisfaction survey will also be introduced to understand the employee experience.</p> <p>Why We Are Doing It: Strong retention depends on fair job structures, supportive programs, and understanding how employees feel. These improvements help the County stay competitive and create a workplace where people want to stay and grow.</p>
	Support Career Growth and Leadership Development	<p>What It Is: Building on the core competencies introduced in 2025, leadership competencies will be created in 2026 to help clarify expectations and identify skills leaders should develop. Work will also begin on a leadership development program for launch in 2027.</p> <p>Why We Are Doing It: Clear expectations and professional development opportunities help employees grow into leadership roles. This strengthens the County’s internal talent pipeline and supports long-term organizational success.</p>

2026 New Initiatives (Continued):

Link to Strategic Plan	New Initiative	Description
Strategy 3: Service Excellence & Efficiency	Improve Reporting Through People Analytics	<p>What It Is: Quarterly People and Culture updates for Council require significant time to prepare under the current process. The People Analytics Module in the HRIS system can produce accurate reports quickly with far less manual work. The County will move to this system for future reporting.</p> <p>Why We Are Doing It: Using the HRIS module saves time, reduces errors, and ensures Council and department leaders receive reliable information to guide decisions.</p>

Who We Are:

The Planning Department processes severance consents, operates the Land Division Committee, processes plans of subdivisions and plans of condominiums, makes recommendations on local official plan amendments and undertakes strategic projects like the County Official Plan.

What We Do:

Planning Services ensures that the County grows in a way that most effectively takes advantage of available infrastructure. It maximizes the opportunity for growth and economic development that helps to financially sustain available Municipal and County infrastructure over the long term.

Why We Do It:

The Planning Act establishes the responsibility for Municipalities to make local planning decisions that will determine the future of their community, prepare planning documents such as an official plan and zoning by-laws, and ensure planning decisions and planning documents are consistent with the Provincial Planning Statement (PPS) and conform and conform with Provincial legislation..



Operating Budget Summary:

The charts below represents the budgets (inclusive of service level changes) associated with this area of service.

220 - Land Division

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
220 - Land Division	(32,313)	(55,934)	(23,621)	73.1%
Revenue Total	(267,500)	(267,200)	300	-0.1%
Wages Total	164,020	145,349	(18,671)	-11.4%
Benefits Total	43,457	38,418	(5,039)	-11.6%
Operating Costs Total	27,710	27,500	(210)	-0.8%
220 - Land Division Total	(32,313)	(55,934)	(23,621)	73.1%

290 - Planning

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
290 - Planning	199,441	127,878	(71,563)	-35.9%
Revenue Total	(613,511)	(686,360)	(72,849)	11.9%
Wages Total	538,478	557,131	18,653	3.5%
Benefits Total	150,774	164,196	13,422	8.9%
Operating Costs Total	123,700	92,912	(30,788)	-24.9%
290 - Planning Total	199,441	127,878	(71,563)	-35.9%

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 1: Collaborative Engagement and Communications	Continue DIG Meetings	<p>What It Is: Development Information Group (DIG) meetings bring the development industry, local municipal partners, and regional agencies together to share updates and talk through challenges. Three meetings are planned each year. Engagement surveys will also be used to understand what the development industry needs and how we can better support them.</p> <p>Why We Are Doing It: These meetings help expand engagement and keep open conversations going with businesses. They also give planners and developers a space to raise issues, ask questions, and work through opportunities together.</p>
	Bring More Local Municipal Partners Into the Centralized Planning Service	<p>What It Is: Work will continue with local municipal partners to discuss future planning service options. The department aims to provide planning services to four municipalities by the end of 2026. The service offers consistent, stable, and cost-effective support.</p> <p>Why We Are Doing It: Meeting regularly with local municipal partners helps strengthen relationships and encourages collaboration. A centralized service also supports consistency in planning decisions across the region.</p>
Strategy 3: Service Excellence & Efficiency	Develop Metrics for Planning File Timelines	<p>What It Is: The team is tracking how long each step in the planning process takes to make sure applications meet legislated timelines. This includes using technology to track who is working on each part of a file and when.</p> <p>Why We Are Doing It: Understanding timing patterns helps improve workflow, streamline processes, and support better business planning decisions.</p>
	Improve File Management for County and Local Partners	<p>What It Is: Work will begin on a consistent file management system used across both County and local municipal partner planning files. This includes better use of data-tracking tools and shared systems.</p> <p>Why We Are Doing It: A unified approach to file management helps with record-keeping, quick file recall, and smoother service delivery for residents, applicants, and municipal partners.</p>

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 4: Sustainable Community Growth	Finalize the Development Charges Study and Implement the By-law	<p>What It Is: Development Charges (DCs) are fees that municipalities charge to developers when new developments are built. These fees are used to pay for services and infrastructure related to development. A background study must be completed and a by-law passed before DCs are implemented</p> <p>Why We Are Doing It: New development will contribute to the costs of growth. This forms the foundation for future growth management planning.</p>
	Complete Local Official Plan Conformity Work	<p>What It Is: Official plan updates for municipalities served by the planning service will be reviewed to ensure they align with the County's Official Plan and provincial requirements. Municipalities with their own planners will also be supported as needed.</p> <p>Why We Are Doing It: This work ensures local planning rules match larger County and provincial direction. It helps maintain consistent and clear land-use policies across the region.</p>
	Develop a Countywide Growth Management Plan	<p>What It Is: With the updated Official Plan in place, a new growth management plan will be developed to track all types of development. This includes monitoring land supply, vacancies, and development trends.</p> <p>Why We Are Doing It: Having real-time information on growth helps with forecasting population and employment needs. It also guides decisions about land, services, and long-term planning.</p>

Who We Are:

The Provincial Offences Administration (POA) office is responsible for administering the County's court services, including setting trial dates and collecting fines laid under the Provincial Offences Act (POA). This department employs five (5) full-time staff members to provide these services.

What We Do:

POA staff administer all provincial offences and prosecution services regarding Part I, Part II & Part III Provincial Offences Act charges. These charges include tickets issued under the Highway Traffic Act, Liquor Licence Act, parking tickets and similar provincial statutes. Staff manage all court documents and proceedings, including data entry, scheduling, payments, enforcements, in-court proceedings, and customer service to all stakeholders.

Why We Do It:

The County is defined as the Municipal Partner by the Ministry of the Attorney General for the purposes of the administration of the Provincial Offences Act.



Operating Budget Summary:

The charts below represents the budgets (inclusive of service level changes) associated with this area of service.

135 - Provincial Offences Act

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
135 - Provincial Offences Act	(116,742)	(131,600)	(14,858)	12.7%
Revenue Total	(1,787,757)	(1,820,412)	(32,655)	1.8%
Wages Total	326,380	337,869	11,489	3.5%
Benefits Total	91,387	109,666	18,279	20.0%
Operating Costs Total	1,253,248	1,241,278	(11,970)	-1.0%
135 - Provincial Offences Act Total	(116,742)	(131,600)	(14,858)	12.7%

145 - Collections

	Year 2025	2026 Proposed		
	Budget	Proposed Budget	\$ Change	% Change
145 - Collections	(17,654)	(17,654)	0	0.0%
Revenue Total	(504,190)	(504,190)	0	0.0%
Operating Costs Total	486,536	486,536	0	0.0%
145 - Collections Total	(17,654)	(17,654)	0	0.0%

2026 New Initiatives:

Link to Strategic Plan	New Initiative	Description
Strategy 3: Service Excellence & Efficiency	Transition Support for the Newly Assigned Local Administrative Justice of the Peace	<p>What It Is: Helping onboard and align the incoming justice of the peace with our local processes and expectations.</p> <p>Why We Are Doing It: This keeps operations steady, reduces disruption, and supports consistent service delivery.</p>
	Performance KPIs for Timely Service Delivery	<p>What It Is: Establishing clear performance measures that track how quickly and effectively services are provided.</p> <p>Why We Are Doing It: These indicators help us spot gaps early, strengthen accountability, and maintain reliable service levels.</p>
	Optimization of 2025 Translation Hardware	<p>What It Is: Fully integrating and fine-tuning the simultaneous translation equipment within daily operations.</p> <p>Why We Are Doing It: Better use of this system improves accessibility and helps residents participate and understand proceedings more easily.</p>

Appendix II

Service Level Changes



Service Level Changes Summary

Service level changes cover the adjustments to the budget that increase or reduce spending, such as changes in staffing and changes to programs beyond the previous year's levels. The following chart provides a summary of the eight (8) service level changes proposed for 2026. All of these amounts have been included in the departmental operating budgets outlined in Appendix I and the capital budgets in Appendix II as applicable. These level of service changes are being presented to demonstrate the new initiatives planned for 2026.

Level of Service Change Requests Included in departments numbers:		
ADM2026-01 - Process Improvement Facilitation		\$ 30,000
ADM2026-02 - Operational Review		\$ 80,000
CORP2026-01 - Health Unit Increase		\$ 101,683
FIN2026-01 - Long Range Financial Planning Tool		\$ 50,000
HR2026-01 - Dayforce Module for HR - Software		\$ 30,000
HR2026-02 - Disability Software		\$ 20,000
HR2026-03 - Civil and Respectful Workplace Training		\$ 22,000
PLA2026 - 01 - Student Position - Add to existing Hours		\$ 14,000
Level of Service Change Requests:		\$ 347,683

Service Level Changes

Change Request	ADM2026-01 - Process Improvement Facilitation
Budget Year	2026
Change Request Type	Level of Service Change - Capital
Change Request Stage	Treasurer Review [Level of Service Change - Capital]
Acct. Reference	
Publish Date	

Description	Process improvement is the ongoing practice of identifying, examining, and improving business processes.
Comments	This is a study that will be one-time in nature.
Justification	Over the past two years, the internal focus has been on the initial stages of implementing a Continuous Management Cycle that aligns Strategic Planning with Annual Business Planning as well as Performance Measurement and a more robust quarterly reporting framework. With improvements being made in this area, the County will be turning its attention to better understanding the core processes that are followed for the provision of all the services that are being provided. Process improvement is the ongoing practice of identifying, examining, and improving business processes. The purpose of undertaking process improvement is to increase the County's efficiency and improve the quality of services. It's also necessary for eliminating waste and to reach operational excellence. Analyzing the County's Core Processes will allow for an improved understanding of the steps taken as well as provide an opportunity to identify areas for improvement to make workflows more efficient, cost effective and customer focused. This project is being recommended for inclusion in the 2026 Business Plan to allow for external facilitation to be retained to assist in Process Mapping and analysis.
Net Operating Budget	-
Net Capital Budget	(30,000)
Net Budget	(30,000)

Capital Budget Details

GL Account	Fund	Description	2026 Budget
Expenditure			
5960-10 - Process Improvement Facilitation			
1800 - Capital Assets - Work in Progress		Process Improvement Facilitation	30,000
Total 5960-10 - Process Improvement Facilitation			30,000
Total Expenditure			30,000
Net Total			(30,000)

Change Request	ADM2026-02 - Operational Review
Budget Year	2026
Change Request Type	Level of Service Change - Capital
Change Request Stage	Treasurer Review [Level of Service Change - Capital]
Acct. Reference	
Publish Date	
Description	This review would examine all aspects of providing the long term care service at the County with a focus on service delivery, financial management and resource allocation.
Comments	
Justification	<p>This is a review that will be one-time in nature.</p> <p>The Long Term Care Homes and Senior Services elements are the largest cost centre of the County's budget. In addition, the provincial legislation that governs the provision of long term care services is everchanging and with increasing complexity. With the retirement of the current Director and the recruitment of new leadership in this area, it would be prudent to undertake an operational review. This review would examine all aspects of providing the long term care service at the County with a focus on service delivery, financial management and resource allocation. It is being recommended that following the arrival of the new Director and an after a settling in period, the CAO, Director of People & Culture, and Director of Homes and Senior Services evaluate the services being provided and report back to Council identifying specific areas that would benefit from an external review and proceed pending Council's discussion.</p>
Net Operating Budget	-
Net Capital Budget	(80,000)
Net Budget	(80,000)

Capital Budget Details

GL Account	Fund	Description	2026 Budget
Expenditure			
2900-11 - Organizational Review			
1800 - Capital Assets - Work in Progress		Organizational Review	80,000
Total 2900-11 - Organizational Review			80,000
Total Expenditure			80,000
Net Total			(80,000)

Service Level Changes (Continued)

Change Request	CORP2026-01 - Health Unit Increase
Budget Year	2026
Change Request Type	Level of Service Change - Operating
Change Request Stage	Treasurer Review [Level of Service Change - Operating]
Acct. Reference	
Publish Date	
Description	Increase anticipated based on Budget approved by Board of the SouthWest Public Health Unit. The 2026 expected budget for the Health Unit is set to
Comments	2,193,034. In order to ensure we have enough funding we will have to increase our base operating budget to cover the costs. This is an ongoing increase Legislated Requirement
Net Operating Budget	(153,445)
Net Capital Budget	-
Net Budget	(153,445)

GL Account	Position	Description	2026 Budget
Expenses			
000 - Corporate Activities			
5160 - Health Unit		2026 Increase	153,445
Total 000 - Corporate Activities			153,445
Total			153,445
Expenses			(153,445)
Net Total			

Service Level Changes (Continued)

Change Request	FIN2026-01 - Long Range Financial Planning Tool
Budget Year	2026
Change Request Type	Level of Service Change - Capital
Change Request Stage	Treasurer Review [Level of Service Change - Capital]
Acct. Reference	
Publish Date	

Description	The goal of the long range Financial Plan is to align our studies with our projected monetary resources efficiently to enable us to be prepared for the future and for growth in our area in a proactive manner and maintain service levels for residents.
Comments	One time requirement Over the past few years, Provincial funding agencies have required that the County complete a comprehensive Asset Management Plan which is currently nearing completion,. We have also invested in a Transportation Master Plan and soon we will undergo a Development Charges Study. Our Transportation Masterplan identifies areas of the County where we expect to experience significant growth. This growth will require more investment in capital and operational resources to continue servicing the residents of the County within expected levels. Being ready for the future includes adding to the toolbox a forward thinking financial plan to be ready before we find ourselves in need.
Net Operating Budget	-
Net Capital Budget	(50,000)
Net Budget	(50,000)

Capital Budget Details

GL Account	Fund	Description	2026 Budget
Expenditure			
2900-10 - Financial Health Review and Strategy			
1800 - Capital Assets - Work in Progress		Financial Health Review and Strategy	50,000
Total 2900-10 - Financial Health Review and Strategy			50,000
Total Expenditure			50,000
Net Total			(50,000)

Change Request	HR2026-02 - Disability Software
Budget Year	2026
Change Request Type	Level of Service Change - Operating
Change Request Stage	Treasurer Review [Level of Service Change - Operating]
Acct. Reference	
Publish Date	
Description	Software to assist with Disability Management throughout the organization.
Comments	<p>This is a permanent ongoing annual cost for software.</p> <p>Currently, there is no system available for tracking short term, long term or WSIB claims. This means manual tracking is required for claims, follow up and communications with employees. There is also no system for tracking medical documentation from medical professionals. Health and safety incident reports are hand written and then faxed to the People and Culture department. Implementing a system that can be used claims management and health and safety incident tracking will support the efficiencies of the People and Culture department and reduce the time spent manually tracking claims. KPI's will also be easily tracked related to health and safety incidents which will have the ability to identify opportunities for corrective actions.</p>
Justification	
Net Operating Budget	(20,000)
Net Capital Budget	-
Net Budget	(20,000)

Operating Budget Details

GL Account	Position	Description	2026 Budget
Expenses			
160 - Human Resources			
5850 - Purchased Services		Disability Software for HR	20,000
Total 160 - Human Resources			20,000
Total Expenses			20,000
Net Total			(20,000)

Service Level Changes (Continued)

Change Request	HR2026-01 - Dayforce Module for HR - Software
Budget Year	2026
Change Request Type	Level of Service Change - Operating
Change Request Stage	Treasurer Review [Level of Service Change - Operating]
Acct. Reference	160
Publish Date	
Description	People Analytics module
Comments	<p>This will be an annual ongoing cost to the County with possible expanded use related to reporting for other areas of the business.</p> <p>The People Analytics module provides more efficient reporting for People KPI metrics. The people analytics module will automatically provide critical KPI including Turnover, time to fill, etc. At the moment, in order to complete the quarterly KPI report, it takes several hours, multiple exports from Dayforce and a lot of manipulation. The time saved from implementing this module will give the People and Culture staff more time to work on culture improvement initiatives.</p>
Justification	
Net Operating Budget	(30,000)
Net Capital Budget	-
Net Budget	(30,000)

Operating Budget Details

GL Account	Position	Description	2026 Budget
Expenses			
160 - Human Resources			
5850 - Purchased Services		Dayforce Module for HR	30,000
Total 160 - Human Resources			30,000
Total Expenses			30,000
Net Total			(30,000)

Service Level Changes (Continued)

Change Request	HR2026-03 - Civil and Respectful Workplace Training
Budget Year	2026
Change Request Type	Level of Service Change - Operating
Change Request Stage	Treasurer Review [Level of Service Change - Operating]
Acct. Reference	160
Publish Date	
Description	Respect and civility training for all staff to support a more collaborative working environment that aligns to the County values. Respect and civility
Comments	
Justification	training for all staff to support a more collaborative working environment that aligns to the County values. Continuation of work that was started two years ago throughout the County .
Net Operating Budget	-
Net Capital Budget	(22,000)
Net Budget	(22,000)

Capital Budget Details

GL Account	Fund	Description	2026 Budget
Expenditure			
2670-01 - Staff Training			
5960 - Project Costs			22,000
Total 2670-01 - Staff Training			22,000
Total Expenditure			22,000
Net Total			(22,000)

Service Level Changes (Continued)

Change Request	PLA2026 - 01 - Student Position - Add to existing Hours
Budget Year	2026
Change Request Type	New Position Request
Change Request Stage	Budget Office Review [New Position Request]
Acct. Reference	290
Publish Date	
Description	Add Hours to Existing Student position to make it an 8 month term rather than a 4 month term
Comments	This will be ongoing additional costs to an existing position within the department.
Justification	Students are now available for a longer period. Supports building the base of planners for the Municipal Sector.
Net Operating Budget	(13,953)
Net Capital Budget	-
Net Budget	(13,953)

Operating Budget Details

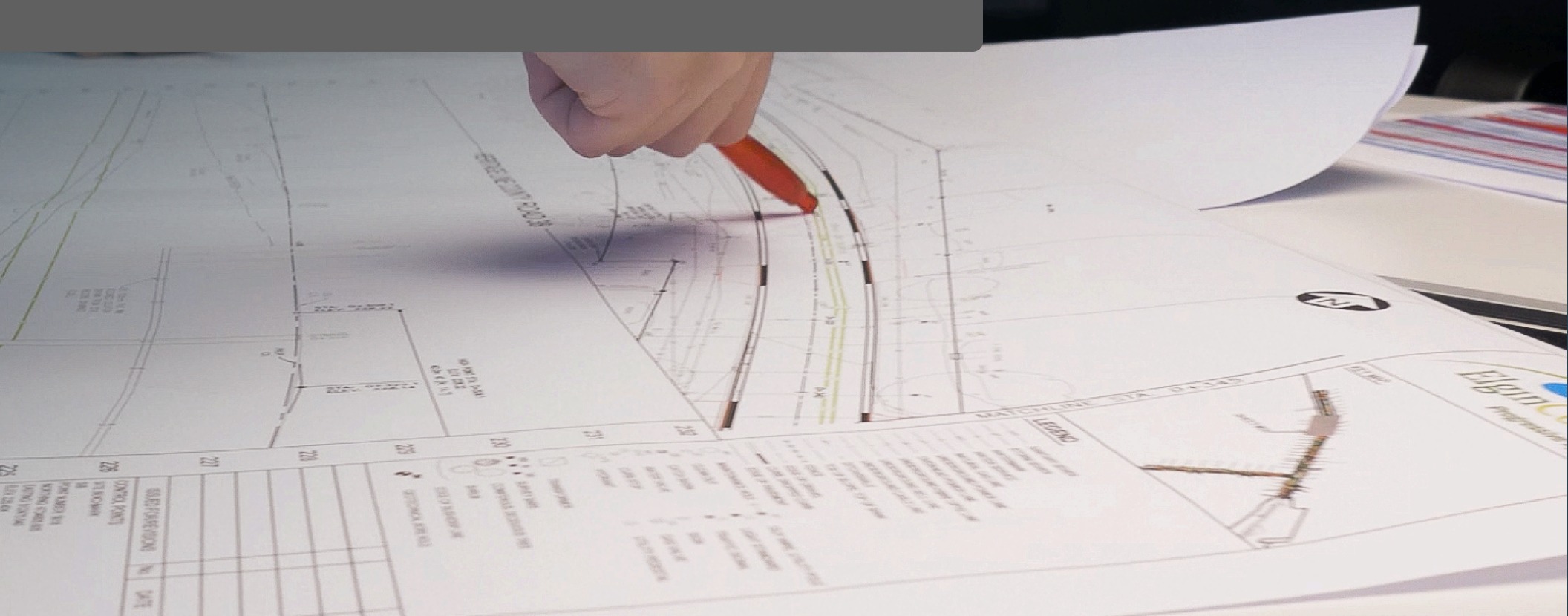
GL Account	Position	Description	2026 Budget
Expenses			
290 - Planning			
5300 - Wages	Student - Planning (STU-PLA)		11,996
5400 - Benefits	Student - Planning (STU-PLA)		1,238
5410 - Vacation Each Pay	Student - Planning (STU-PLA)		720
Total 290 - Planning			13,953
Total Expenses			13,953
Net Total			(13,953)

Position Allocation Change Details

Department	Position	Description	Start Date	End Date	Allocation Percentage
290 - Planning	Student - Planning (STU-PLA)	Permanent Complement	2026-01-01		100.00%

Appendix III

Capital Projects



2026 Proposed Capital Budget Plan

(Summary of 2025 Approved & 2026 Proposed With Carryforward)

Department Summary

Account Structure

All

Department Name

All

AllZeros

False

Project Display Name

All

Department Name	2025 Budget (with 2024 Carry forward)	2025 Request for Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
Engineering Services	26,391,895.39	9,320,296.55	22,635,248.00	31,955,544.55
Ambulance	1,115,852.90	742,553.37	1,429,683.00	2,172,236.37
Corporate Activities	207,544.21	0.00	776,720.00	776,720.00
Information Technology	1,230,263.95	0.00	605,612.00	605,612.00
Emergency Operations Centre	522,000.00	522,000.00	522,000.00	1,044,000.00
Library Services	565,167.40	204,763.35	443,016.75	647,780.10
Building & Property - BV	587,435.35	93,995.40	315,000.00	408,995.40
Administrative Building	5,988,561.03	5,788,670.24	200,000.00	5,988,670.24
Building & Property - TL	3,281,799.48	343,659.12	160,000.00	503,659.12
Building & Property - EM	636,901.37	215,261.33	110,000.00	325,261.33
General & Admin - TL	135,217.00	135,217.00	80,000.00	215,217.00
Nursing & Personal Care - EM	172,256.19	111,237.45	73,000.00	184,237.45
Nursing & Personal Care - TL	152,322.30	73,691.25	61,244.00	134,935.25
Financial Services	0.00	0.00	50,000.00	50,000.00
Nursing & Personal Care - BV	145,682.15	103,041.93	40,000.00	143,041.93
Administrative Services	0.00	0.00	30,000.00	30,000.00
Archives	80,513.00	60,288.20	20,000.00	80,288.20
Museum	54,673.79	31,982.24	20,000.00	51,982.24
Dietary - EM	18,268.84	0.00	13,000.00	13,000.00
Dietary - BV	44,480.81	31,759.59	10,000.00	41,759.59
Fire School	10,000.00	0.00	10,000.00	10,000.00
Laundry - BV	0.00	0.00	10,000.00	10,000.00
Laundry - TL		0.00	10,000.00	10,000.00
Dietary - TL	0.00	0.00	0.00	0.00
General & Admin - BV	154,960.00	154,960.00	0.00	154,960.00
General & Admin - EM	228,484.00	228,484.00	0.00	228,484.00
Housekeeping - TL	3,538.80	0.00	0.00	0.00
Laundry - EM	36,220.83	36,220.83	0.00	36,220.83
Planning	25,000.00	0.00	0.00	0.00
Program & Support - EM	0.01	0.00	0.00	0.00
Total	41,789,038.80	18,198,081.85	27,624,523.75	45,822,605.60

2026 Proposed Capital Budget Plan		Account Structure		Department Name	
(Summary of 2025 Approved & 2026 Proposed With Carryforward)				Administrative Building	
Project Details		AllZeros		Project Display Name	
		False		All	
Department Name	Project Display Name	2025 Budget (With 2024 Carry Forward)	2025 Request Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
Administrative Building	2660-08 - Interior Renovations	307,000.00	213,418.25	100,000.00	313,418.25
Administrative Building	2660-09 - Major Capital Maintenance	5,251,194.50	5,181,165.89	0.00	5,181,165.89
Administrative Building	2660-12 - Mechanical Systems Upgrades	69,935.18	69,935.18	0.00	69,935.18
Administrative Building	2660-16 - Security Improvement - Card Access & Alarms	0.00	0.00	0.00	0.00
Administrative Building	2660-18 - Window & Door Replacement	0.00	0.00	0.00	0.00
Administrative Building	2660-22 - POA Generator	220,278.34	219,097.92	0.00	219,097.92
Administrative Building	2660-23 - Carpeting	45,053.00	45,053.00	0.00	45,053.00
Administrative Building	2660-25 - Asbestos Removal	60,000.00	60,000.00	0.00	60,000.00
Administrative Building	2660-26 - Landscaping	0.00	0.00	0.00	0.00
Administrative Building	2660-29 - Parking Lot Pavement Markings	0.00	0.00	0.00	0.00
Administrative Building	2660-31 - Building Automation System Upgrades	5,100.00	0.00	10,000.00	10,000.00
Administrative Building	2660-34 - Emergency Communication Provisions	20,000.00	0.00	0.00	0.00
Administrative Building	2660-35 - POA Pathway	10,000.00	0.00	0.00	0.00
Administrative Building	2660-36 - Emergency Procurement	0.01	0.00	0.00	0.00
Administrative Building	2810-31 - Edward - Exterior Door Replacement	0.00	0.00	0.00	0.00
Administrative Building	2810-33 - Edward - Building Envelope Repairs	0.00	0.00	40,000.00	40,000.00
Administrative Building	2810-56 - Garage Parking Lot Asphalt Replacement Reserve	0.00	0.00	50,000.00	50,000.00
Total		5,988,561.03	5,788,670.24	200,000.00	5,988,670.24

Project Summary - Level of Service Need

2660-08 - Interior Renovations

Project Number	2660-08	Title	Interior Renovations
Component		Department - Security	200 - Administrative Building
Start Date	2026-01-01	Completion Date	
Description	The 3rd floor renovation would provide a an accessible washroom, the removal of the front reception desk and create 2 new offices, have a communized photocopier area and ease if finding our People and Culture department.		
Comments			
Justification	From the 2025 space needs study report, it has indicated the need for future office space.		
Budget Year	2026	Name	2660-08 - Interior Renovations: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	150,000	-	150,000
2022	700,186	-	700,186
2023	758	-	758
2024	75,000	-	75,000
2025	307,000	-	307,000
2026	100,000	-	100,000
	1,332,944	-	1,332,944

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(67.43)%	307,000	100,000
Total Expenditure	(67.43)%	307,000	100,000

Project Summary - Level of Service Need

2660-08 - Interior Renovations

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	100,000	350,000	50,000	150,000	50,000
50000.000000	100,000	350,000	50,000	150,000	50,000
Percent Increase		250.00%	(85.71%)	200.00%	(66.67%)

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in	Basement	-	
1800 - Capital Assets - Work in	General Renovations	100,000	
1800 - Capital Assets - Work in	Interior Renovations	-	
1800 - Capital Assets - Work in	Suite 344	-	
			100,000
Total			100,000
Total Expenditure			100,000
Net Total			(100,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

2660-31 - Building Automation System Upgrades

Project Number	2660-31	Title	Building Automation System Upgrades
Component		Department - Security	200 - Administrative Building
Start Date	2021-01-01	Completion Date	
Description	Our facilities run the HVAC systems through Johnson controls, this costing is to maintain existing controls		
Comments			
Justification	Our facilities run the HVAC systems through Johnson controls, this costing is to maintain existing controls		
Budget Year	2026	Name	2660-31 - Building Automation System Upgrades: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2025	5,100	-	5,100
2026	10,000	-	10,000
	15,100	-	15,100

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	96.08%	5,100	10,000
Total Expenditure	96.08%	5,100	10,000

Project Summary - Level of Service Need

2660-31 - Building Automation System Upgrades

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	10,000	10,000	10,000	75,000	10,000
10000.000000	10,000	10,000	10,000	75,000	10,000
Percent Increase		0.00%	0.00%	650.00%	(86.67%)

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Building Automation System Upgrades		10,000
Total			10,000
Total Expenditure			10,000
Net Total			(10,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

2810-33 - Edward - Building Envelope Repairs

Project Number	2810-33	Title	Edward - Building Envelope Repairs
Component		Department - Security	200 - Administrative Building
Start Date	2023-01-01	Completion Date	
Description	Replacement of all controllers. readers, strikes and have centralized programming center. Fob access upgrade.		
Comments			
Justification	Current system is end of life		
Budget Year	2026	Name	2810-33 - Edward - Building Envelope Repairs: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2023	5,250	-	5,250
2024	5,250	-	5,250
2026	40,000	-	40,000
	50,500	-	50,500

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	40,000
Total Expenditure		-	40,000

Project Summary - Level of Service Need

2810-33 - Edward - Building Envelope Repairs

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	40,000	6,500	-	-	14,500
14500.000000	40,000	6,500	-	-	14,500
Percent Increase		(83.75%)	(100.00%)	0.00%	100.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Edward - Building Envelope Repairs		40,000
Total			40,000
Total Expenditure			40,000
Net Total			(40,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

2810-56 - Garage Parking Lot Asphalt Replacement Reserve

Project Number	2810-56	Title	Garage Parking Lot Asphalt Replacement Reserve
Component		Department - Security	200 - Administrative Building
Start Date	2025-01-01	Completion Date	
Description	Proposed sell off of white station, but severing off out building, money to install driveway and install a fence.		
Comments			
Justification	Will require a separate entrance to outbuilding on white station property, and a fence to cordon off area.		
Budget Year	2026	Name	2810-56 - Garage Parking Lot Asphalt Replacement Reserve: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	50,000	-	50,000
	50,000	-	50,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	50,000
Total Expenditure		-	50,000

Project Summary - Level of Service Need

2810-56 - Garage Parking Lot Asphalt Replacement Reserve

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	50,000	-	-	-	-
0.000000	50,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Garage Parking Lot Asphalt Replacement Reserve		50,000
Total			50,000
Total Expenditure			50,000
Net Total			(50,000)

Operating Impact

No data found for the selected parameters.

2026 Proposed Capital Budget Plan

(Summary of 2025 Approved & 2026 Proposed With Carryforward)

Project Details

Account Structure

All

Department Name

Multiple selections

AllZeros

False

Project Display Name

All

Department Name	Project Display Name	2025 Budget (With 2024 Carry Forward)	2025 Request for Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
Ambulance	2800-01 - Ambulance Veh	670,191.00	347,932.18	683,595.00	1,031,527.18
Ambulance	2800-02 - Power Lifts	140,204.00	136,538.73	173,008.00	309,546.73
Ambulance	2800-05 - Defibs	0.00	0.00	468,664.00	468,664.00
Ambulance	2800-06 - SRF UV Sterilization Units for Ambulances	4,330.00	0.00	4,416.00	4,416.00
Ambulance	2800-14 - Medavie Equipment Replacement	120,502.48	89,887.04	0.00	89,887.04
Ambulance	2800-19 - Pooled Equipment	180,625.42	168,195.42	100,000.00	268,195.42
Corporate Activities	2810-25 - TL Redevelopment Construction Funding Subsidy		0.00	776,720.00	776,720.00
Corporate Activities	2810-26 - Shaw Mechanical Equipment Replacements	7,500.00	0.00	0.00	0.00
Corporate Activities	2810-32 - Edward Mechanical Equipment Replacements	119,763.21	0.00	0.00	0.00
Corporate Activities	2810-39 - Shaw Building Envelope Upgrades	61,281.00	0.00	0.00	0.00
Corporate Activities	2810-48 - Aylmer Mechanical Equipment Replacements	19,000.00	0.00	0.00	0.00
Total		1,323,397.11	742,553.37	2,206,403.00	2,948,956.37

Project Summary - Level of Service Need

2800-01 - Ambulance Veh

Project Number	2800-01	Title	Ambulance Veh
Component		Department - Security	270 - Ambulance

Start Date	2025-01-01	Completion Date	
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Description	Land Ambulance Vehicle replacement cycle - 2 per year.
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Comments

Justification	Each year the County has set aside funds to replace two vehicles. We are behind in the replacement cycle due to supply and demand. We have had to order chassis in advance for three ambulances this year due to an accident that reduced our fleet size. We have not sold one replaced vehicle due to the needing a spare for emergency situations as they arise. Vehicle costs have also increased across the industry so we have increased our budget to accommodate the increases.
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Budget Year	2026	Name	2800-01 - Ambulance Veh: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2022	400,550	-	400,550
2023	400,550	-	400,550
2024	934,071	(105,545)	1,039,616
2025	670,191	-	670,191
2026	683,595	-	683,595
	3,088,957	(105,545)	3,194,502

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	2%	670,191	683,595
Total Expenditure	2%	670,191	683,595

Project Summary - Level of Service Need

2800-01 - Ambulance Veh

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	683,595	572,267	583,712	595,386	607,294
607294.000000	683,595	572,267	583,712	595,386	607,294
Percent Increase		(16.29%)	2.00%	2.00%	2.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Funding Source			
8 - Revenue			
4360 - Project Revenue	Ambulance Veh		-
Total			-
Total Funding Source			-
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Ambulance Veh		683,595
Total			683,595
Total Expenditure			683,595
Net Total			(683,595)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

2800-02 - Power Lifts

Project Number	2800-02	Title	Power Lifts
Component		Department - Security	270 - Ambulance
Start Date	2022-01-01	Completion Date	
Description	Purchase and installation of new power stretcher and lift with purchase of each new vehicle to ensure reliable operation and reduce downtime.		
Comments			
Justification	Power lifts have been incorporated into all County Ambulance vehicles over the course of our replacement cycle.. Power lifts have supported the reduction of workplace injury for paramedics that may have resulted from lifting patient stretchers into the vehicles. These have been well received and are replaced with each new vehicle purchased. This is to ensure that the lifts work properly when installed and remain in good working order throughout the life of the vehicle which assists in reducing vehicle downtime.		
Budget Year	2026	Name	2800-02 - Power Lifts: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2022	52,020	-	52,020
2023	93,060	-	93,060
2024	93,060	-	93,060
2025	140,204	-	140,204
2026	173,008	-	173,008
	551,352	-	551,352

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	23.4%	140,204	173,008
Total Expenditure	23.4%	140,204	173,008

Project Summary - Level of Service Need

2800-02 - Power Lifts

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	173,008	110,868	113,086	115,347	117,654
117654.000000	173,008	110,868	113,086	115,347	117,654
Percent Increase		(35.92%)	2.00%	2.00%	2.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Power Lifts		173,008
Total			173,008
Total Expenditure			173,008
Net Total			(173,008)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

2800-05 - Defibs

Project Number	2800-05	Title	Defibs
Component		Department - Security	270 - Ambulance
Start Date	2026-01-01	Completion Date	
Description	The purchase of defibrillators for each ambulance. Includes batteries and spare units.		
Comments			
Justification	Each ambulance vehicles carries a defibrillator on board and there are two spares plus batteries. These are within the County capital plan as a pending item every 5 to 6 years to ensure reliability. In the past, older machines have been able to be traded in. Buying in a large lot to replace all machines at the same time ensures equipment is consistent across vehicles and supports their staff training plans Our provider has advised that these are required to be replaced this next year and wish to go out to RFP in 2026. Medavie will seek assistance from County staff for this purchase to ensure we are in alignment with County purchasing policy.		

Budget Year	2026	Name	2800-05 - Defibs: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	468,664	-	468,664
	468,664	-	468,664

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	468,664
Total Expenditure		-	468,664

Project Summary - Level of Service Need

2800-05 - Defibs

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	468,664	-	-	-	-
0.000000	468,664	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Defibs		468,664
Total			468,664
Total Expenditure			468,664
Net Total			(468,664)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

2800-06 - SRF UV Sterilization Units for Ambulances

Project Number	2800-06	Title	SRF UV Sterilization Units for Ambulances
Component		Department - Security	270 - Ambulance
Start Date	2022-01-01	Completion Date	
Description	Required equipment after onset of Covid 19. Used to sterilize units after each patient transfer.		
Comments			
Justification	In order to maintain sterile environments, each ambulance is equipped with a UV Sterilization unit to ensure patient transfer area is disinfected after each patient transfer. This equipment became mandatory during the Covid 19 pandemic.		
Budget Year	2026	Name	2800-06 - SRF UV Sterilization Units for Ambulances: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2022	4,080	-	4,080
2023	4,162	-	4,162
2024	8,407	-	8,407
2025	4,330	-	4,330
2026	4,416	-	4,416
	25,395	-	25,395

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	1.99%	4,330	4,416
Total Expenditure	1.99%	4,330	4,416

Project Summary - Level of Service Need

2800-06 - SRF UV Sterilization Units for Ambulances

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	4,416	4,505	4,595	4,687	4,876
4876.000000	4,416	4,505	4,595	4,687	4,876
Percent Increase		2.02%	2.00%	2.00%	4.03%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	SRF UV Sterilization Units for Ambulances		4,416
Total			4,416
Total Expenditure			4,416
Net Total			(4,416)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

2800-19 - Pooled Equipment

Project Number	2800-19	Title	Pooled Equipment
Component		Department - Security	270 - Ambulance
Start Date	2024-01-01	Completion Date	
Description	Items such as IPADS, and Helmets are purchased in bulk so that they are consistent for training and maintained in good working order to be safe and reliable in the field. Medavie utilizes County resources related to purchasing in order to ensure best pricing for these items.		
Comments			
Justification	Annual allowance for paramedic equipment to ensure compliance throughout Ambulance Services.		
Budget Year	2026	Name	2800-19 - Pooled Equipment: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2024	200,000	-	200,000
2025	180,625	-	180,625
2026	100,000	-	100,000
	480,625	-	480,625

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(44.64)%	180,625	100,000
Total Expenditure	(44.64)%	180,625	100,000

Project Summary - Level of Service Need

2800-19 - Pooled Equipment

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	100,000	100,000	100,000	100,000	100,000
100000.000000	100,000	100,000	100,000	100,000	100,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Pooled Equipment		100,000
Total			100,000
Total Expenditure			100,000
Net Total			(100,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

2810-25 - TL Redevelopment Construction Funding Subsidy

Project Number	2810-25	Title	TL Redevelopment Construction Funding Subsidy
Component		Department - Security	000 - Corporate Activities
Start Date	2023-01-01	Completion Date	
Description	Provincial Share of Terrace Lodge Rebuild - To be used to repay negative reserves		
Comments			
Justification	The County proceeded to rebuild Terrace Lodge with the understanding that the Province would fund \$19.6 M of this project over a 25 year period. The County then funded the other than \$6M which was borrowed to support the build. Reserve Account 3210 shows a large negative balance that was borrowed against County Reserves in the amount of \$19M. This annual funding will replenish our reserves and pay us back in full over the next 25 years.		
Budget Year	2026	Name	2810-25 - TL Redevelopment Construction Funding Subsidy: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2023	-	1,711,360	(1,711,360)
2024	-	2,120,124	(2,120,124)
2025	1,512,221	1,531,000	(18,779)
2026	776,720	776,720	-
	2,288,941	6,139,204	(3,850,263)

Project Summary - Level of Service Need

2810-25 - TL Redevelopment Construction Funding Subsidy

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Funding Source			
4202 - P of Ont - Capital Funding	-	-	776,720
4205 - Province of Ontario - Project Revenue	-	1,531,000	-
Total Funding Source	(49.27)%	1,531,000	776,720
Expenditure			
3210 - Capital Debt Repayment - TL	-	-	776,720
5960 - Project Costs	-	1,512,221	-
Total Expenditure	(48.64)%	1,512,221	776,720

Project Forecast

GL Account	2026	2027	2028	2029	2030
Funding Source					
4202 - P of Ont - Capital Funding	776,720	776,720	776,720	776,720	776,720
776720.000000	776,720	776,720	776,720	776,720	776,720
Percent Increase		0.00%	0.00%	0.00%	0.00%
Expenditure					
3210 - Capital Debt Repayment - TL	776,720	776,720	776,720	776,720	776,720
776720.000000	776,720	776,720	776,720	776,720	776,720
Percent Increase		0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-

Project Summary - Level of Service Need

2810-25 - TL Redevelopment Construction Funding Subsidy

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Funding Source			
8 - Revenue			
4202 - P of Ont - Capital Funding	TL Redevelopment Construction Funding Subsidy		776,720
Total			776,720
Total Funding Source			776,720
Expenditure			
16 - Other			
3210 - Capital Debt Repayment - TL	TL Repayment of Self Financing		776,720
Total			776,720
Total Expenditure			776,720
Net Total			-

Operating Impact

No data found for the selected parameters.

2026 Proposed Capital Budget Plan

(Summary of 2025 Approved & 2026 Proposed With Carryforward)

Project Details

Account Structure

▼

Department Name

▼

All

▼

Building & Property - BV

▼

AllZeros

▼

Project Display Name

▼

False

▼

All

▼

Department Name	Project Display Name	2025 Budget (With 2024 Carry Forward)	2025 Request Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
Building & Property - BV	4503-05 - Energy Savings Electrical Upgrades	25,000.00	0.00	0.00	0.00
Building & Property - BV	4503-10 - Structure & Site Servicing Upgrades	40,000.00	0.00	30,000.00	30,000.00
Building & Property - BV	4503-12 - Concrete Flatwork Replacement	20,000.00	0.00	0.00	0.00
Building & Property - BV	4503-13 - Spa Tub for ADP Room	59,172.88	0.00	0.00	0.00
Building & Property - BV	4503-16 - Minor Capital	153,362.00	83,243.79	0.00	83,243.79
Building & Property - BV	4503-17 - Designated Substance Survey	0.00	0.00	0.00	0.00
Building & Property - BV	4503-23 - Elevator Upgrades	0.00	0.00	170,000.00	170,000.00
Building & Property - BV	4503-24 - BV - Shell / Structure	5,000.00	0.00	0.00	0.00
Building & Property - BV	4503-25 - Kitchen Grid and Acoustic Ceiling Tile Replacement	25,000.00	0.00	0.00	0.00
Building & Property - BV	4503-50 - Misc Bldg	15,522.56	0.00	0.00	0.00
Building & Property - BV	4503-54 - Mechanical Equipment Replacements	213,770.14	0.00	0.00	0.00
Building & Property - BV	4503-55 - Building Automation System	14,093.53	0.00	10,000.00	10,000.00
Building & Property - BV	4503-58 - Exterior Wall Sealant - Doors & Windows	1,702.98	0.00	0.00	0.00
Building & Property - BV	4503-62 - Security and Resident Safety	14,811.26	14,296.63	10,000.00	24,296.63
Building & Property - BV	4503-63 - Interior Renovations BV	0.00	0.00	95,000.00	95,000.00
Total		587,435.35	97,540.42	315,000.00	412,540.42

Project Summary - Level of Service Need

4503-10 - Structure & Site Servicing Upgrades

Project Number	4503-10	Title	Structure & Site Servicing Upgrades
Component		Department - Security	450-30 - Building & Property - BV
Start Date	2021-01-01	Completion Date	
Description	Front entrance door replacement, both doors		
Comments			
Justification	Doors are original to buildings construction in 1997. The emergency breakaway no longer does not support the door, do the deterioration and the door motors and controls are obsolete.		
Budget Year	2026	Name	4503-10 - Structure & Site Servicing Upgrades: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	25,000	-	25,000
2022	40,000	-	40,000
2023	40,000	-	40,000
2024	40,000	-	40,000
2025	40,000	-	40,000
2026	30,000	-	30,000
	215,000	-	215,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(25)%	40,000	30,000
Total Expenditure	(25)%	40,000	30,000

Project Summary - Level of Service Need

4503-10 - Structure & Site Servicing Upgrades

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	30,000	200,000	-	-	-
0.000000	30,000	200,000	-	-	-
Percent Increase		566.67%	(100.00%)	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Structure & Site Servicing Upgrades		30,000
Total			30,000
Total Expenditure			30,000
Net Total			(30,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

4503-23 - Elevator Upgrades

Project Number	4503-23	Title	Elevator Upgrades
Component		Department - Security	450-30 - Building & Property - BV
Start Date	2026-01-01	Completion Date	
Description	Elevator major modernization, replacement of all controls, hydraulic power pack and door operators. Bring elevator to 2026 standards.		
Comments			
Justification	Recommended in the 2020 building condition assessment, all major equipment original in the construction of the home in 1997. Also to make elevator AODA compliant.		
Budget Year	2026	Name	4503-23 - Elevator Upgrades: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	170,000	-	170,000
	170,000	-	170,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	170,000
Total Expenditure		-	170,000

Project Summary - Level of Service Need

4503-23 - Elevator Upgrades

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	170,000	-	-	-	8,144
8144.000000	170,000	-	-	-	8,144
Percent Increase		(100.00%)	0.00%	0.00%	100.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Elevator Upgrades		170,000
Total			170,000
Total Expenditure			170,000
Net Total			(170,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

4503-55 - Building Automation System

Project Number	4503-55	Title	Building Automation System
Component		Department - Security	450-30 - Building & Property - BV
Start Date	2021-01-01	Completion Date	
Description	Camera and building access.		
Comments			
Justification	Money to maintain existing camera, swipe access and locks systems.		
Budget Year	2026	Name	4503-55 - Building Automation System: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	50,000	-	50,000
2022	73,966	-	73,966
2023	59,488	-	59,488
2024	14,094	-	14,094
2025	14,094	-	14,094
2026	10,000	-	10,000
	221,642	-	221,642

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(29.05)%	14,094	10,000
Total Expenditure	(29.05)%	14,094	10,000

Project Summary - Level of Service Need

4503-55 - Building Automation System

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	10,000	10,000	10,000	10,000	10,000
10000.000000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Building Automation System		10,000
Total			10,000
Total Expenditure			10,000
Net Total			(10,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

4503-62 - Security and Resident Safety

Project Number	4503-62	Title	Security and Resident Safety
Component		Department - Security	450-30 - Building & Property - BV
Start Date	2020-01-01	Completion Date	
Description	Camera and building access		
Comments			
Justification	Money to maintain existing camera, swipe access and locks systems.		
Budget Year	2026	Name	4503-62 - Security and Resident Safety: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	26,947	-	26,947
2022	30,611	-	30,611
2023	5,000	-	5,000
2024	17,782	-	17,782
2025	14,811	-	14,811
2026	10,000	-	10,000
	105,151	-	105,151

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(32.48)%	14,811	10,000
Total Expenditure	(32.48)%	14,811	10,000

Project Summary - Level of Service Need

4503-62 - Security and Resident Safety

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	10,000	10,000	10,000	10,000	10,000
10000.000000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Security and Resident Safety		10,000
Total			10,000
Total Expenditure			10,000
Net Total			(10,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

4503-63 - Interior Renovations BV

Project Number	4503-63	Title	Interior Renovations BV
Component		Department - Security	450-30 - Building & Property - BV
Start Date	2026-01-01	Completion Date	
Description	Funds to replace the millwork in the hair salon, and the flooring in 16 resident rooms.		
Comments			
Justification	The cabinets are original to the building (1997) there has been a leak under the hair wash sink that has damaged the millwork. This requires replacement. There are 16 resident rooms with original flooring, we are having cracking around floor drains, and water is getting under the floor causing an IPAC concern.		
Budget Year	2026	Name	4503-63 - Interior Renovations BV: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	95,000	-	95,000
	95,000	-	95,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	95,000
Total Expenditure		-	95,000

Project Summary - Level of Service Need

4503-63 - Interior Renovations BV

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	95,000	-	-	-	-
0.000000	95,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Interior Renovations - BV		95,000
Total			95,000
Total Expenditure			95,000
Net Total			(95,000)

Operating Impact

No data found for the selected parameters.

2026 Proposed Capital Budget Plan

(Summary of 2025 Approved & 2026 Proposed With Carryforward)

Project Details

Account Structure

All

Department Name

Building & Property - EM

AllZeros

False

Project Display Name

All

Department Name	Project Display Name	2025 Budget (With 2024 Carry Forward)	2025 Request Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
Building & Property - EM	4501-02 - Front Entrance Bollard Replacement	15,000.00	0.00	0.00	0.00
Building & Property - EM	4501-03 - Interior Renovations	0.01	0.00	90,000.00	90,000.00
Building & Property - EM	4501-04 - Kitchen Grid and Acoustic Ceiling Tile Replacement	30,000.00	0.00	0.00	0.00
Building & Property - EM	4501-05 - Exterior Main Door Refurbishment	5,000.00	0.00	0.00	0.00
Building & Property - EM	4501-31 - Flooring Replacement	26,377.00	0.00	0.00	0.00
Building & Property - EM	4501-39 - Boiler Circ Pumps	0.00	0.00	0.00	0.00
Building & Property - EM	4501-40 - Exterior Wall Sealant - Doors and Windows	0.00	0.00	0.00	0.00
Building & Property - EM	4501-42 - Minor Capital	239,760.37	209,738.12	0.00	209,738.12
Building & Property - EM	4501-43 - Plumbing Resident Rm Toilets and Faucets	69,302.47	0.00	0.00	0.00
Building & Property - EM	4501-44 - Painting Service Corridor and Resident Rooms	0.00	0.00	0.00	0.00
Building & Property - EM	4501-45 - Resident Room Blinds	80,000.00	0.00	0.00	0.00
Building & Property - EM	4501-46 - DSS Survey	0.00	0.00	0.00	0.00
Building & Property - EM	4501-47 - Asphalt to EM WWTP	0.00	0.00	0.00	0.00
Building & Property - EM	4501-50 - HVAC	35,259.44	0.00	0.00	0.00
Building & Property - EM	4501-51 - Security and Resident Safety	6,307.00	5,622.03	10,000.00	15,622.03
Building & Property - EM	4501-52 - Sidewalk Repairs	20,000.00	0.00	0.00	0.00
Building & Property - EM	4501-53 - Misc Maintenance Calibration Lifecycle Equipment	31,000.00	0.00	0.00	0.00
Building & Property - EM	4501-55 - Building Automation System	10,000.00	10,000.00	10,000.00	20,000.00
Building & Property - EM	4501-56 - Misc Bldg	0.00	0.00	0.00	0.00
Building & Property - EM	4501-57 - Energy Savings Electrical Upgrades	5,000.00	0.00	0.00	0.00
Building & Property - EM	4501-60 - Mechanical - SP	63,895.08	0.00	0.00	0.00
Total		636,901.37	225,360.15	110,000.00	335,360.15

Project Summary - Level of Service Need

4501-03 - Interior Renovations

Project Number	4501-03	Title	Interior Renovations	
Component		Department - Security	450-10 - Building & Property - EM	
Start Date		Completion Date		
Description	Garden grove servery renovation, flooring, ceiling, painting and millwork.			
Comments				
Justification	Cabinets are failing, we have been sited from South western public health for damage and exposed wood in kitchen area, during this time, flooring will be replaced as it is original to 2003 build and it is showing wear. Servery area will be slightly altered for ergonomics as it was originally built for residents to get their own food, the accessible height cabinets and hand washing sinks will be removed for more room for carts around the area.			
Budget Year	2026	Name	4501-03 - Interior Renovations: Main	
Project Status	Treasurer Review			
Annual Totals				
Year		Total Expenditure	Total Funding Source	Difference
2025		-	-	-
2026		90,000	-	90,000
		90,000	-	90,000
Prior Year Comparison				
GL Account		Percent Change	2025 Amount	2026 Amount
Expenditure				
1800 - Capital Assets - Work in Progress		899999900%	-	90,000
Total Expenditure		899999900%	-	90,000

Project Summary - Level of Service Need

4501-03 - Interior Renovations

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	90,000	-	-	-	-
0.000000	90,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Activity Room Cabinet Resurfacing		90,000
Total			90,000
Total Expenditure			90,000
Net Total			(90,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

4501-51 - Security and Resident Safety

Project Number	4501-51	Title	Security and Resident Safety
Component		Department - Security	450-10 - Building & Property - EM
Start Date	2021-01-01	Completion Date	2025-12-31
Description	Camera and building access.		
Comments			
Justification	Money to maintain existing camera, swipe access and locks systems.		
Budget Year	2026	Name	4501-51 - Security and Resident Safety: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	8,000	-	8,000
2022	13,000	-	13,000
2023	5,000	-	5,000
2024	5,699	-	5,699
2025	6,307	-	6,307
2026	10,000	-	10,000
	48,006	-	48,006

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	58.55%	6,307	10,000
Total Expenditure	58.55%	6,307	10,000

Project Summary - Level of Service Need

4501-51 - Security and Resident Safety

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	10,000	10,000	10,000	10,000	10,000
10000.000000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Security and Resident Safety		10,000
Total			10,000
Total Expenditure			10,000
Net Total			(10,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

4501-55 - Building Automation System

Project Number	4501-55	Title	Building Automation System
Component		Department - Security	450-10 - Building & Property - EM
Start Date	2021-01-01	Completion Date	2026-12-31
Description	Our facilities run the HVAC systems through Johnson controls, this costing is to maintain existing controls.		
Comments			
Justification	Monies to maintain licensing and existing hardware.		
Budget Year	2026	Name	4501-55 - Building Automation System: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	20,000	-	20,000
2022	30,000	-	30,000
2023	40,000	-	40,000
2024	8,850	-	8,850
2025	10,000	-	10,000
2026	10,000	-	10,000
	118,850	-	118,850

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	10,000	10,000
Total Expenditure	-	10,000	10,000

Project Summary - Level of Service Need

4501-55 - Building Automation System

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	10,000	10,000	10,000	10,000	10,000
10000.000000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Building Automation System		10,000
Total			10,000
Total Expenditure			10,000
Net Total			(10,000)

Operating Impact

No data found for the selected parameters.

2026 Proposed Capital Budget Plan

(Summary of 2025 Approved & 2026 Proposed With Carryforward)

Project Details

Account Structure

All

Department Name

Building & Property - TL

AllZeros

False

Project Display Name

All

Department Name	Project Display Name	2025 Budget (With 2024 Carry Forward)	2025 Request for Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
Building & Property - TL	4502-02 - Balcony Refurbishment	180,000.00	176,458.75	0.00	176,458.75
Building & Property - TL	4502-03 - Concrete Flatwork for ADP Area	50,000.00	0.00	0.00	0.00
Building & Property - TL	4502-04 - Corner Repairs and Corner Guard Installation	20,000.00	20,000.00	0.00	20,000.00
Building & Property - TL	4502-05 - Electrical Upgrades	30,000.00	17,979.10	0.00	17,979.10
Building & Property - TL	4502-08 - Building Renovation	2,400,541.96	0.00	0.00	0.00
Building & Property - TL	4502-33 - Mechanical Equipment Replacements	0.00	0.00	50,000.00	50,000.00
Building & Property - TL	4502-37 - Minor Capital	128,811.62	-49,064.65	0.00	-49,064.65
Building & Property - TL	4502-38 - Basement Corridor Paint and Ceiling Tiles	50,000.00	0.00	0.00	0.00
Building & Property - TL	4502-41 - Window Replacement	100,000.00	0.00	0.00	0.00
Building & Property - TL	4502-44 - Electrical Component Replacements	0.00	0.00	100,000.00	100,000.00
Building & Property - TL	4502-50 - Misc Capital	40,000.00	0.00	0.00	0.00
Building & Property - TL	4502-51 - Flooring for Main Business Office	40,000.00	0.00	0.00	0.00
Building & Property - TL	4502-55 - Wall Encapsulatment DSS	75,000.00	48,616.68	0.00	48,616.68
Building & Property - TL	4502-56 - ADP Office Construction	10,000.00	0.00	0.00	0.00
Building & Property - TL	4502-59 - HVAC RTU Replacement	109,795.90	108,747.77	0.00	108,747.77
Building & Property - TL	4502-60 - Landscaping	42,650.00	20,921.47	0.00	20,921.47
Building & Property - TL	4502-61 - Security and Resident Safety	5,000.00	0.00	10,000.00	10,000.00
Total		3,281,799.48	343,659.12	160,000.00	503,659.12

Project Summary - Level of Service Need

4502-33 - Mechanical Equipment Replacements

Project Number	4502-33	Title	Mechanical Equipment Replacements
Component		Department - Security	450-20 - Building & Property - TL
Start Date	2021-01-01	Completion Date	
Description	HVAC 5 replacement, mechanical room fan installation		
Comments			
Justification	HVAC 5, provides heating and cooling for front entrance at TL, the BCA recommends that it get replaced. Mechanical room in the addition was built without any cooling, temperatures exceed 38 degree's Celsius, from the residual heat from the boilers and piping, would like to install a fan with louvers to remove the heat to prevent failure of the electronics.		
Budget Year	2026	Name	4502-33 - Mechanical Equipment Replacements: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2022	63,000	-	63,000
2026	50,000	-	50,000
	113,000	-	113,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	50,000
Total Expenditure		-	50,000

Project Summary - Level of Service Need

4502-33 - Mechanical Equipment Replacements

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	50,000	5,000	65,000	19,000	30,000
30000.000000	50,000	5,000	65,000	19,000	30,000
Percent Increase		(90.00%)	1,200.00%	(70.77%)	57.89%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Mechanical Equipment Replacements		50,000
Total			50,000
Total Expenditure			50,000
Net Total			(50,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

4502-44 - Electrical Component Replacements

Project Number	4502-44	Title	Electrical Component Replacements
Component		Department - Security	450-20 - Building & Property - TL
Start Date	2026-01-01	Completion Date	
Description	Core building, electrical panel replacements, lighting upgrades and fire alarm smoke detector replacement		
Comments			
Justification	During the redevelopment the electrical panels in the core building were not replaced, some of these are original to the construction of the home in 1973, these breakers are obsolete, and need to be replaced. The core's lighting is mostly fluorescent fixtures, these are becoming obsolete due to the mercury found in the tubes and the cost to purchase new tubes has risen because of this.		
Budget Year	2026	Name	4502-44 - Electrical Component Replacements: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2023	56,700	-	56,700
2026	100,000	-	100,000
	156,700	-	156,700

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	100,000
Total Expenditure		-	100,000

Project Summary - Level of Service Need

4502-44 - Electrical Component Replacements

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	100,000	-	-	-	-
0.000000	100,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Electrical Component Replacements		100,000
Total			100,000
Total Expenditure			100,000
Net Total			(100,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

4502-61 - Security and Resident Safety

Project Number	4502-61	Title	Security and Resident Safety
Component		Department - Security	450-20 - Building & Property - TL
Start Date	2024-01-01	Completion Date	
Description	Fob and key lock for building access and camera maintenance. Swipe access and door lock control, and camera monitoring.		
Comments			
Justification	Funds to maintain existing camera, swipe access and locks systems.		
Budget Year	2026	Name	4502-61 - Security and Resident Safety: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2022	5,000	-	5,000
2023	5,000	-	5,000
2024	5,000	-	5,000
2025	5,000	-	5,000
2026	10,000	-	10,000
	30,000	-	30,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	100%	5,000	10,000
Total Expenditure	100%	5,000	10,000

Project Summary - Level of Service Need

4502-61 - Security and Resident Safety

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	10,000	10,000	10,000	10,000	10,000
10000.000000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Security and Resident Safety		10,000
Total			10,000
Total Expenditure			10,000
Net Total			(10,000)

Operating Impact

No data found for the selected parameters.

2026 Proposed Capital Budget Plan

(Summary of 2025 Approved & 2026 Proposed With Carryforward)

Project Details

Department Name	Project Display Name	2025 Budget (With 2024 Carry Forward)	2025 Request for Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
Fire School	2206-07 - Textbook Library	10,000.00	0.00	10,000.00	10,000.00
Emergency Operations Centre	2206-12 - Fire Fighter Training Facility	454,000.00	454,000.00	454,000.00	908,000.00
Emergency Operations Centre	2206-13 - Decontamination Trailer	68,000.00	68,000.00	68,000.00	136,000.00
Total		532,000.00	522,000.00	532,000.00	1,054,000.00

Account Structure

All

Department Name

Multiple selections

AllZeros

False

Project Display Name

All

Project Summary - Level of Service Need

2206-07 - Textbook Library

Project Number	2206-07	Title	Textbook Library
Component		Department - Security	215 - Fire School
Start Date	2022-01-01	Completion Date	
Description	This is for the purchase of new text books for the Elgin Middlesex Fire School. The Fire School maintains a library that is shared with students in order to complete their training.		
Comments			
Justification	Replacement of existing textbooks that are worn or out of date as well as purchasing new textbooks for new course offerings as the opportunities become available from the Office of the Fire Marshall.		
Budget Year	2026	Name	2206-07 - Textbook Library: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2022	10,000	-	10,000
2023	10,000	-	10,000
2024	10,000	-	10,000
2025	10,000	-	10,000
2026	10,000	-	10,000
	50,000	-	50,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	10,000	10,000
Total Expenditure	-	10,000	10,000

Project Summary - Level of Service Need

2206-07 - Textbook Library

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	10,000	10,000	10,000	10,000	10,000
10000.000000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Textbook Library		10,000
Total			10,000
Total Expenditure			10,000
Net Total			(10,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

2206-12 - Fire Fighter Training Facility

Project Number	2206-12	Title	Fire Fighter Training Facility
Component		Department - Security	210 - Emergency Operations Centre
Start Date	2025-08-01	Completion Date	
Description	The Class A Fire Training Structure will provide live fire training to Firefighters as well as props for training basement fire containment, pitched roof venting, and sprinkler head management. In addition, a Class B training system will be installed with interchangeable props to provide Firefighter with experience on fighting automobile fires, barbeque fires, and other fire types utilizing interchangeable props.		
Comments			
Justification	This fire training facility has been ordered in 2025 but delivery and installation is not going to occur until spring 2026. This project is 100% funded by Provincial grant		
Budget Year	2026	Name	2206-12 - Fire Fighter Training Facility: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2025	454,000	-	454,000
2026	454,000	-	454,000
	908,000	-	908,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	454,000	454,000
Total Expenditure	-	454,000	454,000

Project Summary - Level of Service Need

2206-12 - Fire Fighter Training Facility

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	454,000	-	-	-	-
0.000000	454,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Fire Fighter Training Facility		454,000
Total			454,000
Total Expenditure			454,000
Net Total			(454,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

2206-13 - Decontamination Trailer

Project Number	2206-13	Title	Decontamination Trailer
Component		Department - Security	210 - Emergency Operations Centre
Start Date	2025-08-01	Completion Date	
Description	The decontamination trailer has been ordered through the Legacy Gas and Oil Well funding provided by the Province of Ontario. This trailer will provide mobile decontamination for Firefighters that have been exposed to smoke/chemicals as part of their firefighting role. In addition, this trailer can be used as a portable shower unit at an evacuation/reception centre if needed.		
Comments			
Justification	Decontamination trailer has been ordered but delivery is not expected until 2026. This project is 100% funded by Provincial grant.		
Budget Year	2026	Name	2206-13 - Decontamination Trailer: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2025	68,000	-	68,000
2026	68,000	-	68,000
	136,000	-	136,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	68,000	68,000
Total Expenditure	-	68,000	68,000

Project Summary - Level of Service Need

2206-13 - Decontamination Trailer

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	68,000	-	-	-	-
0.000000	68,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Decontamination Trailer		68,000
Total			68,000
Total Expenditure			68,000
Net Total			(68,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6043-30 - Richmond Road Resurfacing Calton

Project Number	6043-30	Title	Richmond Road Resurfacing Calton
Component		Department - Security	170 - Engineering Services
Start Date	2026-06-01	Completion Date	2026-08-31
Description	Richmond Road through the hamlet of Calton will receive asphalt milling and paving (50mm)		
Comments			
Justification	SCOPE Richmond Road through Calton was reconstructed in 1990 and last resurfaced in 2010. The surface is due for a lifecycle resurfacing investment.		
Budget Year	2026	Name	6043-30 - Richmond Road Resurfacing Calton: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	67,863	-	67,863
	67,863	-	67,863

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	67,863
Total Expenditure		-	67,863

Project Summary - Level of Service Need

6043-30 - Richmond Road Resurfacing Calton

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	67,863	-	-	-	-
0.000000	67,863	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Richmond Road Resurfacing Calton		67,863
Total			67,863
Total Expenditure			67,863
Net Total			(67,863)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6045-55 - Imperial Road and John Wise Line Intersection Control Beacon

Project Number	6045-55	Title	Imperial Road and John Wise Line Intersection Control Beacon
Component		Department - Security	170 - Engineering Services
Start Date		Completion Date	
Description	Installation of an intersection control beacon and illumination at the intersection of John Wise Line and Imperial Road.		
Comments			
Justification	As part of the Transportation Master Plan, County Road intersections with the highest collisions have been reviewed for potential improvements to mitigate collisions. The intersection of John Wise Line at Imperial Road has been reviewed and the north approach has a crest that limits sight lines and can create a conflict for eastbound trucks making northbound turning movements. In these instances, southbound vehicles that tend to travel above the posted speed limit may have to reduce their speeds to avoid a collision. In order to provide supplementary warning to all drivers of the intersection's presence and to provide illumination, an intersection control beacon is recommended.		
Budget Year	2026	Name	6045-55 - Imperial Road and John Wise Line Intersection Control Beacon: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	60,000	-	60,000
	60,000	-	60,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	60,000
Total Expenditure		-	60,000

Project Summary - Level of Service Need

6045-55 - Imperial Road and John Wise Line Intersection Control Beacon

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	60,000	-	-	-	-
0.000000	60,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Imperial Road and John Wise Line Intersection Cont		60,000
Total			60,000
Total Expenditure			60,000
Net Total			(60,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6045-70 - Calton Line Rehabilitation Springfield Rd to Richmond Rd

Project Number	6045-70	Title	Calton Line Rehabilitation Springfield Rd to Richmond Rd
Component		Department - Security	170 - Engineering Services
Start Date	2026-06-01	Completion Date	2026-09-30
Description	Calton Line between Springfield Road and Richmond Road (6.2km) will be rehabilitated with Cold In-Place Asphalt Recycling with Expanded Asphalt Material (CIREAM) and an asphalt (50mm) overlay and granular shouldering		
Comments			
Justification	SCOPE Calton Line was last reconstructed in 1974, resurfaced with asphalt in 1996 and microsurfaced as a condition holding strategy in 2014. The road surface condition is not suitable for additional overlays and a treatment is required to reset the condition lifecycle. Asphalt recycling and paving will is a cost effective method to restore the pavement structure in an environmentally conscious manner.		
Budget Year	2026	Name	6045-70 - Calton Line Rehabilitation Springfield Rd to Richmond Rd: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	1,696,778	-	1,696,778
	1,696,778	-	1,696,778

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	1,696,778
Total Expenditure		-	1,696,778

Project Summary - Level of Service Need

6045-70 - Calton Line Rehabilitation Springfield Rd to Richmond Rd

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	1,696,778	-	-	-	-
0.000000	1,696,778	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Calton Line Rehabilitation Springfield Rd to Richm		1,696,778
Total			1,696,778
Total Expenditure			1,696,778
Net Total			(1,696,778)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6047-10 - Putnam Road Reconstruction_Avon

Project Number	6047-10	Title	Putnam Road Reconstruction_Avon
Component		Department - Security	170 - Engineering Services
Start Date	2026-04-01	Completion Date	2026-11-30
Description	Approximately 500m of Putnam Road, south of Avon Drive will be reconstructed with new road granulars, asphalt paving, curb and gutters and stormwater infrastructure.		
Comments			
Justification	SCOPE Putnam Road requires reconstruction as stormwater pipes have experienced failure in recent years and sections of pipe have been replaced as a short term solution. The road structure is also exhibiting failure and must be rebuilt to accommodate commercial traffic loadings. Adjacent development requires an increase in the capacity of the municipal drain servicing the watershed which includes this section of Putnam Road. The construction has been purposely delayed to coincide with the municipal drainage works. The County will be requesting roadway stormwater system handle a 1 in 5-year storm to minimize surface ponding and comply with its Asset Management Plan.		
Budget Year	2026	Name	6047-10 - Putnam Road Reconstruction_Avon: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2025	408,000	-	408,000
2026	350,000	-	350,000
	758,000	-	758,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(14.22)%	408,000	350,000
Total Expenditure	(14.22)%	408,000	350,000

Project Summary - Level of Service Need

6047-10 - Putnam Road Reconstruction_Avon

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	350,000	-	-	-	-
0.000000	350,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Putnam Road Reconstruction_Avon		350,000
Total			350,000
Total Expenditure			350,000
Net Total			(350,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6052-60 - Ron McNeil Line Rehabilitation (Imperial Road to Springfield)

Project Number	6052-60	Title	Ron McNeil Line Rehabilitation (Imperial Road to Springfield)
Component		Department - Security	170 - Engineering Services
Start Date	2026-06-01	Completion Date	2026-09-30
Description	Ron McNeil Line between Imperial Road and the Village of Springfield (3.24km) will be rehabilitated with Cold In-Place Asphalt Recycling with Expanded Asphalt Material (CIREAM) and an asphalt (50mm) overlay and granular shouldering		
Comments			
Justification	SCOPE Ron McNeil Line was last reconstructed in 1988 and resurfaced with microsurfacing as a condition holding strategy in 2008 and 2015. The road surface condition is not suitable for additional overlays and a treatment is required to reset the condition lifecycle. Asphalt recycling and paving will is a cost effective method to restore the pavement structure in an environmentally conscious manner		
Budget Year	2026	Name	6052-60 - Ron McNeil Line Rehabilitation (Imperial Road to Springfield): Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	892,461	-	892,461
	892,461	-	892,461

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	892,461
Total Expenditure		-	892,461

Project Summary - Level of Service Need

6052-60 - Ron McNeil Line Rehabilitation (Imperial Road to Springfield)

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	892,461	-	-	-	-
0.000000	892,461	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Ron McNeil Line Rehabilitation Imperial Road to Sp		892,461
Total			892,461
Total Expenditure			892,461
Net Total			(892,461)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6074-30 - Traffic Signals Engineering Belmont Road and Seventh Ave

Project Number	6074-30	Title	Traffic Signals Engineering Belmont Road and Seventh Ave
Component		Department - Security	170 - Engineering Services
Start Date	2026-05-01	Completion Date	2026-08-31
Description	: Installation of traffic signals and associated accessible pedestrian facilities		
Comments			
Justification	SCOPE A new public school will be operational in September 2026 along Seventh Avenue in Belmont. A traffic impact study has confirmed the immediate need for a pedestrian crossing at Belmont Road and Seventh Avenue and future need for traffic signals. The TVDSB has provided \$82,000 to the County of Elgin representing the cost of installing a PXO and this project utilizes those funds and implements a fulsome traffic and pedestrian solution at this intersection by installing traffic signals to allow all road users protected crossing and turning maneuvers. The cost of a required left turning lane on Seventh Avenue, beyond the Belmont Road property limits will be funded by the Municipality of Central Elgin.		
Budget Year	2026	Name	6074-30 - Traffic Signals Engineering Belmont Road and Seventh Ave: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2025	51,000	-	51,000
2026	700,000	-	700,000
	751,000	-	751,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	1272.55%	51,000	700,000
Total Expenditure	1272.55%	51,000	700,000

Project Summary - Level of Service Need

6074-30 - Traffic Signals Engineering Belmont Road and Seventh Ave

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	700,000	-	-	-	-
0.000000	700,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Traffic Signals Engineering Belmont Road and Seven		700,000
Total			700,000
Total Expenditure			700,000
Net Total			(700,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6800-00 - Culvert Rehabilitations and Slip Lining

Project Number	6800-00	Title	Culvert Rehabilitations and Slip Lining
Component		Department - Security	170 - Engineering Services
Start Date	2026-05-01	Completion Date	2026-09-30
Description	Twenty Nine (29) road crossing culverts will receive slip lining to extend their useful life.		
Comments			
Justification	Road scheduled to be rehabilitated in the next 3 years are reviewed to inventory road crossing culvert conditions. Culverts in poor condition are rehabilitated using slip lining methods (where appropriate) or replaced at least one year in advance of scheduled surface works.		
Budget Year	2026	Name	6800-00 - Culvert Rehabilitations and Slip Lining: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2024	408,000	-	408,000
2025	408,000	-	408,000
2026	510,000	-	510,000
	1,326,000	-	1,326,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	25%	408,000	510,000
Total Expenditure	25%	408,000	510,000

Project Summary - Level of Service Need

6800-00 - Culvert Rehabilitations and Slip Lining

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	510,000	416,160	424,483	432,973	441,632
441632.000000	510,000	416,160	424,483	432,973	441,632
Percent Increase		(18.40%)	2.00%	2.00%	2.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Culvert Rehabilitations and Slip Lining		510,000
Total			510,000
Total Expenditure			510,000
Net Total			(510,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6935-26 - Jamestown Bridge Removal B26

Project Number	6935-26	Title	Jamestown Bridge Removal B26
Component		Department - Security	170 - Engineering Services
Start Date	2021-01-01	Completion Date	
Description	Fulton Bridge (built in 1912) and Jamestown Bridge (built in 1900) are steel truss bridges located on low volume township roads that have been scheduled to be permanently removed.		
Comments			
Justification	As part of the Transportation Master Plan, Council has supported removing these assets in lieu of bridge replacements that are estimated to cost \$6M. Formal support from the Township of Southwold has been received for the removal of Fulton Bridge. An engineering study including a Cultural Heritage Evaluation Report (CHER) must be completed for each bridge prior to its removal		
Budget Year	2026	Name	6935-26 - Jamestown Bridge Removal B26: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2025	51,000	-	51,000
2026	280,500	-	280,500
	331,500	-	331,500

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	450%	51,000	280,500
Total Expenditure	450%	51,000	280,500

Project Summary - Level of Service Need

6935-26 - Jamestown Bridge Removal B26

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	280,500	-	-	-	-
0.000000	280,500	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Jamestown Bridge Replacement - B26	280,500	
1800 - Capital Assets - Work in Progress	Jamestown Bridge Replacement B26	-	
			280,500
Total			280,500
Total Expenditure			280,500
Net Total			(280,500)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6942-45 - Port Burwell Bridge Engineering

Project Number	6942-45	Title	Port Burwell Bridge Engineering
Component		Department - Security	170 - Engineering Services
Start Date	2026-03-01	Completion Date	2029-12-31
Description	Solicit Engineering Services through an RFP for the renewal of the Port Burwell Bridge. Construction is scheduled to begin in 2028 and may require two construction seasons to complete		
Comments			
Justification	<p>The Port Burwell Bridge was constructed in 1969 (56 years old) and provides an essential transportation link across the Big Otter Creek and supports local water and sanitary infrastructure that are attached to the bridge. The bridge has two piers and three spans (34m, 43m and 34m in length) and utilizes cantilevered girders and a pre-cast drop-in centre span.</p> <p>In 1990, the bridge deck was rehabilitated by removing 50mm of the concrete deck surface and replacing it with a 100mm concrete overlay with reinforcing steel. A detailed inspection report was completed by Spriet Associates that began in November 2024 with the use of a 'Bridge Master' bucket truck and visual examinations, confirmed with laboratory investigation of the concrete deck. The detailed assessment concluded that the original concrete deck was in poor condition with very high chloride levels – meaning the original decks reinforcing steel is continuing to rust despite the overlay. The chloride (salt) has also migrated to the reinforcing steel of the 1990 overlay and de-bonded the overlay from the original deck in many areas. Other bridge components are in generally good condition for a bridge of this age.</p> <p>The 1968 design of the Port Burwell Bridge utilized the bridge design criteria of the time. New bridge design codes utilize updated live loads to structural girders that have increased more than 2 times greater than the original design – therefore, the 1968 designed bridge structure does not meet modern day design standards. This provided justification to go from the original full deck replacement to the full replacement of the concrete deck and girders.</p> <p>The recommended renewal design considers a complete bridge deck and structural girder replacement, modifying the existing piers and abutments to accommodate new, taller girders. Newer girders can span pier to pier without the use of the drop in sections which have historically been a concern to properly inspect as they are inaccessible from the deck top. Existing utilities supported by the bridge must be also accommodated during project. A class D estimate for the project is \$7,000,000</p>		

Budget Year	2026	Name	6942-45 - Port Burwell Bridge Engineering: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2024	51,000	-	51,000
2025	357,000	-	357,000
2026	714,000	-	714,000
	1,122,000	-	1,122,000

Project Summary - Level of Service Need

6942-45 - Port Burwell Bridge Engineering

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	100%	357,000	714,000
Total Expenditure	100%	357,000	714,000

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	714,000	-	7,428,456	-	-
0.000000	714,000	-	7,428,456	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in	Port Burwell Bridge Engineering		714,000
Total			714,000
Total Expenditure			714,000
Net Total			(714,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6944-53 - Eden Bridge Rehabilitation - B53 44020

Project Number	6944-53	Title	Eden Bridge Rehabilitation - B53 44020
Component		Department - Security	170 - Engineering Services
Start Date	2026-03-01	Completion Date	2026-12-31
Description	Eden Bridge (B53) is a steel girder bridge 49.7m in length built in 1967. In 1998 a rehabilitation was completed to replace the expansion joints, repair the deck surface, waterproof and pave the deck. Steel parapet walls were also replaced with concrete to meet collision requirements		
Comments			
Justification	SCOPE Similar repair scope as Calton Bridge and construction tender will group both projects in an effort to reduce project costs		
Budget Year	2026	Name	6944-53 - Eden Bridge Rehabilitation - B53 44020: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	100,000	-	100,000
2022	100,000	-	100,000
2023	100,000	-	100,000
2024	610,000	-	610,000
2025	610,000	-	610,000
2026	700,000	-	700,000
	2,220,000	-	2,220,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	14.75%	610,000	700,000
Total Expenditure	14.75%	610,000	700,000

Project Summary - Level of Service Need

6944-53 - Eden Bridge Rehabilitation - B53 44020

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	700,000	-	-	-	-
0.000000	700,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Eden Bridge Rehabilitation - B53 44020		700,000
Total			700,000
Total Expenditure			700,000
Net Total			(700,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6951-23 - Fulton Bridge Removal B23

Project Number	6951-23	Title	Fulton Bridge Removal B23
Component		Department - Security	170 - Engineering Services
Start Date	2026-03-01	Completion Date	2026-12-31
Description	Fulton Bridge (built in 1912) and Jamestown Bridge (built in 1900) are steel truss bridges located on low volume township roads that have been scheduled to be permanently removed.		
Comments			
Justification	As part of the Transportation Master Plan, Council has supported removing these assets in lieu of bridge replacements that are estimated to cost \$6M. Formal support from the Township of Southwold has been received for the removal of Fulton Bridge. An engineering study including a Cultural Heritage Evaluation Report (CHER) must be completed for each bridge prior to its removal.		
Budget Year	2026	Name	6951-23 - Fulton Bridge Removal B23: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	280,500	-	280,500
	280,500	-	280,500

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	280,500
Total Expenditure		-	280,500

Project Summary - Level of Service Need

6951-23 - Fulton Bridge Removal B23

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	280,500	-	-	-	-
0.000000	280,500	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Fulton Bridge Replacement B23		280,500
Total			280,500
Total Expenditure			280,500
Net Total			(280,500)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6952-38 - King Bridge Replacement B38

Project Number	6952-38	Title	King Bridge Replacement B38
Component		Department - Security	170 - Engineering Services
Start Date	2022-01-01	Completion Date	
Description	King Bridge (B38) is located on Ron McNeil Line 1.4km east of Springwater Road (CR 35) in the Township of Southwold. This bridge was a cast in place concrete rigid frame bridge with a 14m span constructed in 1955. OSIM inspections has identified this structure as needing replacement due to age and condition. The County has awarded its replacement in 2025 at a total cost of \$1.578M (plus HST and including a \$75,000 contingency allowance) with 7 x 14.6m span precast bridge units on a concrete pier cap over 3m deep H piles. The project is currently under construction.		
Comments			
Justification	Pre-engineering geotechnical investigations advanced 10m deep boreholes at the bridge site to determine existing sub-surface conditions to facilitate the design needs and determination if piles were required under the foundation slabs where none had previously existed. That investigation recommended 3m deep steel H piles be installed (30 in total). During installation, pile driving resistance thresholds were not achieved at the 3m design depth and piles had to be advanced significantly deeper and up to 18m in some cases resulting in schedule delays and extra costs. It is estimated that approximately \$400,000 will be required to supplement the project budget to account for these increased costs. Work and negotiations with respect to this change order are ongoing.		
Budget Year	2026	Name	6952-38 - King Bridge Replacement B38: Main
Project Status	Treasurer Review		
Annual Totals			
Year	Total Expenditure	Total Funding Source	Difference
2022	40,800	-	40,800
2024	1,510,223	-	1,510,223
2025	1,652,994	-	1,652,994
2026	400,000	-	400,000
	3,604,017	-	3,604,017

Project Summary - Level of Service Need

6952-38 - King Bridge Replacement B38

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(75.8)%	1,652,994	400,000
Total Expenditure	(75.8)%	1,652,994	400,000

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	400,000	-	-	-	-
0.000000	400,000	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	King Bridge Replacement B38		400,000
Total			400,000
Total Expenditure			400,000
Net Total			(400,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

9700-00 - Transportation Master Plan

Project Number	9700-00	Title	Transportation Master Plan
Component		Department - Security	170 - Engineering Services
Start Date	2023-01-01	Completion Date	
Description	<p>The County of Elgin Transportation Master Plan (TMP) study was on track to be substantially completed in 2022. It had experienced some delays including the following:</p> <ul style="list-style-type: none">• A County email blackout issue in spring 2022 challenged project team communications;• The second round of engagement was deferred due to the municipal election in fall 2022 and to allow the new representatives to settle in to their duties; and• The TMP study was further put on hold due to the annexation of 1,500 acres of land from the County of Elgin to the City of St. Thomas, primarily for the construction of an electric vehicle battery plant.		
Comments			
Justification	<p>The Elgin TMP Phase I Needs and Opportunities work was completed and the Phase I report was published on the County’s website in spring 2022. Many changes have taken place since then, in addition to the annexation of County lands to St. Thomas and related impacts, such as:</p> <ul style="list-style-type: none">• The availability of year 2021 Census data (Phase I had drawn on year 2016 Census data);• Updated plans and policies for the County, partner municipalities, and adjacent municipalities, e.g. the County’s newly adopted 2024 Official Plan;• Continued recovery from COVID-19 pandemic impacts – Phase I analysis was largely based on year 2021 traffic classification count data, while there remained a number of pandemic-related restrictions on travel and activities – updated year 2024 traffic count data will be available in August 2024; and• The development of the former psychiatric hospital lands south of the City of St. Thomas that will support an estimated 2,500 to 3,000 residential units, with construction tentatively expected to begin in 2027. <p>These changes require the information and analysis in the TMP Phase I report to be revisited and updated to provide a suitable foundation for Phase II and III work, which was also well underway at the time the study was paused.</p> <p>A Scope Change Order was therefore required to restart the Transportation Master Plan study, make the necessary updates to the work completed to date, and see the study through to completion based on the changes noted above. The balance of funding necessary to complete the project is \$47,000</p>		
Budget Year	2026	Name	9700-00 - Transportation Master Plan: Main
Project Status	Treasurer Review		

Project Summary - Level of Service Need

9700-00 - Transportation Master Plan

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	200,000	-	200,000
2022	140,060	-	140,060
2024	100,864	-	100,864
2025	165,771	-	165,771
2026	47,000	-	47,000
	653,695	-	653,695

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(71.65)%	165,771	47,000
Total Expenditure	(71.65)%	165,771	47,000

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	47,000	-	-	-	250,000
250000.000000	47,000	-	-	-	250,000
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	100.00%

Project Summary - Level of Service Need

9700-00 - Transportation Master Plan

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in	Transportation Master Plan		47,000
Total			47,000
Total Expenditure			47,000
Net Total			(47,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

9700-01 - Transit Feasibility Study

Project Number	9700-01	Title	Transit Feasibility Study
Component		Department - Security	170 - Engineering Services
Start Date	2026-01-01	Completion Date	
Description	The project will solicit consulting services through an RFP process to explore options, define a scope of services and phasing for a rural transit service solution across Elgin County. An option may exist to work with other municipalities who currently operate transit services and partner with them in an expanded service for Elgin County. In that case, these project funds may not need to be fully utilized.		
Comments			
Justification	County Council has approved exploring a rural transit service across Elgin County as an initiative the County's Transportation Master Plan.		
Budget Year	2026	Name	9700-01 - Transit Feasibility Study: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	100,000	-	100,000
	100,000	-	100,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	100,000
Total Expenditure		-	100,000

Project Summary - Level of Service Need

9700-01 - Transit Feasibility Study

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	100,000	-	-	-	-
0.000000	100,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Transit Feasibility Study		100,000
Total			100,000
Total Expenditure			100,000
Net Total			(100,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

9700-02 - CLI_ECA Stormwater Study

Project Number	9700-02	Title	CLI_ECA Stormwater Study
Component		Department - Security	170 - Engineering Services

Start Date	Completion Date
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Description A comprehensive study to identify storm infrastructure watershed areas and model storm impacts on the environment and properties as per prescribed regulations.

Comments

Justification The County has been granted the authority and responsibility to manage, operate, maintain and expand its stormwater conveyance and outlet infrastructure by the Ministry of Environment, Conservation and Parks (MECP). This authority comes with responsibilities to fully understand sub-watershed drainage areas and what impact these systems have on the surrounding environment. A comprehensive study is required to identify these watershed areas and manage the planning and operation of these assets in accordance with prescribed regulations. The deliverables from this task will be an Operation & Maintenance Manual, Monitoring Plan, Annual Performance Report template, Drinking Water Threat Assessment Report and Storm Sewer Catchment Asset Inventory which are all prescribed to be completed for the County to maintain its compliance under the Environmental Protection Act.

Budget Year	2026	Name	9700-02 - CLI_ECA Stormwater Study: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	150,000	-	150,000
	150,000	-	150,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	150,000
Total Expenditure		-	150,000

Project Summary - Level of Service Need

9700-02 - CLI_ECA Stormwater Study

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	150,000	-	-	-	-
0.000000	150,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	CLI_ECA Stormwater Study		150,000
Total			150,000
Total Expenditure			150,000
Net Total			(150,000)

Operating Impact

No data found for the selected parameters.

2026 Proposed Capital Budget Plan (Summary of 2025 Approved & 2026 Proposed With Carryforward)				Unit Structure	Department Name
Project Details		AllZeros	Project Display Name		
		False	All		
Department Name	Project Display Name	2025 Budget (With 2024 Carry Forward)	2025 Request Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
Engineering Services	6003-10 - Talbot Line Resurfacing West Elgin 003010	0.00	0.00	1,017,131.00	1,017,131.00
Engineering Services	6000-51 - Talbot Line Slope Repair	76,500.00	0.00	0.00	0.00
Engineering Services	6000-52 - Engineering Department Plotter	0.00	0.00	0.00	0.00
Engineering Services	6000-56 - Wellington Road Culvert Repair (50% with City)	0.00	0.00	0.00	0.00
Engineering Services	6000-85 - County Wide Master Servicing Plan	255,000.00	255,000.00	0.00	255,000.00
Engineering Services	6000-96 - County Road Gateway Signage Replacements	26,480.99	0.00	0.00	0.00
Engineering Services	6003-20 - Talbot Line Resurfacing West Elgin 003020	0.00	0.00	1,192,892.00	1,192,892.00
Engineering Services	6003-31 - Talbot Line Resurfacing West Elgin 003030	0.00	0.00	594,005.00	594,005.00
Engineering Services	6003-40 - Talbot Line Resurfacing Dutton Dunwich 003040	1,385,540.00	1,385,540.00	0.00	1,385,540.00
Engineering Services	6003-50 - Talbot Line Resurfacing Dutton Dunwich	1,751,568.00	1,751,568.00	0.00	1,751,568.00
Engineering Services	6004-32 - Road 4 Resurfacing (St. Thomas to Warren Street) 4010	150,000.00	0.00	0.00	0.00
Engineering Services	6005-50 - Dunborough Road Surface Treatment 005050	217,464.00	0.00	0.00	0.00
Engineering Services	6005-55 - Dunborough Road Surface Treatment 005055	58,344.00	0.00	0.00	0.00
Engineering Services	6005-60 - Dunborough Road Surface Treatment 005060	114,240.00	0.00	0.00	0.00
Engineering Services	6008-10 - Currie and Pioneer Intersection Resurfacing	99,846.00	99,846.00	0.00	99,846.00
Engineering Services	6009-30 - Duff Line Surface Treatment Dunborough to Currie	293,760.00	0.00	0.00	0.00
Engineering Services	6011-10 - Clinton Line Rehabilitation	561,102.00	0.00	0.00	0.00
Engineering Services	6014-50 - Iona Road Rehabilitaion Highway 401 to Thames River	0.00	0.00	982,024.00	982,024.00
Engineering Services	6014-62 - Mapleton Bridge Engineering	51,000.00	0.00	0.00	0.00
Engineering Services	6016-10 - Fingal Line Rehabilitation Currie Road to Iona Road 016010	3,235,100.00	0.00	0.00	0.00
Engineering Services	6016-20 - Fingal Line Rehabilitation Currie Road to Iona Road 16020	893,364.00	0.00	0.00	0.00
Engineering Services	6016-40 - Fingal Line Reconstruction Fingal 016040	0.00	0.00	2,921,983.00	2,921,983.00
Engineering Services	6016-50 - Fingal Line Reconstruction Fingal 016050	0.00	0.00	1,804,754.00	1,804,754.00
Engineering Services	6016-80 - Road 16 - Port Talbot Hill Drainage Rehabilitation 16010	2,622,145.95	0.00	0.00	0.00
Engineering Services	6019-06 - Road 19 EPL to Garner Road CL 37060	0.00	0.00	0.00	0.00
Engineering Services	6020-20 - Union Road (CR20) Warren St. to Thomas Rd.	0.00	0.00	0.00	0.00
Engineering Services	6020-40 - Fingal Reconstruction Engineering Services	459,000.00	75,357.60	0.00	75,357.60
Engineering Services	6020-50 - Union Road Reconstruction Fingal 020050	0.00	0.00	2,406,339.00	2,406,339.00
Engineering Services	6020-60 - Union Road Reconstruction Fingal 020060	0.00	0.00	2,643,597.00	2,643,597.00
Engineering Services	6020-92 - Union Road Rehabilitation Shedden to Third Line 020100	0.00	0.00	1,077,013.00	1,077,013.00
Engineering Services	6020-96 - Road 20 Rehabilitaiton (Shedden to Road 18) 20120	0.00	0.00	96,408.00	96,408.00
Engineering Services	6022-20 - Road 22 Rehabilitation (Rd 24 to Rd 27) 22010	0.00	0.00	0.00	0.00
Engineering Services	6024-20 - Road 24 Rehabilitation (Yarmouth Centre to Quaker Road) (paved shoulders) 24020	0.00	0.00	0.00	0.00
Engineering Services	6024-40 - Dexter Line Resurfacing Port Bruce	117,810.00	0.00	0.00	0.00
Engineering Services	6026-10 - Road 26 St. George Street (Rd 25 to RR Tracks) Reconstruction 26020	553,198.00	0.00	0.00	0.00
Engineering Services	6027-62 - Gillets Bridge Repairs B27	459,000.00	424,354.85	0.00	424,354.85
Engineering Services	6028-62 - Players Bridge Engineering	51,000.00	0.00	0.00	0.00
Engineering Services	6031-10 - Dalewood Road and Ron McNeil Line Traffic Signals	561,000.00	557,897.18	750,000.00	1,307,897.18
Engineering Services	6037-30 - Road 37 Resurfacing (Avon) 37050	0.00	0.00	0.00	0.00
Engineering Services	6037-40 - Avon Drive Resurfacing Imperial Road to Helder Road	292,169.00	0.00	0.00	0.00
Engineering Services	6038-10 - Heritage Line Rehabilitation Talbot Line to Richmond	482,548.00	0.00	0.00	0.00
Engineering Services	6039-20 - Chatham Street Rehabilitation	0.00	0.00	0.00	0.00
Engineering Services	6042-80 - Glen Erie Line Rehabilitation	1,995,023.26	1,995,023.26	200,000.00	2,195,023.26
Engineering Services	6042-81 - Glen Erie Line Road Slope Stabilization_8 locations	0.01	-137,391.26	0.00	-137,391.26
Engineering Services	6043-04 - Richmond Reconstruction (Rd 38 and 43) - Eng. Moved	0.00	0.00	0.00	0.00
Engineering Services	6043-30 - Richmond Road Resurfacing Calton	0.00	0.00	67,863.00	67,863.00
Engineering Services	6045-50 - Calton Line Culvert Replacement	0.00	0.00	0.00	0.00
Engineering Services	6045-55 - Imperial Road and John Wise Line Intersection Control Beacon		0.00	60,000.00	60,000.00
Engineering Services	6045-70 - Calton Line Rehabilitation Springfield Rd to Richmond Rd	0.00	0.00	1,696,778.00	1,696,778.00
Engineering Services	6045-80 - Calton Line Resurfacing Richmond Road to Plank Road	1,041,440.00	0.00	0.00	0.00
Engineering Services	6045-88 - Players Bridge Deck Rehabilitation	438,000.00	0.00	0.00	0.00
Engineering Services	6047-10 - Putnam Road Reconstruction_Avon	408,000.00	408,000.00	350,000.00	758,000.00
Engineering Services	6047-20 - Road 47 Rehabilitation (48 to 37) widen radius at 48 47010	634,075.10	0.00	0.00	0.00
Engineering Services	6048-55 - Lyons Line Rehabilitation Imperial Rd to Putnam Rd	1,562,669.00	0.00	0.00	0.00
Engineering Services	6051-20 - Fruit Ridge Line Rehabilitation Sunset Rd to RR Tracks	232,857.00	0.00	0.00	0.00
Engineering Services	6052-60 - Ron McNeil Line Rehabilitation (Imperial Road to Spingfield)	0.00	0.00	892,461.00	892,461.00
Engineering Services	6055-10 - County Road 55 Surface Treatment Nova Scotia Line to Calton Line	325,747.00	0.00	0.00	0.00
Engineering Services	6074-30 - Traffic Signals Engineering Belmont Road and Seventh Ave	51,000.00	51,000.00	700,000.00	751,000.00
Engineering Services	6074-76 - Intersection Control Beacon (Belmont Road and Ron McNeil Line)	58,092.04	0.00	0.00	0.00
Engineering Services	6090-01 - Port Burwell Road Drainage Survey	0.00	0.00	0.00	0.00
Engineering Services	6090-13 - Asset Management Program	100,000.00	100,000.00	0.00	100,000.00
Engineering Services	6090-14 - Wonderland Road and Talbot Line EA partnered with MTO	0.00	0.00	0.00	0.00
Engineering Services	6090-23 - East Road at Hill Street Intersection Improvements	0.00	0.00	0.00	0.00
Engineering Services	6090-33 - Elm Street at Centennial Road Intersection Improvement 25010	0.00	0.00	0.00	0.00
Engineering Services	6103-10 - Furnival Road Surface Treatment Lake Erie to Talbot Line	105,544.00	0.00	0.00	0.00
Engineering Services	6200-01 - Road 4 Rehabilitation Hwy3/4 to City limits	376,902.75	376,902.75	0.00	376,902.75
Engineering Services	6290-03 - Philmore Bridge Deck Replacement - B49 43060	0.00	0.00	0.00	0.00
Engineering Services	6290-04 - Bothwell Bridge Rehabilitation - B01 7010	0.00	0.00	0.00	0.00
Engineering Services	6800-00 - Culvert Rehabilitations and Slip Lining	408,000.00	0.00	510,000.00	510,000.00
Engineering Services	6905-03 - Walkers Bridge	40,800.00	40,800.00	0.00	40,800.00
Engineering Services	6908-05 - Willeys Bridge Rehabilitation	40,800.00	40,800.00	0.00	40,800.00
Engineering Services	6935-26 - Jamestown Bridge Removal B26	51,000.00	51,000.00	280,500.00	331,500.00
Engineering Services	6942-45 - Port Burwell Bridge Engineering	357,000.00	315,679.07	714,000.00	1,029,679.07
Engineering Services	6944-53 - Eden Bridge Rehabilitation - B53 44020	610,000.00	592,527.90	700,000.00	1,292,527.90
Engineering Services	6945-47 - Calton Bridge	51,000.00	51,000.00	0.00	51,000.00
Engineering Services	6951-23 - Fulton Bridge Removal B23	0.00	0.00	280,500.00	280,500.00
Engineering Services	6952-38 - King Bridge Replacement B38	1,652,994.22	902,096.13	400,000.00	1,302,096.13
Engineering Services	6973-14 - Mapleton Bridge Rehabilitation B 14	918,000.00	0.00	0.00	0.00
Engineering Services	9700-00 - Transportation Master Plan	165,771.07	-16,704.93	47,000.00	30,295.07
Engineering Services	9700-01 - Transit Feasibility Study	0.00	0.00	100,000.00	100,000.00
Engineering Services	9700-02 - CLI_ECA Stormwater Study	0.00	0.00	150,000.00	150,000.00
Total		26,391,895.39	9,320,296.55	22,635,248.00	31,955,544.55

Project Summary - Level of Service Need

6003-10 - Talbot Line Resurfacing West Elgin 003010

Project Number

6003-10

Title

Talbot Line Resurfacing West Elgin 003010

Component

Department - Security

170 - Engineering Services

Start Date

2025-06-01

Completion Date

2026-08-31

Description

Resurfacing with 50mm of hot mix asphalt on Talbot Line through the Municipality of West Elgin ~ 17km in length.

Comments

Justification

SCOPE Talbot Line was last rehabilitated in 2009. A lifecycle resurfacing is now required based on age of the surface (17 years) and condition. If not resurfaced, the road's condition will further deteriorate and a simple 50mm resurfacing may no longer be recommended as the lifecycle of the resurfacing activity will be greatly reduced.

Budget Year

2026

Name

6003-10 - Talbot Line Resurfacing West Elgin 003010: Main

Project Status

Treasurer Review

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	1,017,131	-	1,017,131
	1,017,131	-	1,017,131

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	1,017,131
Total Expenditure		-	1,017,131

Project Summary - Level of Service Need

6003-10 - Talbot Line Resurfacing West Elgin 003010

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	1,017,131	-	-	-	-
0.000000	1,017,131	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Talbot Line Resurfacing West Elgin 003010		1,017,131
Total			1,017,131
Total Expenditure			1,017,131
Net Total			(1,017,131)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6003-20 - Talbot Line Resurfacing West Elgin 003020

Project Number	6003-20	Title	Talbot Line Resurfacing West Elgin 003020
Component		Department - Security	170 - Engineering Services
Start Date	2026-06-01	Completion Date	2026-08-31
Description	Resurfacing with 50mm of hot mix asphalt on Talbot Line through the Municipality of West Elgin ~ 17km in length.		
Comments			
Justification	SCOPE Talbot Line was last rehabilitated in 2009. A lifecycle resurfacing is now required based on age of the surface (17 years) and condition. If not resurfaced, the road's condition will further deteriorate and a simple 50mm resurfacing may no longer be recommended as the lifecycle of the resurfacing activity will be greatly reduced.		
Budget Year	2026	Name	6003-20 - Talbot Line Resurfacing West Elgin 003020: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	1,192,892	-	1,192,892
	1,192,892	-	1,192,892

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	1,192,892
Total Expenditure		-	1,192,892

Project Summary - Level of Service Need

6003-20 - Talbot Line Resurfacing West Elgin 003020

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	1,192,892	-	-	-	-
0.000000	1,192,892	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Talbot Line Resurfacing West Elgin 003020		1,192,892
Total			1,192,892
Total Expenditure			1,192,892
Net Total			(1,192,892)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6003-31 - Talbot Line Resurfacing West Elgin 003030

Project Number

6003-31

Title

Talbot Line Resurfacing West Elgin 003030

Component

Department - Security

170 - Engineering Services

Start Date

2026-06-01

Completion Date

2026-08-31

Description

Resurfacing with 50mm of hot mix asphalt on Talbot Line through the Municipality of West Elgin ~ 17km in length.

Comments

Justification

SCOPE Talbot Line was last rehabilitated in 2009. A lifecycle resurfacing is now required based on age of the surface (17 years) and condition. If not resurfaced, the road's condition will further deteriorate and a simple 50mm resurfacing may no longer be recommended as the lifecycle of the resurfacing activity will be greatly reduced.

Budget Year

2026

Name

6003-31 - Talbot Line Resurfacing West Elgin 003030: Main

Project Status

Treasurer Review

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	594,005	-	594,005
	594,005	-	594,005

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	594,005
Total Expenditure		-	594,005

Project Summary - Level of Service Need

6003-31 - Talbot Line Resurfacing West Elgin 003030

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	594,005	-	-	-	-
0.000000	594,005	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Talbot Line Resurfacing West Elgin 003030		594,005
Total			594,005
Total Expenditure			594,005
Net Total			(594,005)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6014-50 - Iona Road Rehabilitaion Highway 401 to Thames River

Project Number	6014-50	Title	Iona Road Rehabilitaion Highway 401 to Thames River
Component		Department - Security	170 - Engineering Services
Start Date	2026-05-01	Completion Date	2026-08-31
Description	Iona Road between Highway #401 and the Thames River (3.4km) will be rehabilitated with Cold In-Place Asphalt Recycling with Expanded Asphalt Material (CIREAM) and an asphalt (50mm) overlay and granular shouldering.		
Comments			
Justification	SCOPE Iona Road was last reconstructed in 1986 and microsurfaced as a condition holding strategy in 2005 and 2014. The road surface condition is not suitable for additional overlays and a treatment is required to reset the condition lifecycle. Asphalt recycling and paving is a cost effective method to restore the pavement structure in an environmentally conscious manner. The work will also include partially paved asphalt shoulders north of Duff Line to reduce maintenance demands and costs experienced by the Municipality of Dutton Dunwich		
Budget Year	2026	Name	6014-50 - Iona Road Rehabilitaion Highway 401 to Thames River: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	982,024	-	982,024
	982,024	-	982,024

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	982,024
Total Expenditure		-	982,024

Project Summary - Level of Service Need

6014-50 - Iona Road Rehabilitaion Highway 401 to Thames River

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	982,024	-	-	-	-
0.000000	982,024	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in			982,024
Total			982,024
Total Expenditure			982,024
Net Total			(982,024)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6016-40 - Fingal Line Reconstruction Fingal 016040

Project Number	6016-40	Title	Fingal Line Reconstruction Fingal 016040
Component		Department - Security	170 - Engineering Services
Start Date	2025-11-10	Completion Date	2027-12-31
Description	Fingal Line and Union Road within the Village of Fingal will be reconstructed in collaboration with the Township of Southwold and include new storm water infrastructure, road base, curbs, gateway entrance features, pedestrian cross walks and traffic signals		
Comments			
Justification	SCOPE The Village of Fingal was last reconstructed in 1969 and its reconstruction has been purposely delayed until local services were required to be installed. This project collaborates with the Township to service a number of development parcels to support 1,000 new residential units. The project has received funding from the Province in the amount of \$3.7M that will offset some of the project costs.		
Budget Year	2026	Name	6016-40 - Fingal Line Reconstruction Fingal 016040: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	2,921,983	-	2,921,983
	2,921,983	-	2,921,983

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	2,921,983
Total Expenditure		-	2,921,983

Project Summary - Level of Service Need

6016-40 - Fingal Line Reconstruction Fingal 016040

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	2,921,983	302,834	-	-	-
0.000000	2,921,983	302,834	-	-	-
Percent Increase		(89.64%)	(100.00%)	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Fingal Line Reconstruction Fingal 016040		2,921,983
Total			2,921,983
Total Expenditure			2,921,983
Net Total			(2,921,983)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6016-50 - Fingal Line Reconstruction Fingal 016050

Project Number	6016-50	Title	Fingal Line Reconstruction Fingal 016050
Component		Department - Security	170 - Engineering Services
Start Date	2026-01-01	Completion Date	
Description	Fingal Line and Union Road within the Village of Fingal will be reconstructed in collaboration with the Township of Southwold and include new storm water infrastructure, road base, curbs, gateway entrance features, pedestrian cross walks and traffic signals		
Comments			
Justification	SCOPE The Village of Fingal was last reconstructed in 1969 and its reconstruction has been purposely delayed until local services were required to be installed. This project collaborates with the Township to service a number of development parcels to support 1,000 new residential units. The project has received funding from the Province in the amount of \$3.7M that will offset some of the project costs.		
Budget Year	2026	Name	6016-50 - Fingal Line Reconstruction Fingal 016050: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	1,804,754	-	1,804,754
	1,804,754	-	1,804,754

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	1,804,754
Total Expenditure		-	1,804,754

Project Summary - Level of Service Need

6016-50 - Fingal Line Reconstruction Fingal 016050

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	1,804,754	187,045	-	-	-
0.000000	1,804,754	187,045	-	-	-
Percent Increase		(89.64%)	(100.00%)	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Fingal Line Reconstruction Fingal 016040		1,804,754
Total			1,804,754
Total Expenditure			1,804,754
Net Total			(1,804,754)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6020-50 - Union Road Reconstruction Fingal 020050

Project Number	6020-50	Title	Union Road Reconstruction Fingal 020050
Component		Department - Security	170 - Engineering Services
Start Date	2026-01-01	Completion Date	
Description	Fingal Line and Union Road within the Village of Fingal will be reconstructed in collaboration with the Township of Southwold and include new storm water infrastructure, road base, curbs, gateway entrance features, pedestrian cross walks and traffic signals		
Comments			
Justification	SCOPE The Village of Fingal was last reconstructed in 1969 and its reconstruction has been purposely delayed until local services were required to be installed. This project collaborates with the Township to service a number of development parcels to support 1,000 new residential units. The project has received funding from the Province in the amount of \$3.7M that will offset some of the project costs.		
Budget Year	2026	Name	6020-50 - Union Road Reconstruction Fingal 020050: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	2,406,339	-	2,406,339
	2,406,339	-	2,406,339

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	2,406,339
Total Expenditure		-	2,406,339

Project Summary - Level of Service Need

6020-50 - Union Road Reconstruction Fingal 020050

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	2,406,339	249,393	-	-	-
0.000000	2,406,339	249,393	-	-	-
Percent Increase		(89.64%)	(100.00%)	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Union Road Reconstruction Fingal 020050		2,406,339
Total			2,406,339
Total Expenditure			2,406,339
Net Total			(2,406,339)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6020-60 - Union Road Reconstruction Fingal 020060

Project Number	6020-60	Title	Union Road Reconstruction Fingal 020060
Component		Department - Security	170 - Engineering Services
Start Date	2026-01-01	Completion Date	
Description	Fingal Line and Union Road within the Village of Fingal will be reconstructed in collaboration with the Township of Southwold and include new storm water infrastructure, road base, curbs, gateway entrance features, pedestrian cross walks and traffic signals		
Comments			
Justification	SCOPE The Village of Fingal was last reconstructed in 1969 and its reconstruction has been purposely delayed until local services were required to be installed. This project collaborates with the Township to service a number of development parcels to support 1,000 new residential units. The project has received funding from the Province in the amount of \$3.7M that will offset some of the project costs.		
Budget Year	2026	Name	6020-60 - Union Road Reconstruction Fingal 020060: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	2,643,597	-	2,643,597
	2,643,597	-	2,643,597

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	2,643,597
Total Expenditure		-	2,643,597

Project Summary - Level of Service Need

6020-60 - Union Road Reconstruction Fingal 020060

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	2,643,597	360,729	-	-	-
0.000000	2,643,597	360,729	-	-	-
Percent Increase		(86.35%)	(100.00%)	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Union Road Reconstruction Fingal 020060		2,643,597
Total			2,643,597
Total Expenditure			2,643,597
Net Total			(2,643,597)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6020-92 - Union Road Rehabilitation Shedden to Third Line 020100

Project Number	6020-92	Title	Union Road Rehabilitation Shedden to Third Line 020100
Component		Department - Security	170 - Engineering Services
Start Date	2026-06-01	Completion Date	2026-09-30
Description	Union Road between Shedden and Third Line (4.3km) will be rehabilitated with Cold In-Place Asphalt Recycling with Expanded Asphalt Material (CIREAM) and an asphalt (50mm) overlay and granular shouldering		
Comments			
Justification	SCOPE Union Road was last reconstructed in 1982, resurfaced with asphalt in 2000 and microsurfaced as a condition holding strategy in 2016. The road surface condition is not suitable for additional overlays and a treatment is required to reset the condition lifecycle. Asphalt recycling and paving will is a cost effective method to restore the pavement structure in an environmentally conscious manner.		
Budget Year	2026	Name	6020-92 - Union Road Rehabilitation Shedden to Third Line 020100: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	1,077,013	-	1,077,013
	1,077,013	-	1,077,013

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	1,077,013
Total Expenditure		-	1,077,013

Project Summary - Level of Service Need

6020-92 - Union Road Rehabilitation Shedden to Third Line 020100

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	1,077,013	-	-	-	-
0.000000	1,077,013	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Union Road Rehabilitation Shedden to Third Line 02		1,077,013
Total			1,077,013
Total Expenditure			1,077,013
Net Total			(1,077,013)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6020-96 - Road 20 Rehabilitaiton (Shedden to Road 18) 20120

Project Number	6020-96	Title	Road 20 Rehabilitaiton (Shedden to Road 18) 20120	
Component		Department - Security	170 - Engineering Services	
Start Date	2026-06-01	Completion Date		
Description	Union Road between Shedden and Third Line (4.3km) will be rehabilitated with Cold In-Place Asphalt Recycling with Expanded Asphalt Material (CIREAM) and an asphalt (50mm) overlay and granular shouldering			
Comments				
Justification	SCOPE Union Road was last reconstructed in 1982, resurfaced with asphalt in 2000 and microsurfaced as a condition holding strategy in 2016. The road surface condition is not suitable for additional overlays and a treatment is required to reset the condition lifecycle. Asphalt recycling and paving will is a cost effective method to restore the pavement structure in an environmentally conscious manner.			
Budget Year	2026	Name	6020-96 - Road 20 Rehabilitaiton (Shedden to Road 18) 20120: Main	
Project Status	Treasurer Review			
Annual Totals				
Year		Total Expenditure	Total Funding Source	Difference
2026		96,408	-	96,408
		96,408	-	96,408
Prior Year Comparison				
GL Account		Percent Change	2025 Amount	2026 Amount
Expenditure				
1800 - Capital Assets - Work in Progress		-	-	96,408
Total Expenditure			-	96,408

Project Summary - Level of Service Need

6020-96 - Road 20 Rehabilitaiton (Shedden to Road 18) 20120

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	96,408	-	-	-	-
0.000000	96,408	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Road 20 Rehabilitaiton (Shedden to Road 18) 20100		96,408
Total			96,408
Total Expenditure			96,408
Net Total			(96,408)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

6031-10 - Dalewood Road and Ron McNeil Line Traffic Signals

Project Number	6031-10	Title	Dalewood Road and Ron McNeil Line Traffic Signals
Component		Department - Security	170 - Engineering Services
Start Date	2025-11-01	Completion Date	2026-06-30
Description	Installation of Traffic Signals and turning lanes at the intersection of Ron McNeil Line and Dalewood Road		
Comments			
Justification	SCOPE The intersection of Ron McNeil Line and Dalewood Road has been the subject of multiple collisions triggering the warrant for a signalized intersection to create protected turning and crossing maneuvers for drivers. The project has been awarded by County Council and will begin in 2025 with traffic signal installations and roadworks to create turning lanes will occur in the spring of 2026. Total project cost is \$1,306,093.26, partially funded by the 2025 capital budget.		
Budget Year	2026	Name	6031-10 - Dalewood Road and Ron McNeil Line Traffic Signals: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2025	561,000	-	561,000
2026	750,000	-	750,000
	1,311,000	-	1,311,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	33.69%	561,000	750,000
Total Expenditure	33.69%	561,000	750,000

Project Summary - Level of Service Need

6031-10 - Dalewood Road and Ron McNeil Line Traffic Signals

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	750,000	-	-	-	-
0.000000	750,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Dalewood Road and Ron McNeil Line Traffic Signals		750,000
Total			750,000
Total Expenditure			750,000
Net Total			(750,000)

Operating Impact

GL Account	Description	FTE	2026	2027	2028	2029	2030
5940 - Utilities	Dalewood Signals	-	500	1,000	1,000	1,000	1,000

Project Summary - Level of Service Need

6042-80 - Glen Erie Line Rehabilitation

Project Number	6042-80	Title	Glen Erie Line Rehabilitation
Component		Department - Security	170 - Engineering Services
Start Date	2025-01-01	Completion Date	
Description	<p>Glen Erie Line was transferred from the Municipality of Bayham to the County of Elgin in 2004 and was last rehabilitated in 2012. The road is 6.96km in length and classified as a rural collector roadway with an average of 500 vehicles per day.</p> <p>As part of this project eight (8) identified critically steep roadside slopes will be rehabilitated. To support this work, the existing 20 metre wide road property width must be widened in these areas, necessitating road widening and property purchases.</p> <p>Property appraisals have been completed and staff is in the midst of connecting with property owners to initiate the land purchase and transfer process.</p> <p>In addition to the slope rehabilitations, a number of road crossing culverts will either be replaced, rehabilitated, relined and/or extended. Approximately 1,400 metres of new steel beam guiderail also forms part of the works.</p>		
Comments			
Justification	<p>Critical roadside slopes have been identified and require stabilization works to ensure the road remains safe and to prepare for the road surface rehabilitation project scheduled for 2027.</p>		
Budget Year	2026	Name	6042-80 - Glen Erie Line Rehabilitation: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2022	102,000	-	102,000
2023	9,251	-	9,251
2024	2,040,000	-	2,040,000
2025	1,995,023	-	1,995,023
2026	200,000	-	200,000
	4,346,274	-	4,346,274

Project Summary - Level of Service Need

6042-80 - Glen Erie Line Rehabilitation

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(89.98)%	1,995,023	200,000
Total Expenditure	(89.98)%	1,995,023	200,000

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	200,000	2,163,562	-	-	-
0.000000	200,000	2,163,562	-	-	-
Percent Increase		981.78%	(100.00%)	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Glen Erie Line Rehabilitation	200,000	
1800 - Capital Assets - Work in Progress	Glen Erie Line Road Slope Stabilization (8 locatio	-	
			200,000
Total			200,000
Total Expenditure			200,000
Net Total			(200,000)

2026 Proposed Capital Budget Plan

(Summary of 2025 Approved & 2026 Proposed With Carryforward)

Project Details

Account Structure

Department Name

Financial Services

AllZeros

False

Project Display Name

All

Department Name	Project Display Name	2025 Budget (With 2024 Carry Forward)	2025 Request Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
Financial Services	2900-10 - Financial Health Review and Strategy	0.00	0.00	50,000.00	50,000.00
Total		0.00	0.00	50,000.00	50,000.00

Project Summary - Level of Service Need

2900-10 - Financial Health Review and Strategy

Project Number	2900-10	Title	Financial Health Review and Strategy
Component		Department - Security	140 - Financial Services
Start Date	2026-01-01	Completion Date	
Description			
Comments	Submitted by Change request on FIN2026-01		
Justification			
Budget Year	2026	Name	2900-10 - Financial Health Review and Strategy: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2025	-	-	-
2026	50,000	-	50,000
	50,000	-	50,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	49999999900%	-	50,000
Total Expenditure	49999999900%	-	50,000

Project Summary - Level of Service Need

2900-10 - Financial Health Review and Strategy

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	50,000	-	-	-	-
0.000000	50,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Financial Health Review and Strategy		50,000
Total			50,000
Total Expenditure			50,000
Net Total			(50,000)

Operating Impact

No data found for the selected parameters.

2026 Proposed Capital Budget Plan

(Summary of 2025 Approved & 2026 Proposed With Carryforward)

Project Details

Account Structure

All

Department Name

Information Technology

AllZeros

False

Project Display Name

All

Department Name	Project Display Name	2025 Budget (With 2024 Carry Forward)	2025 Request Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
Information Technology	5780-01 - Hardware Replacement	791,441.68	0.00	504,738.00	504,738.00
Information Technology	5780-02 - Photocopiers	28,926.31	0.00	15,008.00	15,008.00
Information Technology	5780-03 - Other Licenses	139,536.58	0.00	85,866.00	85,866.00
Information Technology	5780-07 - SDR HCM Enhancements for Recruitment and Scheduling	40,326.00	0.00	0.00	0.00
Information Technology	5780-11 - SRF Council Chamber Hardware	0.00	0.00	0.00	0.00
Information Technology	5780-16 - SDR Development Services Software Licenses for Online Forms	21,436.00	0.00	0.00	0.00
Information Technology	5780-23 - Website Development	0.00	0.00	0.00	0.00
Information Technology	5780-50 - Server Replacement	110,000.00	0.00	0.00	0.00
Information Technology	5780-52 - Hardware Carry Forward	98,597.38	0.00	0.00	0.00
Total		1,230,263.95	0.00	605,612.00	605,612.00

Project Summary - Level of Service Need

5780-01 - Hardware Replacement

Project Number	5780-01	Title	Hardware Replacement
Component		Department - Security	150 - Information Technology
Start Date	2021-01-01	Completion Date	
Description	This funding covers planned lifecycle replacement of critical hardware components—including end-of-life workstations, aging servers, network cabling, and required accessories—across county facilities. Regular renewal is essential to prevent performance issues, reduce maintenance and outage risks, maintain cybersecurity compliance, and support staff productivity. By proactively upgrading equipment based on industry standards and lifecycle schedules, we ensure consistent service delivery and avoid the higher costs associated with unplanned failures or emergency replacements.		
Comments			
Justification	Annual ongoing hardware replacement is necessary to maintain reliable and secure technology infrastructure across Elgin County. Allocated funding supports scheduled upgrades of workstations, servers, cabling, and accessories to ensure systems remain current, efficient, and fully operational.		
Budget Year	2026	Name	5780-01 - Hardware Replacement: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	248,850	-	248,850
2022	227,513	-	227,513
2023	241,638	-	241,638
2024	438,205	-	438,205
2025	791,442	-	791,442
2026	504,738	-	504,738
	2,452,386	-	2,452,386

Project Summary - Level of Service Need

5780-01 - Hardware Replacement

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(36.23)%	791,442	504,738
Total Expenditure	(36.23)%	791,442	504,738

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	504,738	590,544	690,936	808,395	824,563
824563.000000	504,738	590,544	690,936	808,395	824,563
Percent Increase		17.00%	17.00%	17.00%	2.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in	Hardware Replacement		504,738
Total			504,738
Total Expenditure			504,738
Net Total			(504,738)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

5780-02 - Photocopiers

Project Number	5780-02	Title	Photocopiers
Component		Department - Security	150 - Information Technology
Start Date	2021-01-01	Completion Date	
Description	This allocation supports the planned lifecycle refresh of high-use shared photocopiers serving multiple county departments. As devices reach end-of-life, their maintenance costs increase and failure rates rise, impacting productivity and service delivery. By budgeting for the replacement of roughly four units per year, we ensure consistent availability of critical document services, reduce downtime and repair costs, and maintain compatibility with current security and print management systems.		
Comments			
Justification	Annual replacement of shared photocopiers is required to maintain reliability and support operational continuity across departments. Annual turnover of approximately four aging devices ensures dependable printing and copying capacity where needed.		
Budget Year	2026	Name	5780-02 - Photocopiers: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	13,594	-	13,594
2022	13,865	-	13,865
2023	12,616	-	12,616
2024	14,426	-	14,426
2025	28,926	-	28,926
2026	15,008	-	15,008
	98,435	-	98,435

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(48.12)%	28,926	15,008
Total Expenditure	(48.12)%	28,926	15,008

Project Summary - Level of Service Need

5780-02 - Photocopiers

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	15,008	15,309	15,615	15,927	16,246
16246.000000	15,008	15,309	15,615	15,927	16,246
Percent Increase		2.01%	2.00%	2.00%	2.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Photocopiers		15,008
Total			15,008
Total Expenditure			15,008
Net Total			(15,008)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

5780-03 - Other Licenses

Project Number	5780-03	Title	Other Licenses
Component		Department - Security	150 - Information Technology
Start Date	2021-01-01	Completion Date	
Description	This allocation covers software and licensing costs that are non-recurring and directly tied to capital or implementation projects, such as temporary tools for data migration, specialized service deployment, or the addition of new system modules. These expenses fall outside standard operational licensing and are essential to ensure project success, reduce implementation risk, and enable new capabilities. By funding these items through the capital budget, we avoid unexpected operational impacts while ensuring the county has the necessary technology to support strategic initiatives.		
Comments			
Justification	Capital funding is required to support one-time or project-specific software licensing that falls outside the ongoing operational budget. This includes module additions and short-term licensing necessary to successfully deliver planned initiatives.		
Budget Year	2026	Name	5780-03 - Other Licenses: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	78,369	-	78,369
2022	79,326	-	79,326
2023	40,816	-	40,816
2024	82,531	-	82,531
2025	139,537	-	139,537
2026	85,866	-	85,866
	506,445	-	506,445

Project Summary - Level of Service Need

5780-03 - Other Licenses

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(38.46)%	139,537	85,866
Total Expenditure	(38.46)%	139,537	85,866

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	85,866	87,583	89,335	91,122	92,944
92944.000000	85,866	87,583	89,335	91,122	92,944
Percent Increase		2.00%	2.00%	2.00%	2.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in	Other Licenses		85,866
Total			85,866
Total Expenditure			85,866
Net Total			(85,866)

Operating Impact

No data found for the selected parameters.

2026 Proposed Capital Budget Plan

(Summary of 2025 Approved & 2026 Proposed With Carryforward)

Project Details

Account Structure

All

Department Name

Multiple selections

AllZeros

False

Project Display Name

All

Department Name	Project Display Name	2025 Budget (With 2024 Carry Forward)	2025 Request for Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
	▲				
Museum	2790-50 - Museum Misc Capital	54,673.79	31,982.24	20,000.00	51,982.24
Archives	2940-07 - Misc Capital Archives	80,513.00	60,288.20	20,000.00	80,288.20
Library Services	5780-31 - Security Cameras		0.00	46,000.00	46,000.00
Library Services	5810-01 - Book Purchases	350,017.00	0.00	362,016.75	362,016.75
Library Services	5810-02 - Aylmer Facility Improvements	135,526.10	135,526.10	0.00	135,526.10
Library Services	5810-03 - Accessibility Renos	44,624.30	34,903.66	35,000.00	69,903.66
Library Services	5810-06 - Library Capital	35,000.00	35,000.00	0.00	35,000.00
Total		700,354.19	297,700.20	483,016.75	780,716.95

Project Summary - Level of Service Need

2790-50 - Museum Misc Capital

Project Number	2790-50	Title	Museum Misc Capital
Component		Department - Security	240 - Museum
Start Date	2021-01-01	Completion Date	
Description			
Comments			
Justification	Funds to support shelving, equipment and Heritage Centre improvements		
Budget Year	2026	Name	2790-50 - Museum Misc Capital: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	29,597	-	29,597
2022	29,597	-	29,597
2023	28,183	-	28,183
2024	67,938	-	67,938
2025	54,674	-	54,674
2026	20,000	-	20,000
	229,989	-	229,989

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(63.42)%	54,674	20,000
Total Expenditure	(63.42)%	54,674	20,000

Project Summary - Level of Service Need

2790-50 - Museum Misc Capital

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	20,000	20,000	20,000	20,000	20,000
20000.000000	20,000	20,000	20,000	20,000	20,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Museum Misc Capital		20,000
Total			20,000
Total Expenditure			20,000
Net Total			(20,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

2940-07 - Misc Capital Archives

Project Number	2940-07	Title	Misc Capital Archives
Component		Department - Security	185 - Archives
Start Date	2021-01-01	Completion Date	
Description	Funds for the purchase of shelving and specialized equipment to support preservation and digitization activities.		
Comments			
Justification	Funds to be utilized for 4th floor service improvements, equipment and shelving expansion		
Budget Year	2026	Name	2940-07 - Misc Capital Archives: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	32,197	-	32,197
2022	40,513	-	40,513
2023	60,513	-	60,513
2024	60,513	-	60,513
2025	80,513	-	80,513
2026	20,000	-	20,000
	294,249	-	294,249

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(75.16)%	80,513	20,000
Total Expenditure	(75.16)%	80,513	20,000

Project Summary - Level of Service Need

2940-07 - Misc Capital Archives

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	20,000	20,000	20,000	20,000	20,000
20000.000000	20,000	20,000	20,000	20,000	20,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Misc Capital Archives	5,000	
1800 - Capital Assets - Work in Progress	Newspaper Room Renovations	15,000	
			20,000
Total			20,000
Total Expenditure			20,000
Net Total			(20,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

5780-31 - Security Cameras

Project Number	5780-31	Title	Security Cameras
Component		Department - Security	180 - Library Services
Start Date	2026-01-01	Completion Date	2026-12-31
Description	3 cameras per branch, hardwired to a central monitoring system		
Comments			
Justification	Interior and exterior security monitoring system to prevent vandalism / theft and enhance security of staff and patrons at all ten library branches.		
Budget Year	2026	Name	5780-31 - Security Cameras: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	46,000	-	46,000
	46,000	-	46,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	46,000
Total Expenditure		-	46,000

Project Summary - Level of Service Need

5780-31 - Security Cameras

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	46,000	-	-	-	-
0.000000	46,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Security Cameras for Library		46,000
Total			46,000
Total Expenditure			46,000
Net Total			(46,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

5810-01 - Book Purchases

Project Number	5810-01	Title	Book Purchases
Component		Department - Security	180 - Library Services
Start Date	2021-01-01	Completion Date	
Description	Funds for purchase of print library materials, particularly hard and soft cover books at approximately 20,000 to 25,000 items per year.		
Comments			
Justification	Material costs increasing beyond CPI		
Budget Year	2026	Name	5810-01 - Book Purchases: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	304,979	-	304,979
2022	320,100	-	320,100
2023	336,425	-	336,425
2024	343,154	-	343,154
2025	350,017	-	350,017
2026	362,017	-	362,017
	2,016,692	-	2,016,692

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	3.43%	350,017	362,017
Total Expenditure	3.43%	350,017	362,017

Project Summary - Level of Service Need

5810-01 - Book Purchases

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	362,017	364,157	371,440	378,869	386,447
386447.000000	362,017	364,157	371,440	378,869	386,447
Percent Increase		0.59%	2.00%	2.00%	2.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Book Purchases		362,017
Total			362,017
Total Expenditure			362,017
Net Total			(362,017)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

5810-03 - Accessibility Renos

Project Number	5810-03	Title	Accessibility Renos
Component		Department - Security	180 - Library Services
Start Date	2021-01-01	Completion Date	
Description	Funds for library branch equipment, furnishings and renovations.		
Comments			
Justification	Approximately \$3,500 per library branch for items such as shelving upgrades, furniture such as chairs and tables, book returns, specialized technology for children and adult programming and general branch maintenance.		
Budget Year	2026	Name	5810-03 - Accessibility Renos: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	35,000	-	35,000
2022	35,000	-	35,000
2023	35,000	-	35,000
2024	35,000	-	35,000
2025	44,624	-	44,624
2026	35,000	-	35,000
	219,624	-	219,624

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(21.57)%	44,624	35,000
Total Expenditure	(21.57)%	44,624	35,000

Project Summary - Level of Service Need

5810-03 - Accessibility Renos

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	35,000	35,000	35,000	35,000	35,000
35000.000000	35,000	35,000	35,000	35,000	35,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Accessibility Renos		35,000
Total			35,000
Total Expenditure			35,000
Net Total			(35,000)

Operating Impact

No data found for the selected parameters.

2026 Proposed Capital Budget Plan

(Summary of 2025 Approved & 2026 Proposed With Carryforward)

Project Details

Account Structure

All

Department Name

Multiple selections

AllZeros

False

Project Display Name

All

Department Name	Project Display Name	2025 Budget (With 2024 Carry Forward)	2025 Request for Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
	▲				
Dietary - BV	4103-50 - Kitchen Equipment	38,480.81	31,759.59	10,000.00	41,759.59
Dietary - BV	4103-53 - Steam Table	6,000.00	0.00	0.00	0.00
Nursing & Personal Care - BV	4203-28 - Integrated Technology Solutions	30,000.00	0.00	30,000.00	30,000.00
Nursing & Personal Care - BV	4203-34 - One Time Equipment and Training BV	-9,528.80	0.00	0.00	0.00
Nursing & Personal Care - BV	4203-50 - Lifts and Scales	20,000.00	20,000.00	10,000.00	30,000.00
Nursing & Personal Care - BV	4203-52 - BV LTC Medication Safety Technology	16,664.00	0.00	0.00	0.00
Nursing & Personal Care - BV	4203-56 - Lifts and Scales Carryforward	83,041.93	83,041.93	0.00	83,041.93
Nursing & Personal Care - BV	4203-91 - Clinical Decision Support Tools	5,505.02	0.00	0.00	0.00
Laundry - BV	4403-01 - Dryer Replacement	0.00	0.00	10,000.00	10,000.00
General & Admin - BV	4603-14 - BV Phone System Replacement	70,000.00	70,000.00	0.00	70,000.00
General & Admin - BV	4603-21 - Dedicated Capital	84,960.00	84,960.00	0.00	84,960.00
Total		345,122.96	289,761.52	60,000.00	349,761.52

Project Summary - Level of Service Need

4103-50 - Kitchen Equipment

Project Number	4103-50	Title	Kitchen Equipment
Component		Department - Security	410-30 - Dietary - BV
Start Date	2020-01-01	Completion Date	
Description	Current equipment requiring replacement - Walk-In Freezer, Ice Machine, Combi-Oven, Stove - Planned for 2026		
Comments			
Justification	Large equipment item repair/replacement will be based on Building Condition Assessment (expected results in 1st quarter 2026). Current equipment requiring replacement - Walk-In Freezer, Ice Machine, Combi-Oven, Stove - Planned for 2026		
Budget Year	2026	Name	4103-50 - Kitchen Equipment: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	(8,875)	-	(8,875)
2022	8,875	-	8,875
2023	3,225	-	3,225
2024	13,225	-	13,225
2025	38,481	-	38,481
2026	10,000	-	10,000
	64,931	-	64,931

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(74.01)%	38,481	10,000
Total Expenditure	(74.01)%	38,481	10,000

Project Summary - Level of Service Need

4103-50 - Kitchen Equipment

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	10,000	10,000	10,000	10,000	10,000
10000.000000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Kitchen Equipment		10,000
Total			10,000
Total Expenditure			10,000
Net Total			(10,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

4203-28 - Integrated Technology Solutions

Project Number	4203-28	Title	Integrated Technology Solutions
Component		Department - Security	420-30 - Nursing & Personal Care - BV
Start Date	2024-01-01	Completion Date	
Description	Annually Bobier Villa receives Integrated Technology Support Funding in the amount \$30,000.00. Revenue funding is April 1, 2025 to March 31, 2026 any ITS revenue in 2025 will be spent by March 31, 2026. Expecting annual funding of \$30,000.00, revenue will be received April 1, 2026 to March 31, 2027.		
Comments			
Justification	We plan to fully spend the 2025-2026 ITS Funding on the following: RNAO Clinical Pathways is an ongoing Project within PCC. Ontario Lab Integration System (OLIS) - Initiative to improve access to electronic lab results - Service Provider (LifeLabs) process changes. PCC Integration - eConnect, Skin & Wound, Vital Link - electronic (bluetooth) vital signs documentation. Complete the contract with Think Research for Clinical Support (transition to Clinical Pathways) Onboard Performance Insights - to support QIP, Resident Safety Remainder to offset cost of overall PCC subscription		
Budget Year	2026	Name	4203-28 - Integrated Technology Solutions: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2024	-	-	-
2025	30,000	30,000	-
2026	30,000	-	30,000
	60,000	30,000	30,000

Project Summary - Level of Service Need

4203-28 - Integrated Technology Solutions

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Funding Source			
4205 - Province of Ontario - Project Revenue	-	30,000	-
Total Funding Source		30,000	-
Expenditure			
1800 - Capital Assets - Work in Progress	-	30,000	30,000
Total Expenditure	-	30,000	30,000

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	30,000	-	-	-	-
0.000000	30,000	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%

Project Summary - Level of Service Need

4203-28 - Integrated Technology Solutions

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Funding Source			
8 - Revenue			
4205 - Province of Ontario - Project	Integrated Technology Solutions		-
Total			-
Total Funding Source			-
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in	Integrated Technology Solutions		30,000
Total			30,000
Total Expenditure			30,000
Net Total			(30,000)

Operating Impact

GL Account	Description	FTE	2026	2027	2028	2029	2030
4200 - Province of Ontario	Integrated Technologies	-	-	30,000	30,000	30,000	30,000
5850 - Purchased Services	Integrated Technologies	-	-	30,000	30,000	30,000	30,000

Project Summary - Level of Service Need

4203-50 - Lifts and Scales

Project Number	4203-50	Title	Lifts and Scales
Component		Department - Security	420-30 - Nursing & Personal Care - BV
Start Date	2019-01-01	Completion Date	
Description	Bobier Villa request to carry forward from 2025 to 2026 of \$20,000 as outlined in justification; plus 2026 budget of \$10,000		

Comments

Justification	Bobier Villa requires Mechanical lift battery replacements as identified by the preventative maintenance report - 8 batteries are to be replaced x \$650 each = \$5200. Additionally, Bobier Villa requires the replacement of one maxi move mechanical lift at estimated cost of \$18K- \$20K
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Budget Year	2026	Name	4203-50 - Lifts and Scales: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	81,120	-	81,120
2022	10,000	-	10,000
2024	10,000	-	10,000
2025	20,000	-	20,000
2026	10,000	-	10,000
	131,120	-	131,120

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(50)%	20,000	10,000
Total Expenditure	(50)%	20,000	10,000

Project Summary - Level of Service Need

4203-50 - Lifts and Scales

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	10,000	10,000	10,000	10,000	10,000
10000.000000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Lifts and Scales		10,000
Total			10,000
Total Expenditure			10,000
Net Total			(10,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

4403-01 - Dryer Replacement

Project Number	4403-01	Title	Dryer Replacement
Component		Department - Security	440-30 - Laundry - BV
Start Date	2024-01-01	Completion Date	
Description	carry forward for dryer replacement		
Comments			
Justification	Identified need to replace dryer - estimated cost of \$10-12K		
Budget Year	2026	Name	4403-01 - Dryer Replacement: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2024	9,814	-	9,814
2026	10,000	-	10,000
	19,814	-	19,814

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	10,000
Total Expenditure		-	10,000

Project Summary - Level of Service Need

4403-01 - Dryer Replacement

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	10,000	-	-	-	-
0.000000	10,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Dryer Replacement		10,000
Total			10,000
Total Expenditure			10,000
Net Total			(10,000)

Operating Impact

No data found for the selected parameters.

2026 Proposed Capital Budget Plan

(Summary of 2025 Approved & 2026 Proposed With Carryforward)

Project Details

Account Structure

▼

All

▼

Department Name

▼

Multiple selections

▼

AllZeros

▼

False

▼

Project Display Name

▼

All

▼

Department Name	Project Display Name	2025 Budget (With 2024 Carry Forward)	2025 Request Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
Dietary - EM	4101-50 - Kitchen Equipment	10,973.17	0.00	13,000.00	13,000.00
Dietary - EM	4101-51 - Kitchen Equipment Carry Forward	7,295.67	0.00	0.00	0.00
General & Admin - EM	4601-21 - Dedicated Capital	138,484.00	138,484.00	0.00	138,484.00
General & Admin - EM	4601-50 - EM Phone System Replacement	90,000.00	90,000.00	0.00	90,000.00
Laundry - EM	4401-01 - Washing Machine	32,000.00	32,000.00	0.00	32,000.00
Laundry - EM	4401-02 - Dryer	4,220.83	4,220.83	0.00	4,220.83
Nursing & Personal Care - EM	4201-34 - One Time Equipment and Training EM	-10,352.02	0.00	0.00	0.00
Nursing & Personal Care - EM	4201-35 - Integrated Technology Solutions	32,444.41	0.00	37,116.00	37,116.00
Nursing & Personal Care - EM	4201-52 - EM LTC Medication Safety Technology 2024_25	0.00	0.00	0.00	0.00
Nursing & Personal Care - EM	4201-53 - Carry Forward Nursing Equipment	12,730.26	12,730.26	0.00	12,730.26
Nursing & Personal Care - EM	4201-54 - Misc NPC	69,768.00	69,768.00	18,884.00	88,652.00
Nursing & Personal Care - EM	4201-55 - Lifts and Scales	34,000.00	28,739.19	17,000.00	45,739.19
Nursing & Personal Care - EM	4201-63 - EM LTC Medication Safety Technology 2024_25	28,160.53	0.00	0.00	0.00
Nursing & Personal Care - EM	4201-91 - 2023-24 Clinical Decision Support Tools	5,505.01	0.00	0.00	0.00
Program & Support - EM	4001-08 - NHSP Multi-Sensory Room for Seniors	0.01	0.00	0.00	0.00
Total		455,229.87	375,942.28	86,000.00	461,942.28

Project Summary - Level of Service Need

4101-50 - Kitchen Equipment

Project Number	4101-50	Title	Kitchen Equipment
Component		Department - Security	410-10 - Dietary - EM
Start Date	2020-01-01	Completion Date	
Description	Orchard Grove Steam Table (\$6000) - end of life replacement Blixer - \$5000 Drop-In 2 Well Steam Table - \$2000 Drop-In 3 Well Steam Table - \$3000		
Comments			
Justification	Large equipment item repair/replacement will be based on Building Condition Assessment (expected results in 1st quarter 2026). Orchard Grove Steam Table - end of life replacement Drop-In Steam Wells to support increased service of Meals on Wheels.		
Budget Year	2026	Name	4101-50 - Kitchen Equipment: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	31,263	-	31,263
2022	17,718	-	17,718
2023	26,003	-	26,003
2024	25,000	-	25,000
2025	10,973	-	10,973
2026	13,000	-	13,000
	123,957	-	123,957

Project Summary - Level of Service Need

4101-50 - Kitchen Equipment

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	18.47%	10,973	13,000
Total Expenditure	18.47%	10,973	13,000

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	13,000	14,000	16,000	20,000	20,000
20000.000000	13,000	14,000	16,000	20,000	20,000
Percent Increase		7.69%	14.29%	25.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in	Kitchen Equipment		13,000
Total			13,000
Total Expenditure			13,000
Net Total			(13,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

4201-35 - Integrated Technology Solutions

Project Number	4201-35	Title	Integrated Technology Solutions
Component		Department - Security	420-10 - Nursing & Personal Care - EM
Start Date	2024-01-01	Completion Date	
Description	Annually Elgin Manor receives Integrated Technology Support Funding in the amount \$37120.50. Revenue funding is April 1, 2025 to March 31, 2026 any ITS revenue in 2025 will be spent by March 31, 2026. Expecting annual funding of \$37120.50, revenue will be received April 1, 2026 to March 31, 2027.		
Comments			
Justification	We plan to fully spend the 2025-2026 ITS Funding on the following: RNAO Clinical Pathways is an ongoing Project within PCC. Ontario Lab Integration System (OLIS) - Initiative to improve access to electronic lab results - Service Provider (LifeLabs) process changes. PCC Integration - eConnect, Skin & Wound, Vital Link - electronic (bluetooth) vital signs documentation. Complete the contract with Think Research for Clinical Support (transition to Clinical Pathways) Onboard Performance Insights - to support QIP, Resident Safety Remainder to offset cost of overall PCC subscription		
Budget Year	2026	Name	4201-35 - Integrated Technology Solutions: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2024	-	1	(1)
2025	32,444	9,275	23,169
2026	37,116	-	37,116
	69,560	9,276	60,284

Project Summary - Level of Service Need

4201-35 - Integrated Technology Solutions

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Funding Source			
4205 - Province of Ontario - Project Revenue	-	9,275	-
Total Funding Source		9,275	-
Expenditure			
1800 - Capital Assets - Work in Progress	14.4%	32,444	37,116
Total Expenditure	14.4%	32,444	37,116

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	37,116	-	-	-	-
0.000000	37,116	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%

Project Summary - Level of Service Need

4201-35 - Integrated Technology Solutions

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Funding Source			
8 - Revenue			
4205 - Province of Ontario - Project	Integrated Technology Solutions CF 2024		-
Total			-
Total Funding Source			-
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in	Integrated Technology Solutions		37,116
Total			37,116
Total Expenditure			37,116
Net Total			(37,116)

Operating Impact

GL Account	Description	FTE	2026	2027	2028	2029	2030
4200 - Province of Ontario	Integrated Technologies	-	-	37,116	37,116	37,116	37,116
5850 - Purchased Services	Integrated Technologies	-	-	37,116	37,116	37,116	37,116

Project Summary - Level of Service Need

4201-54 - Misc NPC

Project Number	4201-54	Title	Misc NPC
Component		Department - Security	420-10 - Nursing & Personal Care - EM

Start Date	2023-01-01	Completion Date	
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Description	Carryover to 2026 to support the cost of Bathing system replacement - Tub and Tub chair (Alenti). 35, 000 x 2 = \$70000
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Comments

Justification	EM bathing tubs (Orchard & Garden) are end of life & requiring replacement, plan for 2026.
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Budget Year	2026	Name	4201-54 - Misc NPC: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2023	32,000	-	32,000
2024	50,884	-	50,884
2025	69,768	-	69,768
2026	18,884	-	18,884
	171,536	-	171,536

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(72.93)%	69,768	18,884
Total Expenditure	(72.93)%	69,768	18,884

Project Summary - Level of Service Need

4201-54 - Misc NPC

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	18,884	18,884	18,884	18,884	18,884
18884.000000	18,884	18,884	18,884	18,884	18,884
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Misc NPC		18,884
Total			18,884
Total Expenditure			18,884
Net Total			(18,884)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

4201-55 - Lifts and Scales

Project Number	4201-55	Title	Lifts and Scales
Component		Department - Security	420-10 - Nursing & Personal Care - EM
Start Date	2021-01-01	Completion Date	
Description	Elgin Manor request to carry forward from 2025 - 2026 \$28739 plus 2026 budgeted \$17K		
Comments			
Justification	The vendor preventative maintenance report identified 1 maxi move mechanical lift to be replaced at ~\$18-\$20K and 1 sara plus mechanical lift to be replaced at ~\$15K		
Budget Year	2026	Name	4201-55 - Lifts and Scales: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	15,000	-	15,000
2024	17,000	-	17,000
2025	34,000	-	34,000
2026	17,000	-	17,000
	83,000	-	83,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(50)%	34,000	17,000
Total Expenditure	(50)%	34,000	17,000

Project Summary - Level of Service Need

4201-55 - Lifts and Scales

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	17,000	17,000	17,000	17,000	17,000
17000.000000	17,000	17,000	17,000	17,000	17,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Lifts and Scales		17,000
Total			17,000
Total Expenditure			17,000
Net Total			(17,000)

Operating Impact

No data found for the selected parameters.

2026 Proposed Capital Budget Plan

(Summary of 2025 Approved & 2026 Proposed With Carryforward)

Project Details

Account Structure

▼

Department Name

▼

All

▼

Multiple selections

▼

AllZeros

▼

Project Display Name

▼

False

▼

All

▼

Department Name <div>▲</div>	Project Display Name	2025 Budget (With 2024 Carry Forward)	2025 Request Carry Forward	2026 Budget (Proposed New)	Total 2026 Proposed and 2025 Carry Forward
Dietary - TL	4102-50 - Kitchen Equipment	0.00	0.00	0.00	0.00
General & Admin - TL	4602-21 - Dedicated Capital	135,217.00	135,217.00	0.00	135,217.00
Laundry - TL	4402-02 - Dryer		0.00	10,000.00	10,000.00
Nursing & Personal Care - TL	4202-34 - One Time Equipment and Training TL	-9,783.21	0.00	0.00	0.00
Nursing & Personal Care - TL	4202-35 - Integrated Technology Solutions	36,612.51	0.00	41,244.00	41,244.00
Nursing & Personal Care - TL	4202-51 - Lifts and Scales	84,218.00	73,691.25	20,000.00	93,691.25
Nursing & Personal Care - TL	4202-60 - TL LTC Medication Safety Technology 2024_25	35,770.00	0.00	0.00	0.00
Nursing & Personal Care - TL	4202-91 - 2023-24 Clinical Decision Support Tools	5,505.00	0.00	0.00	0.00
Total		287,539.30	208,908.25	71,244.00	280,152.25

Project Summary - Level of Service Need

4202-35 - Integrated Technology Solutions

Project Number	4202-35	Title	Integrated Technology Solutions
Component		Department - Security	420-20 - Nursing & Personal Care - TL
Start Date	2024-01-01	Completion Date	
Description	Annually Terrace Lodge receives Integrated Technology Support Funding in the amount \$41245. Revenue Funding is April 1 to March 31 2026 so any ITS revenue in 2025 will be spent by March 31st 2026. Expecting annual funding of \$41245 will be received April 1 2026 - March 31 2027.		
Comments			
Justification	We plan to fully spend the 2025-2026 ITS Funding on the following: RNAO Clinical Pathways is an ongoing Project within PCC. Ontario Lab Integration System (OLIS) - Initiative to improve access to electronic lab results - Service Provider (LifeLabs) process changes. PCC Integration - eConnect, Skin & Wound, Vital Link - electronic (bluetooth) vital signs documentation. Complete the contract with Think Research for Clinical Support (transition to Clinical Pathways) Onboard Performance Insights - to support QIP, Resident Safety Remainder to offset cost of overall PCC subscription		
Budget Year	2026	Name	4202-35 - Integrated Technology Solutions: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2024	-	-	-
2025	67,547	41,244	26,303
2026	41,244	-	41,244
	108,791	41,244	67,547

Project Summary - Level of Service Need

4202-35 - Integrated Technology Solutions

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Funding Source			
4205 - Province of Ontario - Project Revenue	-	41,244	-
Total Funding Source		41,244	-
Expenditure			
1800 - Capital Assets - Work in Progress	12.65%	36,613	41,244
5960 - Project Costs	-	30,934	-
Total Expenditure	(38.94)%	67,547	41,244

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	41,244	-	-	-	-
0.000000	41,244	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%

Project Summary - Level of Service Need

4202-35 - Integrated Technology Solutions

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Funding Source			
8 - Revenue			
4205 - Province of Ontario - Project	Integrated Technology Solutions		-
Total			-
Total Funding Source			-
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in	Integrated Technology Solutions		41,244
Total			41,244
Total Expenditure			41,244
Net Total			(41,244)

Operating Impact

GL Account	Description	FTE	2026	2027	2028	2029	2030
4200 - Province of Ontario	Integrated Technologies	-	-	41,244	41,244	41,244	41,244
5850 - Purchased Services	Integrated Technologies	-	-	41,244	41,244	41,244	41,244

Project Summary - Level of Service Need

4202-51 - Lifts and Scales

Project Number	4202-51	Title	Lifts and Scales
Component		Department - Security	420-20 - Nursing & Personal Care - TL
Start Date	2021-01-01	Completion Date	
Description	carry forward from 2025 to 2026 and 2027 as outlined above		
Comments			
Justification	Purchasing mechanical floor lifts in 2026 that have reached the "replacement" stage as per vendor preventative maintenance report - specifically 2 alenti tub chairs (estimated cost of \$15K/tub chair) = \$30K Purchasing 3 mechanical floor lifts in 2027 (maxi move) that will require replacement as per preventative maintenance report (estimated cost of \$18K/lift) = \$54K		
Budget Year	2026	Name	4202-51 - Lifts and Scales: Main
Project Status	Treasurer Review		

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2021	50,000	-	50,000
2023	20,000	-	20,000
2024	64,218	-	64,218
2025	84,218	-	84,218
2026	20,000	-	20,000
	238,436	-	238,436

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	(76.25)%	84,218	20,000
Total Expenditure	(76.25)%	84,218	20,000

Project Summary - Level of Service Need

4202-51 - Lifts and Scales

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	20,000	20,000	20,000	20,000	20,000
20000.000000	20,000	20,000	20,000	20,000	20,000
Percent Increase		0.00%	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Lifts and Scales		20,000
Total			20,000
Total Expenditure			20,000
Net Total			(20,000)

Operating Impact

No data found for the selected parameters.

Project Summary - Level of Service Need

4402-02 - Dryer

Project Number

4402-02

Component

Title

Dryer

Department - Security

440-20 - Laundry - TL

Start Date

Completion Date

Description

Dryer replacement required for 2026

Comments

Justification

Laundry equipment replacement was not part of the TL redevelopment project

Budget Year

2026

Name

4402-02 - Dryer: Main

Project Status

Treasurer Review

Annual Totals

Year	Total Expenditure	Total Funding Source	Difference
2026	10,000	-	10,000
	10,000	-	10,000

Prior Year Comparison

GL Account	Percent Change	2025 Amount	2026 Amount
Expenditure			
1800 - Capital Assets - Work in Progress	-	-	10,000
Total Expenditure		-	10,000

Project Summary - Level of Service Need

4402-02 - Dryer

Project Forecast

GL Account	2026	2027	2028	2029	2030
Expenditure					
1800 - Capital Assets - Work in Progress	10,000	-	-	-	-
0.000000	10,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%

Budget Details

GL Accounts	Comments	GL Account Subtotals	2026 Budget
Expenditure			
1 - Current assets			
1800 - Capital Assets - Work in Progress	Dryer		10,000
Total			10,000
Total Expenditure			10,000
Net Total			(10,000)

Operating Impact

No data found for the selected parameters.